

### **Budget Workshop**

Fiscal Year 2018-19

### Mono County Outstanding Community Services, Quality of Life Beyond Compare

Mono County's Mission:
To support all our communities by providing superior services while protecting our unique rural environment.

#### Customer Service

We commit to exceptional service by managing the resources entrusted to us with integrity, trust, respect, and accountability.

#### Integrity

We demonstrate our integrity by ensuring our work is performed with consistency, credibility, and confidentiality.

#### Excellence

We strive to achieve the highest standards of excellence; continuously learn, develop, and improve; and take pride in our work.

#### Collaboration

We commit to responsible communication and respectful partnerships to achieve common goals.

#### **Innovation**

We strive to foster innovation and creative thinking, embrace change and challenge the status quo, listen to all ideas and viewpoints, learn from our successes and mistakes.

#### Results Orientation

We strive to set challenging goals, focus on output, assume responsibility, and constructively solve problems.



### Best Mono Imaginable

#### **2018 MONO COUNTY STRATEGIC PRIORITIES**

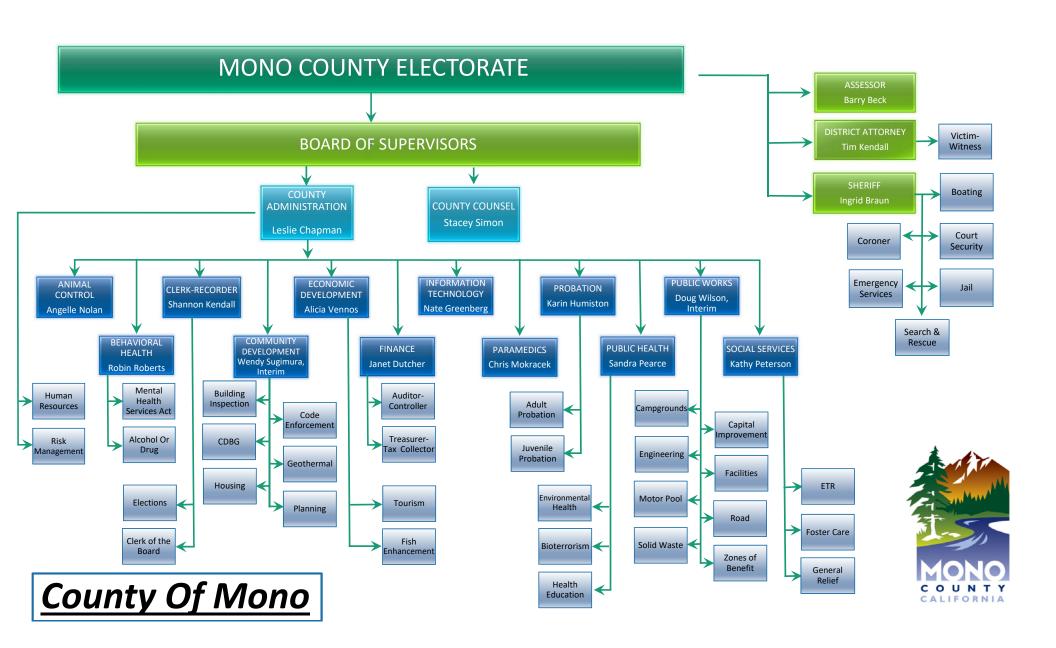
- Improve Public Safety & Health
- Improve emergency operations and response
- Pind ways to keep people from going back to jail by reducing future offenses
- Address opioid crisis and substance abuse
- Establish effective cannabis regulation, education, and enforcement
- Invest in road and other infrastructure projects across the County

- Enhance Quality
  of Life for County
  Residents
- Address the housing crisis through policy, assistance, and development programs
- Monitor and improve public, behavioral health, and social services programs
- Support child & senior care initiatives for residents and County staff
- Sustain and protect community, landscape, and environmental character

