

AGENDA

BOARD OF SUPERVISORS AD HOC EMERGENCY MEDICAL SERVICES COMMITTEE COUNTY OF MONO STATE OF CALIFORNIA

MEETING LOCATION Lee Vining Community Center, 296 Mattly Avenue, Lee Vining, CA 93541

August 20, 2015

NOTE: In compliance with the Americans with Disabilities Act if you need special assistance to participate in this meeting, please contact the Clerk of the Board at (760) 932-5534. Notification 48 hours prior to the meeting will enable the County to make reasonable arrangements to ensure accessibility to this meeting (See 42 USCS 12132, 28CFR 35.130).

Full agenda packets are available for the public to review in the Office of the Clerk of the Board (Annex I - 74 North School Street, Bridgeport, CA 93517), and in the County Offices located in Minaret Mall, 2nd Floor (437 Old Mammoth Road, Mammoth Lakes CA 93546). Any writing distributed less than 72 hours prior to the meeting will be available for public inspection in the Office of the Clerk of the Board (Annex I - 74 North School Street, Bridgeport, CA 93517). **ON THE WEB**: You can view the upcoming agenda at www.monocounty.ca.gov. If you would like to receive an automatic copy of this agenda by email, please send your request to Bob Musil, Clerk of the Board: bmusil@mono.ca.gov.

1:00 PM Call meeting to Order

Pledge of Allegiance

1. OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD

on items of public interest that are within the subject matter jurisdiction of the Board. (Speakers may be limited in speaking time dependent upon the press of business and number of persons wishing to address the Board.)

2. AGENDA ITEMS

A. Meeting Minutes

Approve minutes of the Regular Meeting held on August 6, 2015.

B. EMS Models Workshop

(Bill VanLente) - Interactive workshop led by Bill Van Lente regarding potential

EMS models for Mono County. Any additional information or attachments will be distributed at the meeting.

Recommended Action: Provide any desired direction to staff.

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MEETING DATE	August 20, 2015	DEPARTMENT
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ADDITIONAL DEPARTMENTS

Time

8/13/2015 1:15 PM

TIME REQUIRED PERSONS APPEARING BEFORE THE

SUBJECT Meeting Minutes

BOARD

AGENDA DESCRIPTION:

(A brief general description of what the Board will hear, discuss, consider, or act upon)

Approve minutes of the Regular Meeting held on August 6. 2015.

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RECOMMENDED ACTION:	
FISCAL IMPACT:	
CONTACT NAME: Helen Nunn PHONE/EMAIL: x5534 / hnunn@mono.ca.gov	
SUBMIT THE ORIGINAL DOCUMENT WITH ATTACHMENTS TO THE OFFICE OF THE COUNTY ADMINISTRATOR PRIOR TO 5:00 P.M. ON THE FRIDAY 32 DAYS PRECEDING THE BOARD MEETING	SEND COPIES TO:
MINUTE ORDER REQUESTED: YES NO	
ATTACHMENTS: Click to download Minutes 8-6-15	
History	

Approval

Yes

Who

County Administrative Office

8/12/2015 11:18 AM	County Counsel	Yes
8/12/2015 10:16 AM	Finance	Yes



DRAFT MEETING MINUTES BOARD OF SUPERVISORS AD HOC EMERGENCY MEDICAL SERVICES COMMITTEE COUNTY OF MONO STATE OF CALIFORNIA

MEETING LOCATION Lee Vining Community Center, 296 Mattly Avenue, Lee Vining, CA 93541

August 6, 2015

These minutes are meant as a summary only. A copy of the audio file is available in the Clerk's office upon request

Flash Drive	portable
Minute Orders	EMS15-04

1:12 PM Meeting called to Order by Chairman Fesko.

Present: Chairman Fesko, Dave Robbins, Mike Geary, Frank Frievalt, Rick Mitchell, Dr. Rick Johnson, Fred Stump, Bob Rooks, Ralph Lockhart.

Absent: Lynda Salcido, Rosemary Sachs, Leslie Chapman, Jack Copeland.

Adjourn: 4:25 P.M.

