

**Appendix E**  
**Alpine County CEDS Projects List**

**Bear Valley Town Lift Connection Project**

**Overview:** Embarking on a transformative initiative, Bear Valley is proud to introduce the Bear Valley Town Lift Connection Project—a visionary endeavor designed to connect the community of Bear Valley to the renowned Bear Valley Ski Resort. This innovative project, established as a private-public partnership between Bear Valley Ski Resort and Alpine County, is poised to bring about substantial economic benefits, community connectivity, and recreational opportunities.

**Project Objectives:**

1. *Master Planning & Site Assessment:* Undertake a comprehensive master planning and site assessment process to strategically outline the construction and integration of the Bear Valley Town Lift. This phase will consider factors such as topography, environmental impact, and community connectivity.
2. *Community Engagement:* Foster active participation from the local community throughout the project. Engage in open dialogue to understand community needs, address concerns, and incorporate valuable insights into the planning and execution phases.
3. *Cost Analysis:* Conduct a detailed cost analysis to determine the financial requirements for the project. This includes estimating costs for lift installation, infrastructure development, safety measures, and ongoing maintenance. Develop a sustainable financial plan to ensure the project's success.
4. *Permitting:* Navigate through regulatory processes to obtain the necessary permits for lift construction. Collaborate with local authorities and regulatory bodies to ensure compliance with environmental, safety, and construction standards.
5. *Construction:* Execute the construction plan for the Bear Valley Town Lift, connecting the community to the Bear Valley Ski Resort. Implement safety measures, ensure structural integrity, and create a seamless and efficient transportation link.

**Projected Economic Benefits:** The Bear Valley Town Lift Connection Project is anticipated to deliver a multitude of economic benefits to the region, including:

1. *Job Creation:* Generate employment opportunities during the construction phase and subsequently through the operation of the lift, contributing to local economic growth.
2. *Business Vitality:* Stimulate business activity in Bear Valley by enhancing accessibility to the ski resort, attracting visitors, and fostering a thriving local economy.
3. *New Business Creation:* Encourage the establishment of new businesses catering to the increased influx of visitors and residents, further diversifying the local economy.
4. *Sustainable Transportation:* Introduce a sustainable transportation solution that reduces reliance on traditional vehicles, contributing to environmental conservation efforts.
5. *Safety Improvements:* Enhance safety for residents and visitors by providing a reliable and efficient transportation link between the community and the ski resort.
6. *Recreational Access:* Expand recreational opportunities by providing access to new terrain, attracting outdoor enthusiasts and bolstering the region's appeal.
7. *Increased Skier Demand:* Drive increased demand for skiing and recreational activities, benefiting the Bear Valley Ski Resort and the local tourism industry.

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8. *Tax Generation*: Contribute to the region's economic strength through the generation of transient occupancy tax and sales tax, supporting community services and infrastructure development.

**Community Connectivity:** The Bear Valley Town Lift Connection Project represents a new chapter in the region, fostering stronger connections between the Bear Valley community and the Bear Valley Ski Resort. This initiative reflects a commitment to sustainable growth, economic prosperity, and a vibrant community, establishing Bear Valley as a premier destination in the region. Through collaboration between the private and public sectors, this project is set to leave a lasting legacy, enhancing the overall quality of life for residents and visitors alike.

### **Turtle Rock Park Rehabilitation and Reconstruction Project**

**Overview:** Alpine County is embarking on a crucial endeavor—the Turtle Rock Park Rehabilitation and Reconstruction Project. This comprehensive initiative aims to restore and enhance the largest County-owned facility, Turtle Rock Park (TRP), which was tragically devastated by the Tamarack Fire. The project encompasses various phases, including master planning & site assessment, community engagement, cost analysis, permitting, and construction.

#### **Project Objectives:**

1. *Master Planning & Site Assessment*: Conduct a thorough assessment of the 125-acre property along Hwy 89 that encompasses Turtle Rock Park. Develop a comprehensive master plan that outlines the rehabilitation and reconstruction strategies, taking into consideration the unique topography and environmental aspects.
2. *Community Engagement*: Foster active involvement and input from the local community throughout the project. Encourage dialogue to understand the community's needs, desires, and concerns, ensuring that the rehabilitation aligns with their aspirations and enhances their overall well-being.
3. *Cost Analysis*: Perform a detailed cost analysis to determine the financial requirements for the project. This includes estimating costs for tree removal, facility reconstruction, landscaping, and any other necessary elements. Develop a sustainable financial plan to ensure the project's successful execution.
4. *Permitting*: Navigate through regulatory processes and secure all necessary permits for the rehabilitation and reconstruction of Turtle Rock Park. This involves liaising with relevant authorities and ensuring compliance with environmental, zoning, and construction regulations.
5. *Construction*: Execute the rehabilitation and reconstruction plan, focusing on revitalizing the campground amenities and world-renowned disc golf course. Rebuild multiple public restroom buildings, campground facilities, campground pavement, and sports courts to restore Turtle Rock Park to its former glory.

**Projected Impact:** The successful implementation of the Turtle Rock Park Rehabilitation and Reconstruction Project is poised to bring about transformative changes in Alpine County. The project anticipates the following positive outcomes:

1. *Economic Growth*: Stimulate economic development by creating new job opportunities during the construction phase and subsequently through the operation of revitalized facilities.

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2. *Facility Enhancement*: Provide upgraded and modernized facilities that cater to the diverse recreational needs of the community, attracting visitors and fostering a sense of pride among residents.
3. *Visitor Services*: Enhance the overall experience for visitors with improved amenities, creating a destination that draws tourists and contributes to the local economy.
4. *Transit Hubs*: Explore opportunities to develop transit hubs, facilitating easy access to Turtle Rock Park and boosting connectivity within the county.

**Long-Term Economic Success:** Recognizing the pivotal role Turtle Rock Park plays in the long-term economic success of Alpine County, this project signifies a commitment to resilience and growth. By restoring this recreational gem, the county aims to not only recover from the impacts of the Tamarack Fire but also emerge stronger, more vibrant, and economically prosperous. The Turtle Rock Park Rehabilitation and Reconstruction Project is a testament to Alpine County's dedication to its community's well-being and the sustainable development of its assets.

### **Lake Tahoe Community College Forestry Education and Job Placement Program**

Alpine County has coordinated with Lake Tahoe Community College for the past several years to develop a new Forestry Education and Job Placement Program, which is finally available to students. A former Alpine County fire chief was instrumental in the development of the program, and much of the program uses forest land in Alpine County as the “classroom” for its students. Alpine County will continue to partner with Lake Tahoe Community College to develop the program, enhance its offerings to students, and expand enrollment in coming years. Graduates from the program are eligible for placement opportunities in Alpine County, thus retaining talent locally. There may be ways to scale or replicate this program in other parts of the region, contributing to continued collaboration efforts between CSEDD counties.

### **Alpine County EV Electrification Project**

Alpine County is embarking on a 5-year strategy to leverage make-ready programs with PG&E, Liberty Utilities, and CALeVIP to fund and install Level 3 Electric Vehicle (EV) charging stations in Alpine County. Rural destinations are often less accessible to EV travelers due to a general lack of charging stations, making rural travel risky (in the event of travel disruptions) or impossible. Adding charging stations to Alpine County will make EV visitorship to the region more reliable, expanding opportunities for residents in typically urban areas to make Alpine County a travel destination. This will be a phased project prioritizing the installment of charging stations in Bear Valley, Kirkwood, and Markleeville.