- Promote a Fiscally
  Healthy County and
  Regional Economy
- and maintaining public lands and outdoor recreation
- Monitor and expand successful economic development initiatives and diversify our economic base
- Maintain and expand existing businesses and industries
- Adopt, implement, and monitor fiscal resiliency principles

- Improve County
  Operations
- Implement a long-term solution for South County offices
- Improve operational efficiency and increase customer service and transparency
- Plan and implement
  effective energy savings
  and environmental
  protection & compliance
  initiatives
- performance measurement system to track operational improvements
- Advocate with
  appropriate external
  officials to build support for
  County operations

- 5
  Support the County
  Workforce
- Address
  compensation
  and benefits for employee
  retention and recruitment
- of safety, health & wellness, and work-life balance
- Invest in resources
  and training to enhance
  staff performance and
  professional development
- Develop the next generation of County leaders

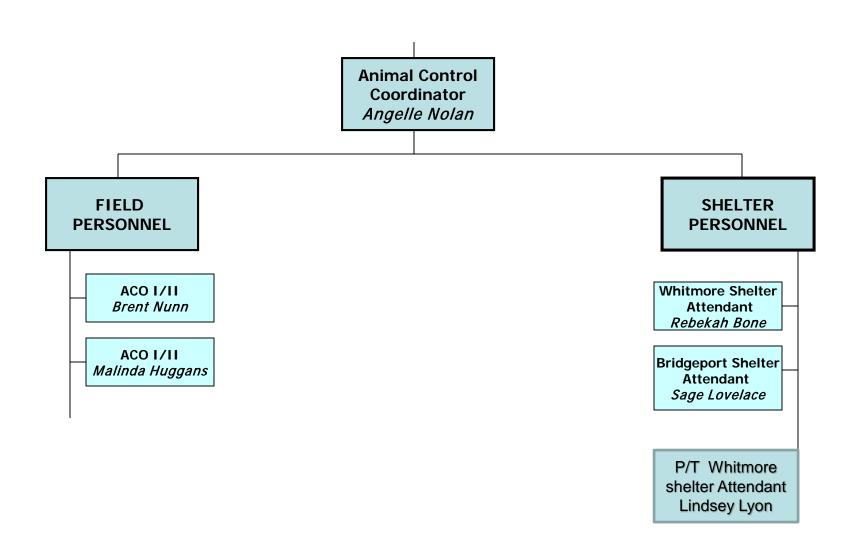


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### **Mono County Animal Control**



### Animal Control DEPARTMENT 100-27-205

#### **DEPARTMENTAL (or Division) OVERVIEW**

Animal Control is a Public Health and Safety agency. Protecting the public and their animals and to enforce State and Local animal regulations

#### **PROGRAMS AND SERVICES**

Some of our functions and programs are our state mandated programs, such as rabies control, a sheltering system to keep and find homes for adoptable strays and owner turn ins, rabies vaccination clinic and animal bite investigation with possible quarantining of animals. We are also responsible for picking up strays and owned dogs running loose. As well as enforcing county ordinances such as leash law and licensing requirements. We also trap feral cats and remove them from people's property. We also assist Eastern Sierra Wildlife in the shuttling of wounded wildlife. If we have an officer heading south we transport the wounded animal or bird to our south shelter and then they arrange a volunteer to pick up and drive the rest of the way to the facility.

We assist other departments. We provide community service and dispatch an officer to the scene of an arrest or death to take custody of the animals.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