Pledge of Allegiance led by Chairman Fesko.

OPPORTUNITY FOR THE PUBLIC TO ADDRESS THE BOARD

No one spoke.

- AGENDA ITEMS
- A. Meeting Minutes

Action: Approve minutes of the Regular Meeting held on July 16, 2015, as corrected.

Mitchell moved, Frievalt seconded.

Vote: 7 yes; 0 no; Stump, Johnson abstain.

EMS15-04

Frank Frievalt:

On page 3 under his name, he requested the following statement added: "He asked Bill VanLente if the committee would be allowed to come to agreement on working definitions for "County-wide", "Fiscally Sustainable", and "High Quality", prior to the start of the nominal group technique exercise, as these are the three qualifications the committee has repeatedly confirmed as requirements of any EMS system for the County. Mr. VanLente agreed this would be important to do, but suggested that it should be done after this part of the process."

Chairman Fesko:

On page 3 under his name, would like Bill's last name, VanLente, added.

B. EMS Models Workshop

(Bill VanLente) - Interactive workshop led by Bill Van Lente regarding potential EMS models for Mono County. Any additional information or attachments will be distributed at the meeting.

Action: None.

Bill Van Lente:

- Clarified the three goals that came out of the Board meeting that created this committee: define a program that is countywide, fiscally sustainable, and high quality.
- What does each category mean to each of the members? We will evaluate these ideas, combine them, and then will come back and synthesize this against the goals.
- Any good ideas that make it through this process will be included in the final set of recommendations.

Chairman Fesko:

• This is needed to create a basis of what the group is talking about.

Supervisor Stump:

- He sees elements of things that need to happen (on the Post-It easel pads), but he thinks some should be acted on the future, not right away. He feels the committee's mission is to investigate all options, not circumvent that. Each idea that gets passed along needs to be fully vetted.
- Since he was absent last meeting, wants #50 added: fully investigate privatization of the service, plus all of #27, with strong oversight.

Dr. Johnson:

- 5 other ideas are not included on the Post-Its that he feels are key elements of the program or impediments to change;
- #51: EOA (Exclusive Operating Area), from a blank slate, then start from scratch. Do the EOAs fit in or impede that?
- #52: MOU
- #53: CAD, Computer Aided Dispatch (EMD) ability to have 911 calls efficiently triaged to serve the patient better. Ties in with #35.
- #54: Response times. What kind of areas are we? Rural, urban, wilderness?
- #55: Community engagement in CPR. evidence shows that survival times are significantly improved where the population has CPR training. Trained civilians can give CPR at the scene. The bystander has a responsibility to do what needs to be done.
- #56: Jail medical coverage. There is an agreement to provide this to the jail, but no state law or mandate that states ELS services are required. Whatever Bridgeport gets, the jail should get the same.

General discussion and roundtable regarding what each goal and definition means to its creator and the committee.

What does "countywide" mean? What is "fiscally sustainable"? What does "high quality" mean?

Rick Mitchell:

• The County has chosen to operate a paramedic transport system. If in the future we decide not to, do we still have an obligation to thru LEMSA?

Stacey Simon:

- The obligation to have a LEMSA is based on a voluntary decision to have services. If we
 decide not to provide, she will find out if we just secede from LEMSA.
- If the committee needs to hear from private entities, it's fine to bring in private companies to give perspective and ideas, if the within the scope of the mandates of the committee. We would tell the companies we are not asking for a bid, just information at this time.
- An RFP just means everyone has the same opportunity to bid.

Chairman Fesko:

- He thinks this is an irrelevant direction, as we have already decided that not providing services is not an option for us.
- If the committee needs more time to resolve the problem, it can ask the Board of Supervisors for an extension of the original motion of 6 months from the date of first meeting.

Mike Geary:

- He was expecting more of a continuation of last week's ideas discussion. What's next?
- Can we just ask someone to just give a presentation on what they have to offer without asking what it costs? How do we compare?