### **Sierra Towns to Trails Plan & Alpine County Trails Development**

The Sierra Towns to Trails Plan will identify opportunities to connect Sierra communities to each other and to federal public lands throughout the region, from northern Alpine County to southern Inyo County. The planning process will engage the recreation capacities of Alpine, Inyo, and Mono counties, as well as land management partners in the Eastern Sierra Sustainable

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Recreation Partnership, residents, and recreation stakeholders. Modeled on the successful “Trails Master Plan for the Lost Sierra Region,” developed by Sierra Buttes Trail Stewardship, the Towns to Trails Plan will inventory existing trail and trail support infrastructure, identify connectivity challenges, and produce a trails plan with recommended projects for environmental analysis and implementation along with plans for sustainability and maintenance. Sierra communities will benefit from additional recreation and alternative transportation opportunities. Alpine County will continue the trails development strategy to connect regions of Kirkwood and Bear Valley to Eastern and Western Counties and Communities.

Alpine County Economic Development and Community Development are currently working with local stakeholders and subject matter experts to develop trails priorities in Alpine County. Trails developments are focused on creating connectivity within the community and access for all types of trail users. This group is meeting bi-weekly to determine route selection, stakeholder engagement, strategic planning and partnership development.

### **Hot Springs Road Reconstruction Project**

Alpine County is coordinating with Caltrans to propose a reconstruction project for Hot Springs Road from Laramie Street to the entrance of Grover Hot Springs Park. The project aims to improve pavement conditions and provide paved shoulders for Class 2 and 3 bicycle lanes where possible. The purpose of the project is to increase safety for drivers and bicyclists by providing bicyclists with wider paved shoulders, and drivers with a consistent roadway section and a wider area for recovery should they veer out of the travel lane. The project will also expand road width to improve evacuation efforts for residents and visitors, and to allow passage for emergency responders during emergencies (e.g., wildfires).

### **Tamarack Fire Restoration Project**

The federal government, acting through the U.S. Forest Service, awarded a \$1.815 million dollar restoration grant to Alpine County for the purpose of wildfire restoration activities on State, County, and Private lands impacted by the Tamarack Fire (2021). The Tamarack fire impacted approximately 8,000 acres of private lands in Alpine County, some of which have already begun restoration activities. It is possible that restoration support can be provided to land already under restoration, however the first effort of Alpine County is to identify those landowners that are not otherwise enrolled in a state or federal program. Over the next several months the Tamarack Emergency Forest Restoration Team (Tamarack EFRT) will identify interested landowners and discuss appropriate restoration support for those properties, in the context of the landowners’ objectives and the overall landscape restoration process on surrounding public and private lands. Restoration activities may include: biomass removal, mulching/mastication, reseeding trees and replanting other flora (grasses, forbs, shrubs), erosion control and repair, and watercourse repair. The Alpine County Board of Supervisors has selected a team of consultants to assist with the implementation of the program and has allocated funding to conduct program work through June 2025.

### **Alpine County Economic Analysis**

Alpine County, located amidst the stunning Alpine landscapes, boasts a rich diversity of aquatic ecosystems, making it a prime destination for anglers seeking pristine fishing experiences. To harness the economic potential of angling while preserving the county's natural heritage, we propose an in-depth Economic Analysis of Angling in Alpine County with a focus on the East and West Carson River Watersheds. This project aims to comprehensively assess the economic impact of angling and formulate strategies for sustainable fisheries enhancement, with a specific focus on improving access, optimizing fish planting practices, identifying priority focus areas, and implementing habitat improvement measures.

#### **1. Assessing Economic Significance:**

- Objective: Quantify the economic contributions of angling to Alpine County's economy, encompassing both direct and indirect economic impacts.
- Methodology: Conduct surveys, collect data on angler expenditures, and analyze the ripple effects on local businesses, tourism, and job creation.
- Outcome: A clear understanding of the economic significance of angling, serving as a baseline for further analysis.

#### **2. Access Enhancement:**

- Objective: Improve access to fishing spots, ensuring that anglers can easily and safely reach their desired locations.
- Methodology: Identify existing access points, evaluate their conditions, and prioritize areas for enhancement.
- Outcome: A strategic plan for enhancing access, including recommendations for infrastructure development and maintenance.

#### **3. Fish Planting Optimization:**

- Objective: Optimize fish stocking practices to maintain healthy fish populations and align them with angler preferences.
- Methodology: Analyze historical fish stocking data, angler preferences, and species diversity to determine the most effective stocking strategies.
- Outcome: A comprehensive plan for fish planting, addressing species selection, stocking frequencies, and locations.

#### **4. Focus Area Identification:**

- Objective: Identify and designate specific areas for various types of angling experiences, catering to diverse angler interests.
- Methodology: Analyze angling trends, preferences, and ecological suitability to categorize regions for focused angling activities.
- Outcome: A map of designated focus areas with recommendations for the type of angling experience to promote in each area.

#### **5. Habitat Improvement Strategies:**

- Objective: Implement habitat improvement measures including the East and West Carson Watersheds to ensure the long-term health of aquatic ecosystems and enhance angler experiences.
- Methodology: Conduct habitat assessments, prioritize areas for restoration, and develop habitat improvement strategies.

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- Outcome: A habitat improvement plan, detailing recommended restoration projects, erosion control measures, and invasive species management.

### 6. Balancing Conservation and Economic Development:

- Objective: Develop strategies that strike a balance between economic development and conservation efforts.
- Methodology: Assess existing fishing regulations, consult with local stakeholders, and identify opportunities to promote sustainable angling practices.
- Outcome: Recommendations for regulatory adjustments and conservation initiatives that support both economic growth and ecological preservation.

By undertaking this Economic Analysis of Angling in Alpine County, we aim to empower the county's decision-makers with data-driven insights and actionable strategies. This project not only seeks to boost the local economy but also underscores the importance of responsible environmental stewardship. Alpine County can set an example for sustainable, nature-based economic development, ensuring that future generations can enjoy the natural beauty and recreational opportunities it offers.

### **Market at Markleeville**

Alpine County is excited to announce the return of *Market at Markleeville* in downtown Markleeville on Montgomery Street. The *Market at Markleeville* is an immersive experience that brings together talented local artists, crafters, producers, growers, and non-profit organizations in one dynamic marketplace. The market offers an incredible opportunity for attendees to engage with a diverse array of artistic expressions, discover unique handcrafted treasures, and support the thriving arts community.

Highlights of the *Market at Markleeville* include:

1. **Live Music:** Enjoy the soulful melodies and captivating performances of talented local musicians, who will create an enchanting ambiance throughout the day. From acoustic melodies to foot-tapping beats, the live music will enhance the overall experience and delight all attendees.
2. **Local Artists and Crafters:** Immerse yourself in the world of creativity as you peruse the works of talented local artists and crafters. Explore handmade jewelry, paintings, ceramics, sculptures, textiles, and much more. Witness the passion and dedication that goes into every piece, and discover that perfect artwork to adorn your living space.
3. **Producers and Growers:** Delight your taste buds with an assortment of delectable treats and fresh, locally grown produce. From artisanal cheeses and baked goods to organic fruits and vegetables, the market showcases the finest offerings from local producers and growers. Savor the flavors and support sustainable agriculture in the community.
4. **Non-Profit Organizations:** Engage with non-profit organizations dedicated to making a positive impact in the community. Learn about their missions, initiatives, and how you can contribute to their valuable work. Discover opportunities for volunteerism, advocacy, and spreading awareness about the causes closest to your heart.

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The *Market at Markleeville* is a must-attend event for anyone seeking a delightful day out, immersed in the rich tapestry of local artistry, craftsmanship, and community spirit. Whether you're a seasoned art enthusiast or simply looking for a fun-filled experience, this market promises something for everyone.