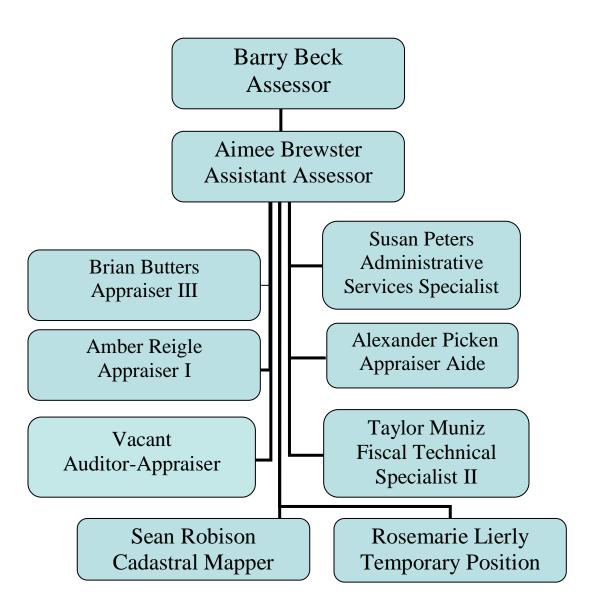
Animal Control has nothing anticipated, that is not included in this budget

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Animal Control	1A	Improve communication among staff members by having daily staff meetings in the morning and at the end of shift	Implement a roster from involving all personell to achieve maximum participation and response	No
	2D	Patrol, personal and phone accessability to the public. Protect the public from strays and assist in neighborhood disputes involving companion animals	Discuss completion of and ongoing issues. Formulate a solid plan prior to duty. Discuss what could have been done better. Discuss things that went well and how we achieved this	Yes
	4B	Plan patrol time more efficciently, Maintain our Facebook page for the public as well as county web site	Discuss most efficient route for patrol depending upon daily complaint logs. Maintian lists of adoptyable animals as well as strays	Yes
	4E	Reach out to other animal control agency's in the state	Exchange animals between facilities, Helps maintain relationships with other Animal Control Agencies. Finding homes for more animals, less euthanasia	No
	5B	Daily discussions of the task at hand and any concerns	No Injuries, staff, feeling secure in duty.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018- 19 Dept Req'd Over Base
	Animal Control							
100-27-205-12010	ANIMAL LICENSES FEES	16,411	20,000	15,470	20,000	20,000	0	0
100-27-205-16170	HUMANE SERVICES	10,630	8,000	8,266	8,000	8,000	0	0
100-27-205-17050	DONATIONS & CONTRIBUTIONS	2,707	0	945	0	0	0	0
100-27-205-17152	Special Animal Welfare	0	10,000	0	15,000	15,000	0	0
	Total Revenues	29,748	38,000	24,681	43,000	43,000	0	0
100-27-205-21100	SALARY AND WAGES	176,248	219,672	165,691	227,921	227,921	0	0
100-27-205-21120	OVERTIME	7,020	5,000	2,619	5,000	5,000	0	0
100-27-205-22100	EMPLOYEE BENEFITS	148,046	195,432	162,720	45,123	45,123	0	0
100-27-205-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	105,355	105,355	0	0
100-27-205-22120	Employee Benefits - PERS (ER Portion)	0	0	0	57,720	57,720	0	0
100-27-205-30120	UNIFORM ALLOWANCE	2,400	1,600	0	1,600	1,600	0	0
100-27-205-30280	TELEPHONE/COMMUNICATIONS	2,782	3,500	2,936	1,500	1,500	0	0
100-27-205-30500	WORKERS' COMP INS EXPENSE	94,519	136,417	102,313	168,291	168,291	0	0
100-27-205-30510	LIABILITY INSURANCE EXPENSE	3,671	4,249	3,187	4,835	4,835	0	0
100-27-205-31700	MEMBERSHIP FEES	150	200	196	200	200	0	0
100-27-205-32000	OFFICE EXPENSE	3,761	3,000	2,793	3,000	3,000	0	0
100-27-205-32010	Technology Expenses	675	2,302	2,302	6,119	6,119	0	0
100-27-205-32500	PROFESSIONAL & SPECIALIZED SER	8,042	10,000	4,387	10,000	10,000	0	0
100-27-205-33120	SPECIAL DEPARTMENT EXPENSE	10,042	10,000	7,778	10,000	10,000	0	0
100-27-205-33350	TRAVEL & TRAINING EXPENSE	2,289	3,500	1,184	3,500	3,000	0	500
100-27-205-33351	VEHICLE FUEL COSTS	14,597	13,000	10,375	13,000	13,000	0	0
100-27-205-33360	MOTOR POOL EXPENSE	32,291	49,285	34,973	46,598	46,598	0	0
100-27-205-33600	UTILITIES	8,842	7,500	7,353	7,500	7,500	0	0
100-27-205-53030	CAPITAL EQUIPMENT, \$5,000+	0	10,000	1,229	15,000	15,000	0	0
	Total Expenditures	515,375	674,657	512,037	732,262	731,762	0	500
	Net County Cost	-485,627	-636,657	-487,356	-689,262	-688,762	0	-500