Bill VanLente:

We have 50+ ideas, all keeping the mandates in mind, then we went back and defined the
three mandates. It may seem like we're spinning our wheels but it's all part of the process.
Next time, take the 3 goals, refine them down to a few ideas, then go back to the 50+ ideas
and apply them.

Dr. Johnson:

- He will contact ICEMA and let them know they haven't been disinvited.
- He would prefer to talk to LEMSA rather than individual providers, because no one in the County has more information; those within the county have less information.

Supervisor Stump:

• The mandate of this committee is so different from what is going on right now in Inyo County. **Dave Robbins:**

• He thinks we need to hear from private companies and get an idea of the estimated costs of what they can do it for. Of course we won't hear all the bad, only the good.

Ralph Lockhart:

 It may be good to hear from private providers of the pros and cons to working with the County and how they accomplish that.

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A	ADJOURN
A	ATTEST
	TIMOTHY E. FESKO CHAIRMAN
_	HELEN NUNN SR. DEPUTY CLERK OF THE BOARD

DRAFT MEETING MINUTES



EMS AD HOC AGENDA REQUEST

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MEETING DATE	August 20, 2015	DEPARTMENT

ADDITIONAL DEPARTMENTS

TIME REQUIRED PERSONS Bill VanLente APPEARING

SUBJECT EMS Models Workshop BEFORE THE BOARD

AGENDA DESCRIPTION:

(A brief general description of what the Board will hear, discuss, consider, or act upon)

Interactive workshop led by Bill Van Lente regarding potential EMS models for Mono County. Any additional information or attachments will be distributed at the meeting.

RECOMMENDED ACTION:	
Provide any desired direction to staff.	
FISCAL IMPACT:	
CONTACT NAME: Helen Nunn PHONE/EMAIL: x5534 / hnunn@mono.ca.gov	
SUBMIT THE ORIGINAL DOCUMENT WITH ATTACHMENTS TO THE OFFICE OF	SEND COPIES TO:

ATTACHMENTS TO THE OFFICE OF THE COUNTY ADMINISTRATOR PRIOR TO 5:00 P.M. ON THE FRIDAY 22 DAYS PRECEDING THE BOARD MEETING

32 DAYS PRECEDING THE BOARD MEETING	
MINUTE ORDER REQUESTED:	
YES NO	
ATTACHMENTS:	
Click to download	
No Attachments Available	

History

Time Who Approval

8/13/2015 1:14 PM	County Administrative Office	Yes
8/12/2015 11:17 AM	County Counsel	Yes
8/12/2015 10:16 AM	Finance	Yes

Question or topic: Design of system that is high quality, county wide, fiscally sustainable Meeting Date: 8-6-2015

Me	etin	eting Date: 8-6-2015			
#	✓	Gro	up (t	bd)	Idea
1	1				Consolidated standalone agency (consolidated emergency services)
2					Reduce overall program costs
3					Create Countywide standards of cover
4	1				Well-qualified EMS manager
5					Restructure current program
6					ALS/BLS combo
7					Status quo – adjustments for financial stability
8					Establish Mono County FD supported by VFD
9	1				Multiple unit type and staffing models
10					Consolidate stations to expand services
11	1				Create a standalone PM rescue agency
12					Explore enhanced collections and other funding sources (GEMT)
13					Create OES department
14					Cut costs during shoulder season
15					Emergency services (JPA)
16					Countywide Fire/Paramedic
17	1				Countywide Fire/Paramedic defined by (JPA)
18					Move from Health Department to Fire
19					Utilize County Service Areas and/or to benefit assessment district
20					Taxpayer assistance
21					Leadership capable of acquiring grant funding
22					Use EMS to create extra value
23	1				Countywide EMS mutual aid agreements
24	1				Leadership capable of acquiring grant funding and keeping current on legislation
25					Utilize Paramedics for grant writing and revenue sourcing
26					Paramedic/EMT teams throughout
27	2				Privatize with STRONG oversight and Plan B if it fails.
28					Paramedic/Firefighter 7k exemption
29					Commit to ongoing strategic and master planning
30					Add value by integrating EMS into countywide healthcare continuum
31	1				Expand service beyond Mono County
32					Create hybrid public/private system
33					Captains given more responsibility
34					Reduce pay for sleep
35					Right resource, right time, right place dispatch
36					Create governing board, utilizing supervisorial districts and appointments
37					Alternative schedules
38					Status quo with change in structure
39					Effective use of reserve employees
40					EMS system wide QI
41					Capturing charges
					