Attachment B  
Mono County Comprehensive Economic Development Strategy Project List

| Project   | Project Description  | Project Source                   |
|---|--|----------------------------------|
| Lee Vining Road Repairs   | Rebuild more resilient roads in the Lee Vining area.   | Mono County / The Ferguson Group |
| Escape Roads and Evacuation Routes                                      | General resiliency repairs and maintenance to improve roadways in the County.  | Mono County / The Ferguson Group |
| Regional Dispatch and Emergency Operations Center                       | Funds to establish a regional dispatch and emergency operations center. Use facility and technology to coordinate emergency response with neighboring communities.   | Mono County / The Ferguson Group |
| Bridgeport Paramedic Station  | Funds to provide repairs and maintenance to the Bridgeport paramedic station living quarters.  | Mono County / The Ferguson Group |
| General Paramedic Station Upgrade Earmark                               | Funds to repair and maintain paramedic station living quarters across the County.  | Mono County / The Ferguson Group |
| Public space/facility earmark   | Funds to enhance public facilities like parks and tennis courts.   | Mono County / The Ferguson Group |
| Multipurpose visitor center/community center/economic center            | Funds that would allow the County to purchase or repair existing facilities for the purpose of economic development.   | Mono County / The Ferguson Group |
| Fire Truck Acquisition  | Replace fire trucks used by volunteer firefighters in the County.  | Mono County / The Ferguson Group |
| Bridgeport Airport Hangar Construction                                  | Funds to build additional aircraft hangars at the Bridgeport Airport, and also for the purposes of improving emergency response operations.  | Mono County / The Ferguson Group |
| Rural Healthcare Facility Construction                                  | Funds to reopen an emergency healthcare clinic in Bridgeport.  | Mono County / The Ferguson Group |
| USFS Water Line Extension   | Funds to build a water line from the Bridgeport PUD hookup in Bridgeport the the USFS facility north of town to create infrastructure for USFS housing.  | Mono County / The Ferguson Group |
| Walker EMS Station garage   | Funds to add and maintain modifications to an existing paramedic crew station/quarters at the cost of approximately \$250,000. The existing station is a double-wide manufactured home around 60-70 years old that is in need of updated HVAC, flooring, repairs, and a climate-controlled garage to house one ambulance and medical supplies.   | Mono County / The Ferguson Group |
| Two new Stryker gurneys & load systems                                  | Funds to obtain two Stryker gurneys & load systems at a cost of approximately \$200,000. One to replace an older gurney and retrofit a backup ambulance with a load system. The other gurney and load system to be installed in a new ambulance to be ordered in the near future.  | Mono County / The Ferguson Group |
| Two new Stryker stair chairs  | Funds to obtain two Stryker Stair Chairs. One to replace in an ambulance that uses the stair chair frequently and is in need of replacement. The other to have in a back-up ambulance that currently does not have one.  | Mono County / The Ferguson Group |
| Bryant Field Airport - Emergency Services Helicopter Landing area       |  | Mono County / The Ferguson Group |
| Lee Vining Airport - Emergency Services Helicopter Landing Improvements |  | Mono County / The Ferguson Group |
| Topaz Bridge Safety Rehabilitation                                      |  | Mono County / The Ferguson Group |
| Larson Lane Bridge Safety Rehabilitation                                |  | Mono County / The Ferguson Group |
| Cunningham Lane Bridge Safety Rehabilitation                            |  | Mono County / The Ferguson Group |
| Walker Community Center EV Charging Station                             |  | Mono County / The Ferguson Group |
| Benton Community Center EV Charging Station                             |  | Mono County / The Ferguson Group |
| June Lake Community Center EV Charging Station                          |  | Mono County / The Ferguson Group |
| Crowley Lake Community Center EV Charging Station                       |  | Mono County / The Ferguson Group |
| Lee Vining Avalanche Bypass   |  | Mono County / The Ferguson Group |
| June Lake - North Shore Drive road upgrade to Avalanche Bypass          |  | Mono County / The Ferguson Group |
| Pumice Landfill - Fuel Reduction Wood Chipper                           | Wood chipper to help process materials brought in from forest fuel reduction projects.   | Mono County / The Ferguson Group |
| 911 Regional Dispatch Center  | Regional police dispatch center to consolidate the individual dispatch centers in several municipalities in the larger area. Could potentially double as a emergency operations center (EOC).  | Mono County / The Ferguson Group |
| Main Street Beautification  | Facade improvements, building upgrades, murals, paint and sign upgrades, etc. in all Mono County communities.  | Mono County / The Ferguson Group |
| June Lake Parking Lot   | Purchase and refurbish a parking lot for better access to businesses. Parking lot would also contain facility for storage of disaster relief vehicles such as snow plows.  | Mono County / The Ferguson Group |
| EV Infrastructure   | Place EV chargers in locations accessible to the public throughout Mono County.  | Mono County / The Ferguson Group |
| CERF Program Planning   | STATE ISSUE: Advocate against legislation that would remove California Jobs First (CJF) funding allocations. CJF could be targeted to help relieve the state deficit. (Formerly CERF)  | Mono County / The Ferguson Group |
| Records Management  | Funding to digitize and enhance records management. Especially important for mitigating the threat posed by emergencies (in particular, fires that could destroy analogue records).  | Mono County / The Ferguson Group |
| Election Equipment  | Elections equipment (in particular, backup equipment and ballot-on-demand equipment to allow ballots to be printed on site).   | Mono County / The Ferguson Group |
| Wireless connectivity equipment for connectivity in the field           | Purchase and install wireless routers and connectivity equipment in all EMS and emergency response vehicles. This equipment will ensure that first responders are able to communicate by voice and video in the most remote areas of Mono County. These issues have arisen when behavioral health specialists are unable to communicate with others while on response calls in remote areas. | Mono County / The Ferguson Group |



Attachment B  
Mono County Comprehensive Economic Development Strategy Project List