### Assessor



#### Assessor's Office Department (Office) 100

#### **Assessor's Office Overview**

The county assessor must annually assess all taxable property in the county, except for state-assessed property, to the person owning, claiming, possessing, or controlling the property on January 1. The duties of the county assessor are to discover all assessable property, to inventory and list all taxable property, to develop and maintain a set of current maps delineating property ownership, to value the property, and to enroll the property on the local assessment roll for the support of local government.

#### **Programs and Services**

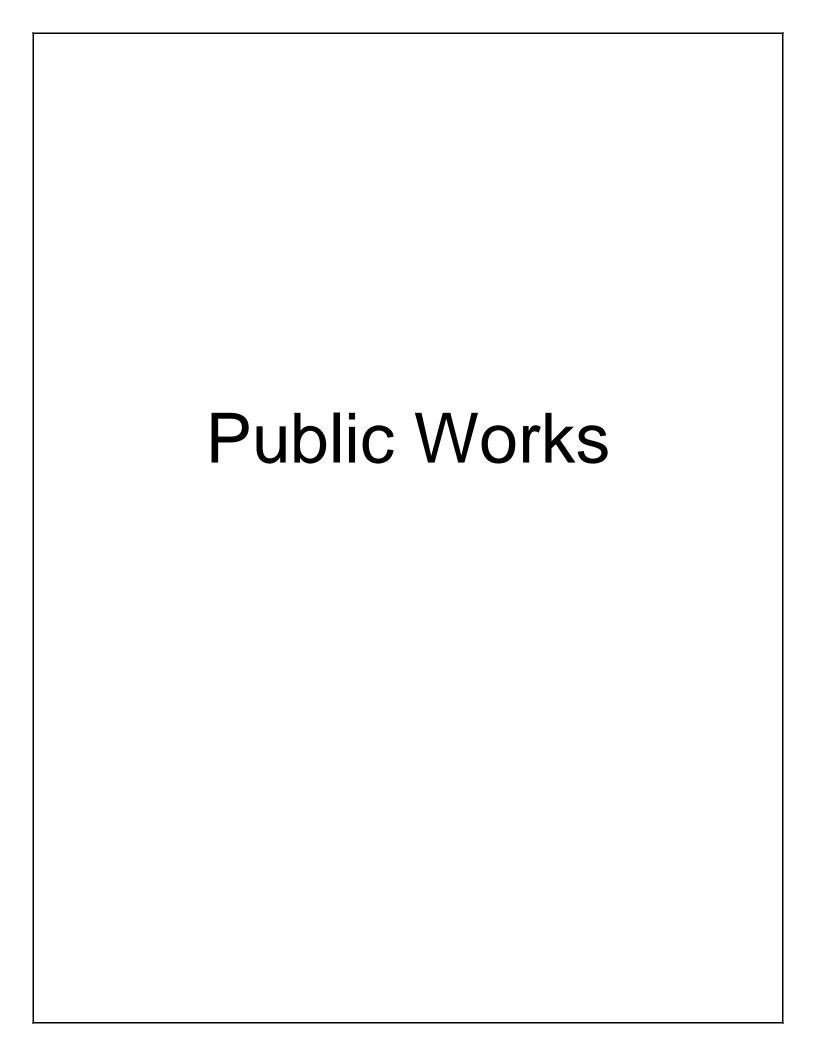
The Assessor's Office prepares the assessment roll each year to be passed on to the Auditor's Office and the Tax Collector's Office.