Meeting Date:

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No	✓	Group (tbd)	Idea

42	Flexible unit locations
43	Balance number of Paramedic and EMTs
44	Coordinate and utilize training volunteers
45	Other funding options (grants, sub fees, increased fees)
46	Succession planning
47	Better record keeping
48	Town of Mammoth Lakes participation
49	10/12 hour shifts
50	Fully investigate privatization plus #27
51	EOA (Exclusive Operating Plan)
52	MOU
53	EMD or CAD (ties in with #35)
54	Response times
55	Community engagement with CPR
56	Jail medical coverage with funding

Question or topic: What Does County-Wide Mean? Meeting Date: 8-6-2015

#	1	Croup (+h al)		المطا	Idea
1	3	Group (tbd)		.bd)	Area coverage base on geographical region/identifiers
2	4				
3	1				Access to appropriate services in all areas Paramedic core available to all residents/visitors
	2				
4					Availability of personnel with legal obligation to act
5	1				Area coverage based on population/accessibility, etc. (rural vs. wilderness)
6	3				Clearly defined and structured service for all Mono County
7	2				Continuity of care based on community need, county mission, and county-wide risk assessment
8	5				System must respond to or make provision for EMS requests within Mono County
9	5				Oversight group / command structure
10					Shoulder seasons – population factor 24/7/365
11	2				Use NFPA 1710 as benchmark (response time)
12					County-wide – strong accurate detailed statistics
13					Flexibility – VFD vs. EMS vs. private
14					Right personnel, right time, right equipment
15					County-wide vs. fiscally sustainable vs. high quality
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Question or topic: What Does Fiscally Sustainable Mean? Meeting Date: 8-6-2015

#	√	Group (tbd)		المطا	Idea
#	1	Gro	up (t	(ממ	Legally defensible and reliable revenue stream accompanied by cost containment
1	1				with minimal general fund impact that allows general fund to protect and improve
1					other County services
2	1				
	_				Income is greater than expenses annually; not including general fund contribution
3	1				Dedicated Financial Officer looks at all revenue and expense
4	1				System to maximize revenue in and minimize down time
5	_				Predictable 12.6 14.6 14.6 14.6 14.6 14.6 14.6 14.6 14
6	1				Define fiscally sustainable: acceptable cost to the general fund? General fund neutral? Taxes/fees?
	2				Clearly define general fund impact based on defined service level and realization of
7					all potential revenue sources
8	2				Balance between acceptable service – cost – revenue – subsidy – grants
9					Adopt NTE % by account category
10	8				Strategic financial planning to include replacement, 3 or 5 year strategic or master plan
11					Establish percentage or flat impact to general fund by Board of Supervisors
12					Responsible County contribution
13					Improve education, community involvement, and planning
14					Volunteer Fire Department involvement
14					volunteer the Department involvement

Question or topic: What Does High Quality Mean? Meeting Date: 8-6-2015

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1	_	Gro	up (t	.pd)	ALS availability County-wide in established program
<u> </u>	3				, ,
2	3				Trained, competent personnel at all levels, providing integrated continuum of care Good patient follow up and prevention program with base station hospital and
3					
4	1				veterans services
4	1				Efficient, well-managed EMS program
5	1				Current system as a base line, expanding County-wide
6					Variances in definition by region / population
7					Clearly defined at or above current level
8	5				Best value / level of service based on EMS industry benchmarks NFPA 1710, 1720
9	3				Formal CQI
10	3				USFA / FEMA training to establish successor or promotion
11					County-wide standard SOP
12					High quality vs. FS vs. CW
13	1				Fractal response time analysis
14					Stronger chain of command
15					Improved community involvement and planning
16					Better coordination between Health Office involvement, base station, and medics.
17					Other duties as assigned
 					
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