| Project  | Project Description   | Project Source                   |
|--|---|----------------------------------|
| WIC Women Infants Children   | As Congress negotiates government funding for Fiscal Year (FY 2024), the U.S. Department of Agriculture (USDA) is warning of a critical \$1 billion budget shortfall within the Special Supplemental Nutrition Program for Women, Infants and Children (WIC). Urge Congress to take action to fully fund WIC to ensure California does not have to reduce benefits or create waitlists, and so that no participants lose access to the program.   | Mono County / The Ferguson Group |
| Child Care Funding   | 1) Increase pay for child care providers-provide income parity with Kindergarten teachers. Providers earn approximately 25% of what K teachers make. 2) Decrease family cost of child care by supplementing the Alternative Payment Program for Child Care.   | Mono County / The Ferguson Group |
| Federal Child Tax Credit   | Advocate to make the Child Tax Credit permanent. The House voted on 1/31/24 to temporarily expand the Child Tax Credit (CTC). The Wyden-Smith proposal would raise the CTC through 2025, but the credit is still scheduled to decrease in 2026.   | Mono County / The Ferguson Group |
| Mass Care and Sheltering   | Advocate for States to receive dedicated funding to allocate to county Health and Human Services to perform mass care and sheltering. Counties that are tasked with Mass Care and Sheltering do not receive dedicated funding to implement these requirements.  | Mono County / The Ferguson Group |
| Land Purchase for Mixed-Use Development, including affordable/workforce housing and main street commercial | \$2,000,000 for the purchase of land on a community "main street" which will improve the health and wellbeing of community residents by allow for greater walkability, lower or beyond net-zero carbon impact, increased healthy by increasing daily steps for residents, increased access to jobs and economic opportunities on the "main street" and increase access to workforce for existing and new businesses in the community. Commercial space opportunities include childcare, medical care, pharmacy, library or other public facilities. Housing space opportunities include affordable workforce and traditional affordable housing to meet county and community needs. Overall building to be built to ultra-efficient, healthy, and comfortable Passive House standard, reducing energy usage by up to 90% for heating and cooling, while improving health, comfort, and reducing infection rates through ventilation and control of humidity. Potential purchase includes around 2 acres of prime developable land on one of the county's community's "main streets". Community qualifies as rural. Purchase would qualify under CDBG rules. | Mono County / The Ferguson Group |
| Low-Income Housing Tax Credit (LIHTC) program improvements in Tax Bill before Senate                       | Advocate for the passage of the bill recently passed by the house and the Senate Ways and Means committee, which includes improvements in the Child Tax Credit, and improvements to the LIHTC program (increased 9% credit allocations, and reduced private activity bond minimum for 4% projects)  | Mono County / The Ferguson Group |
| California Radio Interoperability System (CRIS) Radio site at new Jail in Bridgeport                       | The town of Bridgeport does not have a CRIS radio site. When the new jail and dispatch center go live, communication and connectivity to CRIS will have to rely on a County funded and maintained microwave connection.   | Mono County / The Ferguson Group |
| Dispatch Radio Console equipment for the new Jail and Dispatch Center                                      | Mono County is building a new jail and 911 Dispatch Center that will be tied into the California Radio Interoperability System (CRIS). The existing console system is not capable of console level connectivity with CRIS and will limit functionality of the system.   | Mono County / The Ferguson Group |
| Broadband Funding  | Funding to provide Broadband connectivity in remote areas Mono County. Many rural areas do not have good connectivity and in some areas no connectivity at all. This has impacts on public safety, business operations and day to day life.   | Mono County / The Ferguson Group |
| Cybersecurity Funding  | Cybersecurity is one of the highest priorities for IT. Safeguarding our systems, data, and information is crucial. As an organization, we must continually work to provide higher levels of security. IT has a number of initiatives that could help us and strengthen the security posture of the organization. This includes Penetration Testing, Vulnerability Management, and developing a Security Profile Roadmap are at the top of the list. Dedicated cybersecurity staff is a large hole in our current environment. a Chief Information Security Office (CISO) and Cybersecurity Analyst are key positions that should be developed and considered for funding.   | Mono County / The Ferguson Group |
| Annex I/II Library Paint   | Bridgeport Campus paint to include Annex I/II Library Paint   | Mono County Public Works CIP     |
| Prop 68  | Prop 68 grant for Mono Lake Park, Lee Vining Streetscape connecting 395 to Guss Hess Park, Bridgeport Park, and Walker Park. Upgrades and ADA improvements to park facilities.  | Mono County Public Works CIP     |
| Annex I/II Carpet  | New carpeting for Annex I and Annex II  | Mono County Public Works CIP     |
| Annex I/II Library Roof  | New roofs for Annex I/Annex II/Library  | Mono County Public Works CIP     |
| Lee Vining Community Center Ridge Cap  | Planning and material phase.  | Mono County Public Works CIP     |
| June Lake Substation Stairs  | Planning phase for new stairs/concrete for entrance to June Lake Substation   | Mono County Public Works CIP     |
| Civic Center Mechanical Yard   | Mechanical Yard Enclosure Civic Center to protect equipment including HVAC from the elements.   | Mono County Public Works CIP     |
| Tennis Court Renovation - Chalfant   | Chalfant tennis court resurfacing   | Mono County Public Works CIP     |
| Shutters - Mono County Civic Center  | Civic Center - east side shutters   | Mono County Public Works CIP     |
| New trash cans at Bridgeport Campus  | Purchase and install bear-proof trash cans and dumpsters around Bridgeport campus.  | Mono County Public Works CIP     |
| Civic Center Carport   | Carport/3-sided cover for generator and two parking spaces at Civic Center  | Mono County Public Works CIP     |
| Whitmore Shelter Improvements  | Whitmore Animal Shelter siding replacement  | Mono County Public Works CIP     |
| New Courthouse Generator   | Generator for Courthouse replacement  | Mono County Public Works CIP     |
| New ADA Water Fountains  | Drinking Fountains with bottle fillers for all parks that are ADA and frost proof   | Mono County Public Works CIP     |
| Storage - Bridgeport Shop  | Storage building for shop for landscape equipment   | Mono County Public Works CIP     |
| June Lake Guardrail  | Fence at June Lake/ Parking guardrail rebuild   | Mono County Public Works CIP     |

Attachment B  
Mono County Comprehensive Economic Development Strategy Project List

| Project  | Project Description   | Project Source                                       |
|--|---|--|
| Windows at June Lake Community Center                              | Replace the windows at the June Lake Community Center   | Mono County Public Works CIP                         |
| Generator Cover at Memorial Hall, Bridgeport                       | Shed roof needed for Memorial Hall Backup Battery/Generator Cover   | Mono County Public Works CIP                         |
| Community Housing  | Funding for community housing, specifically a mix of subsidized and market rate rentals with a set percentage of units set aside for townhome-style ownership   | DeChambeau Creek Foundation/Lee Vining Chamber       |
| Special district infrastructure                                    | Upgrades to aging and exorbitantly expensive water distribution systems, wastewater collection and treatment systems, local fire department facilities and rolling stock (vehicles)   | DeChambeau Creek Foundation/Lee Vining Chamber       |
| Public Lands infrastructure  | Repairs and upgrades to parking lots, toilets, roads, trails (prioritize near- and connecting-community trails), campgrounds and visitor centers (especially Mono Basin Scenic Area Visitors Center and Bridgeport Ranger District information center).   | DeChambeau Creek Foundation/Lee Vining Chamber       |
| Forest Restoration and Community Fire Resiliency Capacity building | Investments in local workforce capacity to implement local forest restoration plans resulting in the reintroduction of fire on the landscape and enhanced forest ecological and watershed health, as well as local workforce capacity to implement community resiliency efforts from home hardening to defensible space.  | DeChambeau Creek Foundation/Lee Vining Chamber       |
| Public Parks enhancement   | Investments in local parks (including creation in park-poor communities such as Mono City) focused on bathrooms, water bottle fill-stations, landscaping, play equipment, sports fields, interpretive trails and facilities, exercise equipment (similar to Bishop City Park) and skate/bike parks.   | DeChambeau Creek Foundation/Lee Vining Chamber       |
| Antelope Valley FPD  | Static water supplies in strategic locations within the District area.  | Mono County/ Community Development/ Special District |
| Birchm CSD   | Updating infrastructure – providing updated pipelines, a backup storage tank, shut-off valves, a backup generator, and individual water meters.   | Mono County/ Community Development/ Special District |
| Bridgeport FPD   | Fire station improvements and an addition of a Type 6 brush truck   | Mono County/ Community Development/ Special District |
| Bridgeport PUD   | Funding for an approximately four mile water main extension to serve up to 15 new connections for U.S. Forest Service housing.  | Mono County/ Community Development/ Special District |
| Chalfant Valley CSD  | Addition and remodeling improvements to the fire station. Recruitment of firefighters and EMTs. Improved District radio equipment.  | Mono County/ Community Development/ Special District |
| Hilton Creek CSD   | Improvements including wastewater treatment plant clarifier replacements and emergency generator.   | Mono County/ Community Development/ Special District |
| June Lake FPD  | Wildland fuels management projects within the community and on surround Forest lands.   | Mono County/ Community Development/ Special District |
| June Lake PUD  | Sewer slip lining, lift station, and treatment plant upgrades. Maintenance and capital improvement to aged system. Need for groundwater well to supplement surface water sources.   | Mono County/ Community Development/ Special District |
| Lee Vining FPD   | Improvements to the fire station, address budget shortfall, and community outreach  | Mono County/ Community Development/ Special District |
| Lee Vining PUD   | Drilling and adding a well to the water system, establishing a second water supply for the water system, Existing water source vulnerability to wildfire, and providing long-term capacity improvements.  | Mono County/ Community Development/ Special District |
| Long Valley FPD  | Sunny Slopes fire station, Type 1 engine, and water tender.   | Mono County/ Community Development/ Special District |
| Mono City FPD  | Fire station improvements and expansion to shelter a new water tender.  | Mono County/ Community Development/ Special District |
| Paradise FPD   | Fuel reduction projects, planning for fire station improvements.  | Mono County/ Community Development/ Special District |
| Wheeler Crest FPD  | Firefighter training and retention and aged fire station in need of replacement.  | Mono County/ Community Development/ Special District |
| White Mountain FPD   | A new water tender, fire protection water supply, upgrade to communications infrastructure, improvements to the Benton fire station as the primary long range project. If improvements occur at the Benton Station a relocating, repurposing of buildings to Hammil is proposed to create a second station.   | Mono County/ Community Development/ Special District |
| Recreation Center  | A public recreation center to serve the Antelope Valley   | Antelope Valley RPAC                                 |
| Existing Business Upgrades   | Improvements to the Bridgeport General Store and the Walker Country Store   | Bridgeport Indian Reservation                        |
| Community Recreation Center  | Community recreation center with daycare options  | Bridgeport Indian Reservation                        |
| New Hub Spot for recreation ability specific information.          | Disabled Sports Eastern Sierra would like to build out a location to invite people with disabilities to gather and get information about accessibility information in the Eastern Sierra  | Disabled Sports Eastern Sierra                       |
| Green Business Program   | Sustainability initiatives that have economic development co-benefits. The HSEF needs \$15,000 in annual program funding to support the Eastern Sierra Green Business Program's success in unincorporated Mono County. They aim to assist Mono County in meeting local and state sustainability mandates, including waste diversion goals, carbon neutrality targets, renewable energy and water conservation objectives. | High Sierra Energy Foundation                        |
| Technical Assistance   | Add capacity to Chamber, increase volunteer and training opportunities  | Lee Vining Chamber of Commerce                       |
| Event Funding  | Planning, implementation, funding, management, infrastructure for events.   | Lee Vining Chamber of Commerce                       |
| June Lake Business Improvement District                            | Technical assistance needed to start and implement a Tourism Business Improvement District (TBID)   | June Lake Chamber of Commerce                        |
| June Lake Parking Lot  | Additional parking is needed in downtown June Lake in to support the businesses, job growth and retention.  | June Lake Chamber of Commerce                        |
| Technical Assistance   | Add capacity to Chamber, increase volunteer and training opportunities. Hire employee to manage chamber.  | June Lake Chamber of Commerce                        |
| Antelope Valley Recreation Center                                  | Recreation center located in Antelope Valley  | Northern Mono Chamber of Commerce                    |
| Event Funding  | Establish events to keep tourists in Antelope Valley overnight to support businesses  | Northern Mono Chamber of Commerce                    |
| Technical Assistance   | Add capacity to Chamber, increase volunteer and training opportunities  | Northern Mono Chamber of Commerce                    |
| Event Funding  | Local and tourist based event funding   | Bridgeport Chamber of Commerce                       |