#### Describe What is not Included in this Budget

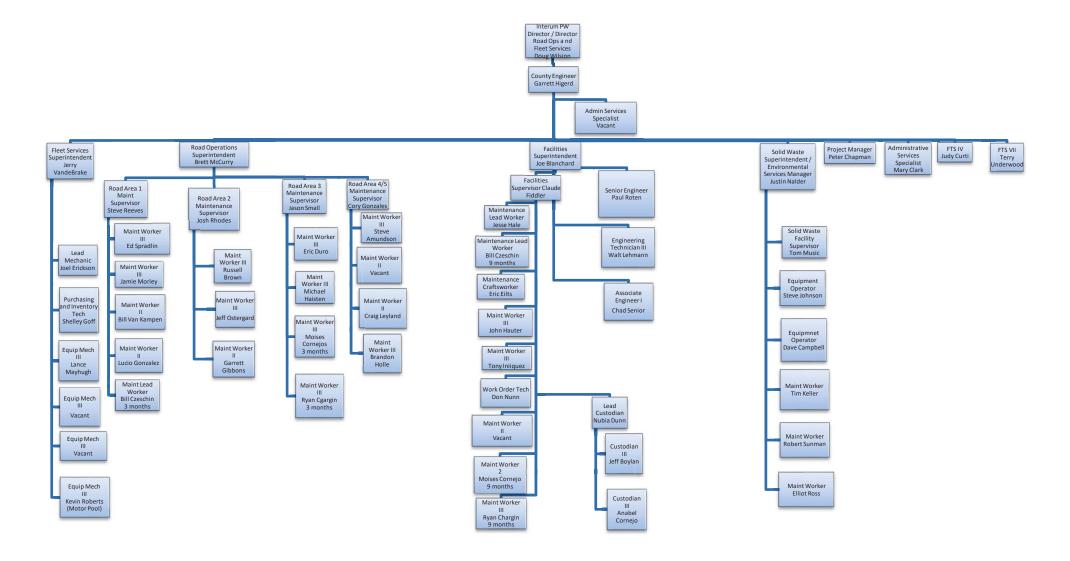
This budget was prepared to be all-inclusive.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Assessor's Office	3D	Resolve pending assessment appeals, including any new appeals filed in 2018.	Currently 394 appeals unresolved. Measurement: compare 394 active appeals plus new 2018 appeals with the expectation that the total number will have decreased by the end of the fiscal year.	Yes
Assessor's Office	4B, 4D	Leverage additional capabilities of assessment software integrated with an updated set of physical characteristics to improve efficiency with direct enrollment of property transfers and value reviews (Prop 8s) that meet set parameters, allowing the appraisal staff more time for difficult and complex appraisals and appeals.	The assessment software will track the number of transactions that are processed via the direct enrollment.	No
Assessor's Office	4B, 5D, 3D	Recruit, hire, and retain a qualified Auditor-Appraiser.	To qualify as a success, a hire would be made. From there, the incremental additions to the unsecured assessment roll, the accuracy of the unsecured assessment roll, and the completion of the minimum number of mandatory audits would be a measurement of the effectiveness of the Auditor-Appraiser.	Yes
Assessor's Office	5C, 5D	Staff training for maintenance of certifications, expanded skills and knowledge, and professional growth.	Success is measured by required certifications remaining current, tangible skills acquired, and advancement from within.	Yes
Assessor's Office	4B	Continued conversion of paper data to digital data.	Measureable by the number of transactions performed without additional paper being added to the physical files.	No
Assessor's Office	4B	Continued updates to physical characteristics (supports Tactic 2 listed above)	Measureable by random sampling of physical characteristics data and accuracy of direct enrollment transactions.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Assessor							
100-12-100-16010	PROP TAX ADMIN FEE- ASSESSOR	337,223	337,000	354,063	354,063	354,063	0	0
100-12-100-16451	APPLICATION FEES	0	3,000	0	0	0	0	0
100-12-100-17010	MISCELLANEOUS REVENUE	3,000	0	3,037	3,000	3,000	0	0
	Total Revenues	340,223	340,000	357,100	357,063	357,063	0	0
100-12-100-21100	SALARY AND WAGES	512,249	544,166	482,050	678,226	609,524	0	68,702
100-12-100-21120	OVERTIME	160	0	43	0	0	0	0
100-12-100-22100	EMPLOYEE BENEFITS	317,007	452,626	313,704	156,736	124,066	0	32,670
100-12-100-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	131,277	131,277	0	0
100-12-100-22120	Employee Benefits - PERS (ER Portion)	0	0	0	159,481	159,481	0	0
100-12-100-30500	WORKERS' COMP INS EXPENSE	10,127	13,755	10,316	12,712	12,712	0	0
100-12-100-30510	LIABILITY INSURANCE EXPENSE	6,085	6,014	4,511	7,172	7,172	0	0
100-12-100-31200	EQUIP MAINTENANCE & REPAIR	41,229	54,265	40,153	70,378	70,378	0	0
100-12-100-31700	MEMBERSHIP FEES	1,291	3,600	1,734	3,600	3,600	0	0
100-12-100-32000	OFFICE EXPENSE	15,811	18,700	13,204	23,693	15,000	0	8,693
100-12-100-32010	Technology Expenses	2,025	4,888	5,674	11,169	11,169	0	0
100-12-100-32020	Technology Expense-Software Licenses	0	0	0	2,350	2,350	0	0
100-12-100-32360	CONSULTING SERVICES	8,381	100,000	2,214	,	100,000	0	0
100-12-100-32390	LEGAL SERVICES	39,156	100,000	22,980		50,000	0	50,000
100-12-100-32450	CONTRACT SERVICES	15,215	10,000	0	10,000	10,000	0	0
100-12-100-32800	PUBLICATIONS & LEGAL NOTICES	1,367	1,110	1,109		0	0	0
100-12-100-33350	TRAVEL & TRAINING EXPENSE	6,263	10,000	7,738	,	7,000	0	3,000
100-12-100-33351	VEHICLE FUEL COSTS	2,074	5,000	955		2,500	0	0
100-12-100-33360	MOTOR POOL EXPENSE	4,616	8,117	2,914		4,945	0	0
	Total Expenditures	983,055	1,332,241	909,297	1,484,239	1,321,174	0	163,065
	Net County Cost	-642,832	-992,241	-552,197	-1,127,176	-964,111	0	-163,065