Attachment B  
Mono County Comprehensive Economic Development Strategy Project List

| Project   | Project Description   | Project Source                   |
|---|---|----------------------------------|
| Technical Assistance  | Add capacity to Chamber, increase volunteer and training opportunities  | Bridgeport Chamber of Commerce   |
| Housing   | All levels and units of housing   | All agencies and nonprofits      |
| Daycare/childcare   | All levels of daycare and childcare   | All agencies and nonprofits      |
|   | Road improvements, building improvements, broadband   | Southern Mono Historical Society |
|   |   |                                  |
| Mono Basin Historical Society projects                        | <p>1. The MBHS needs an endowment, grant or a County funded staff position for a curator position. (Perhaps seasonal). We do not have the budget to keep the museum open on a regular basis throughout the season. A curator position could be a seasonal position but there is plenty of work in the museum (cataloging, display rotation etc.) that we could keep a curator busy throughout the year. We used to receive a yearly grant from SCE that partially funded a seasonal curator but that grant is no longer available. We are currently only able to keep the museum open 4 days per week (with volunteers) instead of the 7 days per week we have in the past.</p> <p>2. Need to repair/replace/upgrade several cases.</p> <p>3. Need to install safety fencing around the outdoor exhibits. This is being asked by our liability insurance. This project would include removing the grass around the outdoor exhibits and replacing with crushed rock saving water and preserving/protecting the exhibits from water damage.</p> <p>4. Refurbish the Upside down house – (replace floor, create a handicap access, replace outside railing) – The Upside down house is a big draw to the museum and to our area. Many of our visitors say they came to Lee Vining to see the Upside Down House that they saw on Huell Howser's California's Gold.</p> | Mono Basin Historical Society    |
| Trail Stewardship in Mono County                              | Friends of the Inyo hires a seasonal crew of Trail Ambassadors from May-September every trail season to address deferred maintenance on USFS trails: dismantling illegal fire rings, packing out trash, cross-cutting downed trees blocking trail, improving the trail corridor so traffic is passable... all while making educational LNT visitor contacts to mitigate any harmful impacts. Additionally, the TAs lead educational interpretive programs throughout the summer.  | Friends of the Inyo              |
| Water Conservation Public Outreach in Bridgeport              | This project consists of developing and presenting educational materials to customers and community members about water saving practices, which can contribute to reduced water consumption.  |                                  |
| Water Conservation Rebate Programs in Bridgeport              | This project consists of developing and implementing a rebate program to encourage customers to replace older inefficient plumbing fixtures with new WaterSense-certified fixtures.   |                                  |
| Water Meter Installation, Tiered Rate Structure in Bridgeport | This project consists of installation of water meters on all water connections throughout Bridgeport PUD.   |                                  |
| Landscaping Irrigation Management in Bridgeport               | This project includes development and enforcement of outdoor watering restrictions, typically during the summer months.   |                                  |
| Kirkwood Street Loop Water Replacement in Bridgeport          | This project consists of replacement of up to 2,600 Linear Feet (LF) of 4- and 6-inch diameter water pipe with 6- and 8-inch water pipe.  |                                  |
| Stock Drive Water Extension in Bridgeport                     | This project consists of installation of approximately 1,600 LF of new 6- or 8-inch diameter water main to serve properties fronting Stock Drive within the Bridgeport Townsite area.   |                                  |
| Aurora Canyon Replacement Project in Bridgeport               | This project consists of replacement of up to 2,040 LF of 4-inch diameter water pipe with 6- or 8-inch diameter pipe.   |                                  |
| Alpine Vista Sewer Extension in Bridgeport                    | This project consists of extension of approximately 600 LF of sewer main south along Sierra View Drive to serve Alpine Vista Estates, which is currently served by water but not served by sewer, and parcels are too small for septic tanks.   |                                  |
| Evans Tract Sewer Extension in Bridgeport                     | This project consists of a sewer main extension of approximately 4,600 LF (0.88 mi) south along US Hwy 395 to serve the Evans Tract area, which is currently served by water but not served by sewer.   |                                  |
| Bridgeport Water Treatment Plant in Bridgeport                | This project consists of expansion of the existing water treatment plant in Bridgeport. The treatment plant currently reduces the concentration of naturally occurring arsenic in the groundwater produced by both currently active wells.  |                                  |
| Bridgeport Water Full Build-Out Improvements in Bridgeport    | This project consists of expansion of the existing water system to accommodate future full build-out, including source development, water treatment expansion, additional water storage tanks, additional fire hydrants, and pipe replacement.  |                                  |
| Bridgeport Wastewater Treatment Expansion in Bridgeport       | The capacity at the existing Bridgeport wastewater treatment plant is currently a limiting factor in sewer capacity for projects in Bridgeport.   |                                  |
| Bridgeport Sewer Full Build-Out Improvements in Bridgeport    | This project consists of expansion of the existing sewer system to accommodate future full build-out, including wastewater treatment expansion, sewer manholes, main extension and replacement, and assumed addition of 2 lift stations.  |                                  |
| 186 Milk Ranch Road in Bridgeport                             | This 74.3-acre property is east of the Bridgeport Townsite area and has water and sewer infrastructure along the west boundary of the property.   |                                  |
| BLM Land Exchange in Bridgeport                               | The property identified as this key site is over 163 acres located north of Bridgeport, along the east side of Bridgeport Reservoir.  |                                  |
| Water Conservation Public Outreach in Crowley Lake            | This project consists of developing and presenting educational materials to customers and community members about water saving practices, which can contribute to reduced water consumption.  |                                  |