#### Public Works Organizational Chart Fiscal Year 2018-2019



Airport Enterprise Fund   NTEREST INCOME   265   0   1,420   0   0   0   0   0   0   0   0   0	Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
RENTAL INCOME   1,200   1,100   1,000   1,200   1,200   0   0   0   0   0   0   0   0   0		Airport Enterprise Fund							
600-32-760-15010   ST: STATE AID-AIRPORTS   20,000   20,000   20,000   20,000   20,000   0   0   0   0   0   0   0   0	600-32-760-14010			-		0	~	ū	0
Consideration   Consideratio						,			0
FED: FEDERAL AID-AIRPORTS				20,000	20,000	20,000	20,000	0	0
AIRPORT FEES   7,325   10,000   5,604   10,000   10,000   0				0	· ·	0	0	0	0
Total Revenues						0	0	0	0
600-00-000-39000         DEPRECIATION EXPENSE         297,947         0	600-32-760-16415							0	0
600-00-000-39005         CAPITAL ASSET OFFSET         -505,431         0		Total Revenues	516,565	151,100	56,435	31,200	31,200	0	0
600-32-760-30280         TELEPHONE/COMMUNICATIONS         1,311         1,400         1,112         1,400         1,400         0           600-32-760-30510         LIABILITY INSURANCE EXPENSE         2,987         2,987         2,987         2,987         2,987         0           600-32-760-31400         BUILDING/LAND MAINT & REPAIR         7,201         17,100         11,701         17,200         17,200         0           600-32-760-32002         AVIATION FUEL         4,970         10,000         7,088         10,000         10,000         0           600-32-760-33295         RENTS & LEASES - REAL PROPERTY         2,458         1,900         1,902         2,000         2,000         0           600-32-760-33120         SPECIAL DEPARTMENT EXPENSE         1,214         1,300         949         1,300         1,300         0           600-32-760-33600         UTILITIES         3,656         4,200         3,549         4,200         4,200         0           600-32-760-52011         BUILDINGS & IMPROVEMENTS         505,431         148,916         1,944         0         0         0           600-32-760-60100         OPERATING TRANSFERS OUT         0         45,780         45,087         0         0         0	600-00-000-39000	DEPRECIATION EXPENSE	297,947	0	0	0	0	0	0
600-32-760-30510         LIABILITY INSURANCE EXPENSE         2,987         2,987         2,987         2,987         2,987         0           600-32-760-31400         BUILDING/LAND MAINT & REPAIR         7,201         17,100         11,701         17,200         17,200         0           600-32-760-32002         AVIATION FUEL         4,970         10,000         7,088         10,000         10,000         0           600-32-760-32950         RENTS & LEASES - REAL PROPERTY         2,458         1,900         1,902         2,000         2,000         0           600-32-760-33120         SPECIAL DEPARTMENT EXPENSE         1,214         1,300         949         1,300         1,300         0           600-32-760-33600         UTILITIES         3,656         4,200         3,549         4,200         4,200         0           600-32-760-52011         BUILDINGS & IMPROVEMENTS         505,431         148,916         1,944         0         0         0           600-32-760-60100         OPERATING TRANSFERS OUT         0         45,780         45,087         0         0         0           600-32-760-72960         A-87 INDIRECT COSTS         5,075         3,274         2,456         3,929         3,929         0	600-00-000-39005	CAPITAL ASSET OFFSET	-505,431	0	0	0	0	0	0
600-32-760-31400         BUILDING/LAND MAINT & REPAIR         7,201         17,100         11,701         17,200         17,200         0           600-32-760-32002         AVIATION FUEL         4,970         10,000         7,088         10,000         10,000         0           600-32-760-32950         RENTS & LEASES - REAL PROPERTY         2,458         1,900         1,902         2,000         2,000         0           600-32-760-33120         SPECIAL DEPARTMENT EXPENSE         1,214         1,300         949         1,300         1,300         0           600-32-760-33600         UTILITIES         3,656         4,200         3,549         4,200         4,200         0           600-32-760-52011         BUILDINGS & IMPROVEMENTS         505,431         148,916         1,944         0         0         0           600-32-760-60100         OPERATING TRANSFERS OUT         0         45,780         45,087         0         0         0           600-32-760-72960         A-87 INDIRECT COSTS         5,075         3,274         2,456         3,929         3,929         0	600-32-760-30280	TELEPHONE/COMMUNICATIONS	1,311	1,400	1,112	1,400	1,400	0	0