**Attachment B**  
**Mono County Comprehensive Economic Development Strategy Project List**

| Project   | Project Description   | Project Source |
|---|---|----------------|
| Water Conservation Rebate Programs in Crowley Lake              | This project consists of developing and implementing a rebate program to encourage customers to replace older inefficient plumbing fixtures with new WaterSense-certified fixtures.   |                |
| Water Meter Installation, Tiered Rate Structure in Crowley Lake | The Mountain Meadows MWC already meters all water connections and has a tiered rate structure. The Crowley Lake MWC does not currently meter connections.   |                |
| Landscaping Irrigation Management in Crowley Lake               | This project includes development and enforcement of outdoor watering restrictions, typically during the summer months.   |                |
| School District Parcel in Crowley Lake                          | This project consists of the extension of water and sewer mains into the School District parcel in Crowley Lake, which is currently near existing utilities, but does not have infrastructure within the property.  |                |
| Crowley Lake Drive Water Extension in Crowley Lake              | This project consists of the extension of a water main north along Crowley Lake Drive to serve vacant mixed-use parcels that could be developed for multi-family housing.   |                |
| Crowley Lake Water Full Build-Out Improvements in Crowley Lake  | This project consists of expansion of the existing water system to accommodate future full build-out, including source development, water treatment expansion, additional water storage tanks, additional fire hydrants, and pipe replacement.                    |                |
| Crowley Lake Sewer Full Build-Out Improvements in Crowley Lake  | This project consists of expansion of the existing sewer system to accommodate future full build-out, including wastewater treatment expansion, sewer manholes, main extension and replacement, and assumed addition of 2 lift stations.                          |                |
| Crowley Lake RM in Crowley Lake                                 | This 59.4-acre project property would require extension of water and sewer mains into the Crowley Lake RM parcel in Crowley Lake, which is currently adjacent to existing utilities, but does not have infrastructure within the property.                        |                |
| 379 Landing Road in Crowley Lake                                | This project would require extension of water and sewer mains into the 9.0-acre property located at 379 South Landing Road in Crowley Lake, which is currently adjacent to existing utilities, but does not have distribution infrastructure within the property. |                |
| Sunny Slopes Water in Crowley Lake                              | This project would require extension of water mains into the 12.8-acre property located along the west side of Sunny Slopes, east of Crowley Lake, and within the Long Valley Area.   |                |
| Aspen Springs ER in Crowley Lake                                | The Aspen Springs ER property is not located within any existing water or sewer service territories.  |                |
| Aspen Springs Mixed Use in Crowley Lake                         | The Aspen Springs Mixed Use property is almost identical to the Aspen Springs ER site in utility limitations.   |                |
| Water Conservation Public Outreach in June Lake                 | This project consists of evaluating the existing water conservation programs and developing and presenting educational materials to customers and community members about water saving practices, which can contribute to reduced water consumption.              |                |
| Water Conservation Rebate Programs in June Lake                 | This project consists of developing and implementing a rebate program to encourage customers to replace older inefficient plumbing fixtures with new WaterSense-certified fixtures.   |                |
| Landscaping Irrigation Management in June Lake                  | This project includes development and enforcement of outdoor watering restrictions, typically during the summer months.   |                |
| June Lake Water Full Build-Out Improvements in June Lake        | This project consists of expansion of the existing water system to accommodate future full build-out, including source development, water treatment expansion, additional water storage tanks, additional fire hydrants, and pipe replacement.                    |                |
| June Lake Sewer Full Build-Out Improvements in June Lake        | This project consists of expansion of the existing sewer system to accommodate future full build-out, including wastewater treatment expansion, sewer manholes, main extension and replacement, and assumed addition of 34 lift stations.                         |                |
| Highlands Specific Plan in June Lake                            | This property is identified in the Housing Element as a priority site but is already developed for single-family homes and does not have areas for additional development, though there are some vacant single-family lots.                                       |                |
| Northshore Drive ER/SP in June Lake                             | This project would consist of the extension of water and sewer mains into the Northshore Drive ER/SP property to allow for single and multi-family development on the 14.1-acre site.   |                |
| 25 Mountain Vista Drive in June Lake                            | This project would consist of extensions of water and sewer mains into the 25 Mountain Vista Drive property to allow for single and multi-family development on the 30.2-acre site.   |                |
| Rodeo Grounds Specific Plan in June Lake                        | This project would require extension of water and sewer mains into the 81.5-acre property located along June Lake Loop, west of Gull Lake.  |                |
| Water Conservation Public Outreach in Lee Vining                | This project consists of developing and presenting educational materials to customers and community members about water saving practices, which can contribute to reduced water consumption.  |                |
| Water Conservation Rebate Programs in Lee Vining                | This project consists of developing and implementing a rebate program to encourage customers to replace older inefficient plumbing fixtures with new WaterSense-certified fixtures.   |                |
| Water Meter Installation, Tiered Rate Structure in Lee Vining   | This project consists of installation of water meters on all water connections throughout Lee Vining PUD.   |                |
| Landscaping Irrigation Management in Lee Vining                 | This project includes development and enforcement of outdoor watering restrictions, typically during the summer months.   |                |
| Lee Vining Water Full Build-Out Improvements in Lee Vining      | This project consists of expansion of the existing water system to accommodate future full build-out, including source development, additional water storage tanks, additional fire hydrants, and pipe replacement.   |                |
| Lee Vining Sewer Full Build-Out Improvements in Lee Vining      | This project consists of expansion of the existing sewer system to accommodate future full build-out, including wastewater treatment expansion, sewer manholes, and main extension and replacement.   |                |
| Tioga Inn Specific Plan in Lee Vining                           | The Tioga Inn Specific Plan property is not located within any existing water or sewer service territories.   |                |

## Eastern Sierra Region - Comprehensive Economic Development Strategy

### Inyo County Project List

In 2024, the Inyo County Board of Supervisors embarked on an effort to develop and adopt a multi-year Strategic Plan for the County of Inyo for the first time in over 20 years. Many of the goals, initiatives, and projects identified as priorities within the Strategic Plan align with the strategic goals and objectives of the regional Comprehensive Economic Development Strategy (CEDS). This Project List identifies those priority projects of the County that also further the goals of the regional CEDS and for which the County make seek funding through the Economic Development Administration.

#### Access & Connectivity

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***CEDS Objective: Increase access to digital resources through broadband infrastructure buildout***

**1. Inyo County Project: Broadband Infrastructure Expansion**

The County of Inyo has undertaken two grant-funded planning projects related to Broadband expansion and seeks future funding to build out last mile infrastructure for unserved and underserved areas. The County includes and incorporates by reference all projects and network designs identified in the County's Broadband Strategic Plan, and Local Agency Technical Assistance Program (LATA) funded engineering designs for last mile infrastructure.

***CEDS Objective: Enhance the regional transportation network to provide residents, visitors, and businesses with more accessible, reliable options for moving in, out, and within the region***

**2. Inyo County Project: Commercial Air Service Infrastructure**

Inyo County's Bishop Airport (BIH) was certified for commercial air service (Part 139) in 2021, and began offering seasonal daily flights with United Airlines. The County now must secure funding for the planning, environmental review, design work, and ultimately construction of a new commercial service terminal for BIH. This may include additional projects such as runway safety improvements and construction of a concrete aircraft parking apron at the site of the proposed new terminal building.

**3. Inyo County Project: Enhanced Ground Transportation Services**

Inyo County's Strategic Plan involves a variety of projects related to the development and expansion of public transit infrastructure, which will allow citizens to move easily around the region while reducing VMT, and will provide increased access to visitors – especially those who hike into the County's towns from nearby trails. Upcoming projects include a bus stop and shelter in the community of Wilkerson, and a potential collaboration with the Eastern Sierra Transit Authority (ESTA) and Cerro Coso Community College to establish transit opportunities for students attending the Bishop and Mammoth campuses.

#### Community and Culture

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***CEDS Objective: Garner support for economic development by developing and capitalizing on strong community engagement***

**4. Inyo County Project: Community Revitalization through Effective Planning**

The Planning Department supports small towns throughout Inyo County's unincorporated area in strategizing the future of their downtowns and residential areas. This project includes

a review of existing plans in order to identify the issues, opportunities, and needs which could be addressed through visioning, public input, and plan revisions, and includes the completion of necessary requirements such as integration of those plans into the County General Plan and completion of CEQA requirements.

***CEDS Objective: Enhance quality of life with additional amenities to attract and retain talent***

**5. Inyo County Project: Quality Parks and Recreation Facilities**

The County's strategic plan emphasizes the importance of investing in new infrastructure within each of our small communities to better the lives of its residents and visitors. New and improved facilities generate local jobs, provide opportunities for new business and expansion of existing ones, while making Inyo County a great place to live. The following amenities would improve quality of life and provide economic benefits:

1. Improvements to County owned and County-run campgrounds and parks, including restrooms, parking areas, playgrounds, glamping opportunities, shade structures, and equipment. A first step in this process might be a parks improvement plan to help prioritize and develop improvement and maintenance schedules.
2. Improvements to sports fields, ballparks, and turf, including lighting, to make Inyo County's beautiful sports facilities a destination for games and tournaments for locals and visitors.
3. Investments in the archives and artifacts managed by the Eastern California Museum and marketing the Museum to make it a destination for locals and tourists alike.
4. Evaluate the need and feasibility of an indoor recreation center and/or community center in the City of Bishop.

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**Economic Expansion & Diversification**

***CEDS Goal: Grow and diversify regional economy through support of existing and new businesses***

**6. Inyo County Project: Small Business Resource Center**

With a \$50,000 planning grant from the EDA, Inyo County has partnered with a private entrepreneur and a nonprofit business development organization to create the Eastern Sierra Small Business Resource Center (SBRC), in a redeveloped storefront in downtown Bishop. The SBRC is currently undergoing construction and will be open in Fall 2024 to provide resources, education, assistance and networking opportunities for new and existing small businesses. Inyo County will continue to work with partners to develop and support programming of value to local business owners and entrepreneurs.

**7. Inyo County Project: Make Inyo County's Downtowns a Destination**

Much of Inyo County's tourist traffic is from people passing through – driving to Mammoth in Mono County to ski; or driving to Death Valley, Yosemite, or to trailheads in the White Mountains or Inyo National Forest. Creating, marketing, and supporting new festivals and events that make Inyo County's towns a destination will bring more tourists to the County's small, locally owned businesses and provide opportunities for pop ups, food trucks and vending.

**8. Inyo County Project: Visitor Information and Welcome Centers**

Creating welcoming and exciting venues to capture the attention of tourists heading to the myriad nearby recreational destinations could be enhanced through the creation and staffing

of local Visitor Information and Welcome Centers. Inyo County seeks to work with allied agencies such as local Chambers of Commerce to understand the need and develop plans for visitor and welcome centers in appropriate communities.

## **Environmental Resilience & Sustainability**

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***CEDS Objective: Reduce the challenges experienced by residents and visitors during climate events***

**9. Inyo County Project: Vegetation Management, Home Hardening, and Wildfire Mitigation Efforts**

The County is working with wildfire prevention and other specialists to develop comprehensive strategies for defensible space and home hardening around Inyo County communities. Additional work will entail collaborations with agency partners and property owners to perform appropriate vegetation management efforts to reduce the risk of wildfire and working with schools and businesses to develop the workforce necessary to perform the work necessary to mitigate wildfire risk throughout Inyo County's vast acreage.

***CEDS Objective: Consider sustainable tourism as a budding industry with workforce needs and entrepreneurial opportunities***

**10. Inyo County Project: Regional Recreation Improvements and Stewardship**

An immediate opportunity to build upon interagency collaboration is in the arena of regional outdoor recreation sites, including campgrounds, trailheads, parking areas, and climbing areas. The bridge from enhanced recreation infrastructure to regional economic development are significant. Inyo County recommends that all projects related to outdoor recreation infrastructure, improvements, and stewardship efforts be accepted as key elements and directives of the CEDS.

## **Government Affairs and Advocacy**

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***CEDS Goal: Promote stronger government affairs and advocacy efforts***

**11. Inyo County Project: Investment in High-Quality Government Employees, Service Infrastructure, and Improved Access and Facilities**

Inyo County has begun the process of investing in employees, technology, infrastructure and capacity to strengthen and improve public access, communication, customer service, and facilities. Additional investments in capacity and services described in the Inyo County strategic plan are incorporated by reference.

## **Housing Availability & Land Use**

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***CEDS Objective: Expand additional housing options within affordable range for regional workforce***

**12. Inyo County Project: Community Infrastructure to Allow Expansion**

Inyo County manages the drinking water and wastewater systems in many of the small towns throughout the unincorporated County. These systems are long past their recommended lifespan and need upgrades in order to support any expansion in housing or

tourism. Upgrades and replacement of basic infrastructure is a critically necessary first step before any significant economic development initiatives throughout the County can take place. The first major step in this effort should be to conduct a Municipal Service Review for each of our Special Districts and from that develop a multi-year strategic plan aimed at improving operations and service capacity

**13. Inyo County Project: Complete Housing Needs Assessment for Workforce and Special Populations**

The County is investing heavily in identifying avenues to improve housing availability and affordability despite the lack of developable land available. Working with experts in housing development, we hope to create a strategy that will expand access to housing for critical workforce as well as seniors, justice-involved, and other special populations.



## **Eastern Sierra Region - Comprehensive Economic Development Strategy (CEDS)**

### **Appendix D: Town of Mammoth Lakes Project & Program Specific Action Plan**

The Town of Mammoth Lakes has identified the following projects and programs necessary to meet the strategic goals and objectives of the regional CEDS document. These projects and programs are part of the Town's planned and future work programs. This includes Town and regional projects. The following information documents how these projects advance the goals of the CEDS. The Town envisions this list to be dynamic and be updated at least annually. The Town has evaluated most of the projects through public engagement exercises and through public meetings by the Town Council and/or other public bodies. Additionally, Town Staff facilitates several meetings and programs that directly support the advancement of the CEDS goals. The Town has organized its projects under the same framework as the CEDS document and associated projects with the goals and objectives outlined in the strategic action plan.

#### **Access & Connectivity**

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Objective: Increase access to digital resources through broadband infrastructure buildout

1. The Town of Mammoth Lakes received a Local Agency Technical Assistance Program (LATA) grant for a multi-step network design process. The grant is supporting the town in its effort to expand broadband service to unserved and underserved residents. Established by the CPUC the Town of Mammoth Lakes LATA grant includes three work products the final product will be a low-level network design developed for the identified priority unserved/underserved areas. The designs will build off the refined high-level design and foundation planning stage, resulting in "Approved for Construction" drawings that can/will be used to award contracts for construction. Low-level design and engineering will also include all required permitting, easements, and rights-of-way processing. The final product could be used to expand broadband service further creating opportunities for other economic development programs. The Town and its partners could seek additional funding to build out these opportunities. The Town is providing broadband connection to our new affordable housing project adding value and opportunity to local residents.
2. The Public Works Department hosts quarterly utility coordination meetings. This meeting serves as a forum for its members to discuss ongoing and developing projects. Opportunities are identified to work together and leverage open ground to install infrastructure at reduced cost.
3. Incorporate by reference the projects identified in the Towns Economic Development Strategy for Town of Mammoth Lakes Technology as adopted by the Town Council 9/13/16.

Objective: Enhance Regional Transportation Network

1. The Town of Mammoth Lakes maintains a database of roadway conditions. The StreetSaver software platform has been used consistently by the Town for nearly 15 years. The town uses the system to record pavement condition and run analytics. The reports generated aid staff in developing treatment programs and budgeting for rehabilitation and reconstruction. Pavements in the region degrade at a faster rate than in other parts of the state. Asphalt also

fails in unforeseen ways due to the stresses and impacts of snow removal. Tracking these changes helps to forecast needs and is a useful tool for the region.

2. Transit is a key component of the Towns circulation plan. At least twice a year the Town hosts meetings to discuss transit service. The first occurs at the Planning and Economic Development Commission (PEDC) sometime in the early spring. The meeting is specific to unmet needs and informs a larger regional process undertaken by the Local Transportation Commission (LTC). The Second meeting later in the fall occurs at Town Council and is indented to address larger transportation needs in the community.
3. Regional and local transit service is difficult due to several constraints. The Town is supporting Eastern Sierra Transit Authority (ESTA) in the acquisition of rolling stock. The town's commitment of funds will secure a fleet of vehicles for years to come and provide time to transition to a zero emission fleet.
4. Several Town documents outline the need for larger amenity filled transit hubs. The 2022 Mobility Hub Study and Program and Mobility Element of the General Plan are the key documents. The Town would like to incorporate by reference all the projects identified in these documents and potential projects needed to advance CEDS goals.
5. The Town has adopted a feet first policy to encourage a walkable (and bikeable) community. The strategy connects residents and visitors to the local business community, reduces traffic and VMTs, and encourages the use of public transit, and improves the health of the community. This includes improved walkable connectivity between parking areas, visitor bed base, and local housing with shopping and dining facilities and portals (gondola, chairlifts, transit stops, etc.) which increases economic vitality, jobs and long-term success. Connectivity includes sidewalks, bike lanes, paths, linkage via pedestrian bridges, etc.

## **Community and Culture**

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Objective: Improve partnerships and interagency collaboration

1. An immediate opportunity to improve and collaborate is in the arena of regional trails. Several efforts are underway led by local agencies and private entities alike. The opportunities and bridge to economic development are significant. Town recommends that all projects related to regional trails be accepted as key elements and directives of the CEDS.
2. The recreation facilities developed by the partner agencies are used by all residents. A key opportunity is in the development of the Whitmore Recreation Area. The Town is currently the lead on the development and management of this area. The Town believes that improvements to this facility will have a direct and regional economic impact and improve the quality of life for residents and visitors. The Town invites collaboration and partnership on the planning and implementation of this facility.

Objective: Enhance quality of life with additional amenities

The Town has over the years identified opportunities to construct new infrastructure to better the lives of its residents. These facilities generate local jobs, provide opportunities for new business and expansion of existing ones. The following amenities would improve quality of life and provide economic benefits.

1. Community pool and aquatics center.
2. Community gym, wellness, gymnastics, and arts studios.
3. Facilities to support popular and unique sporting activities in the region – climbing, cycling, extreme sports.

4. Whitmore Recreation Area improvements - Indoor fieldhouse and locker rooms, sports fields (i.e. baseball, softball, soccer, etc.), dugouts, trailheads, restrooms, , support facilities and multi-use trails.
5. Community Theater with Arts and Cultural Center.
6. Park spaces, playgrounds, sport courts, bike and skate parks, climbing parks.
7. Trails and MUP's- Incorporate projects identified in the Trails System Master Plan and Mobility Element of the TOML General Plan.

## **Economic Expansion & Diversification**

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Goal: Grow and diversify regional economy through support of existing and new businesses

The Towns has identified a few businesses that would help to create jobs, meet community needs, diversify the local economy, and provide new jobs. The following projects are currently being pursued and facilitated by the Town. These projects will generate local and regional jobs, increase economic activity through visitation and support working families.

1. Bioenergy/Biomass Facility
2. Forest fuels and restoration projects.
3. Childcare Centers
4. Outdoor Events Venue
5. High Altitude Training Facilities
6. New and Expanded amenities noted above

Objective: Enhance network of entrepreneurial and small business resources

1. Incubator spaces could provide an opportunity for developing business to grow by having access to lower cost amenities. The Town sees a need in the areas of retail, restaurant, and hospitality. Facilities such as community kitchen space, pop-up retail, and local market could aid smaller businesses. Such opportunities could be hosted at existing facilities during events that have greater than average visitation.

## **Environmental Resilience & Sustainability**

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Objective: Reduce the challenges experienced by residents and visitors during climate events

1. An Emergency Operations Center (EOC) would provide a single location for the community to disseminate information, host solutions, and manage emergencies. The Town has developed schematic plans for a facility that would help the Town to manage emergencies directly related to climate change such as extreme weather events and fire. The facility would include a warming / cooling center, bunk rooms, showers, space for emergency operators, a community commercial kitchen, and food storage/pantry.
2. The Town encourages the development of a revised Hazard Mitigation Plan (HMP). Recent extreme events have demonstrated that changes need to be made to better serve the community. The Town believes the plan should include specific projects for implementation that would help to mitigate the impacts of future emergencies.
3. The Town should consider the development of a 911 dispatch center to support regional operations. The Town is in a unique position to provide these services and should work with regional partners to decide on how best to provide these services. A new facility in town could be mutually beneficial to the agencies currently served by the current program.

4. Complete high level and quality After Action Reports (AAR) for all disaster and extreme events. Carefully weigh and implement mitigations to better manage future situations. Incorporate recommended mitigation measures into associated documents such as an HMP.
5. Expansion of the electric grid and facilities supporting expanded use of electric vehicles.
6. Expansion of clean energy generation such as the use of geothermal, bioenergy and solar production facilities.

### **Government Affairs & Advocacy**

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Goal: Promote stronger government affairs & advocacy efforts

1. Work with lobbyists to champion ideas and values of CEDS. Promote and support legislative activities to advance projects and legislation that aid in bringing resources to regional partners.
2. Enhance the Eastern Sierra regional voice at the state and federal level supporting policies, programs, services and funding that enhance the economic vitality of the region while respecting the natural environment that is the primary economic driver of the region.

### **Housing Availability & Land Use**

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Goal: Increase stock and availability of housing units with a focus on affordability for regional workforce.

The Town's Housing Now! program is a multi-faceted program focused on expanding the availability of affordable workforce housing throughout the community in the near-term to support housing at all economic levels. The Housing Now! initiative aims to leverage federal and state grant program funds and local funds to achieve affordable new housing development and the creation of affordable housing through the conversion of existing market-rate housing. The program has four key components:

1. The Parcel - The Parcel development is a 25-acre undeveloped site centrally located in the Town of Mammoth Lakes intended for affordable housing. The Town acquired the site in 2018 and subsequently launched a comprehensive planning procedure to determine how best to develop the site. The Parcel Master Plan allows for up to 580 permanently affordable housing units.
2. Small Site Development - Town-sponsored affordable housing projects that take advantage of smaller sized lots.
3. Bridge Program - The Bridge Program is aimed at increasing the number of affordable ownership units within the Town through the purchase of existing market-rate homes that are then deed restricted and sold to qualified households at a subsidized price.
4. Partnership Programs - Partnership programs are intended to advance housing projects by working with local partners. Partners could include private businesses and local non-profit organizations. Leveraging opportunities and advantages of various partners helps the region to best use the limited resources available. These partnerships help overcome the challenges with complicated projects such as adaptive reuse and conversion of existing structures to housing.
5. Proviso of infrastructure improvement to unserved/underserved for access, water, sewer, power, broadband etc. to reduce the cost of development to achieve attainable (affordable) community based workforce housing that support the regional and local job and wage base.