600-32-760-32002 AVIATION FUEL 4,970 10,000 7,088 10,000 10,000 0 600-32-760-32950 RENTS & LEASES - REAL PROPERTY 2,458 1,900 1,902 2,000 2,000 0 600-32-760-33120 SPECIAL DEPARTMENT EXPENSE 1,214 1,300 949 1,300 1,300 0 600-32-760-33600 UTILITIES 3,656 4,200 3,549 4,200 4,200 0 600-32-760-52011 BUILDINGS & IMPROVEMENTS 505,431 148,916 1,944 0 0 0 600-32-760-60100 OPERATING TRANSFERS OUT 0 45,780 45,087 0 0 0 600-32-760-72960 A-87 INDIRECT COSTS 5,075 3,274 2,456 3,929 3,929 0	600-32-760-30510	LIABILITY INSURANCE EXPENSE	2,987	2,987	2,987	2,987	2,987	0	0
600-32-760-32950         RENTS & LEASES - REAL PROPERTY         2,458         1,900         1,902         2,000         2,000         0           600-32-760-33120         SPECIAL DEPARTMENT EXPENSE         1,214         1,300         949         1,300         1,300         0           600-32-760-33600         UTILITIES         3,656         4,200         3,549         4,200         4,200         0           600-32-760-52011         BUILDINGS & IMPROVEMENTS         505,431         148,916         1,944         0         0         0           600-32-760-60100         OPERATING TRANSFERS OUT         0         45,780         45,087         0         0         0           600-32-760-72960         A-87 INDIRECT COSTS         5,075         3,274         2,456         3,929         3,929         0	600-32-760-31400	BUILDING/LAND MAINT & REPAIR	7,201	17,100	11,701	17,200	17,200	0	0
600-32-760-33120 SPECIAL DEPARTMENT EXPENSE 1,214 1,300 949 1,300 1,300 0 600-32-760-33600 UTILITIES 3,656 4,200 3,549 4,200 4,200 0 600-32-760-52011 BUILDINGS & IMPROVEMENTS 505,431 148,916 1,944 0 0 0 600-32-760-60100 OPERATING TRANSFERS OUT 0 45,780 45,087 0 0 0 600-32-760-72960 A-87 INDIRECT COSTS 5,075 3,274 2,456 3,929 3,929 0	600-32-760-32002	AVIATION FUEL	4,970	10,000	7,088	10,000	10,000	0	0
600-32-760-33600         UTILITIES         3,656         4,200         3,549         4,200         4,200         0           600-32-760-52011         BUILDINGS & IMPROVEMENTS         505,431         148,916         1,944         0         0         0           600-32-760-60100         OPERATING TRANSFERS OUT         0         45,780         45,087         0         0         0           600-32-760-72960         A-87 INDIRECT COSTS         5,075         3,274         2,456         3,929         3,929         0	600-32-760-32950	RENTS & LEASES - REAL PROPERTY	2,458	1,900	1,902	2,000	2,000	0	0
600-32-760-52011       BUILDINGS & IMPROVEMENTS       505,431       148,916       1,944       0       0       0       0         600-32-760-60100       OPERATING TRANSFERS OUT       0       45,780       45,087       0       0       0       0         600-32-760-72960       A-87 INDIRECT COSTS       5,075       3,274       2,456       3,929       3,929       0	600-32-760-33120	SPECIAL DEPARTMENT EXPENSE	1,214	1,300	949	1,300	1,300	0	0
600-32-760-60100 OPERATING TRANSFERS OUT 0 45,780 45,087 0 0 0 0 600-32-760-72960 A-87 INDIRECT COSTS 5,075 3,274 2,456 3,929 3,929 0	600-32-760-33600	UTILITIES	3,656	4,200	3,549	4,200	4,200	0	0
600-32-760-72960 A-87 INDIRECT COSTS <u>5,075</u> 3,274 2,456 3,929 3,929 0	600-32-760-52011	BUILDINGS & IMPROVEMENTS	505,431	148,916	1,944	0	0	0	0
	600-32-760-60100	OPERATING TRANSFERS OUT	0	45,780	45,087	0	0	0	0
T . I F . III	600-32-760-72960					- ,		<u>*</u>	<u>-</u>
		Total Expenditures	326,819	236,857	78,775	43,016	43,016		0
Net Fund Cost <u>189,746 -85,757 -22,340 -11,816 -11,816 0</u>		Net Fund Cost	189,746	-85,757	-22,340	-11,816	-11,816	0	0

### PUBLIC WORKS Cemeteries DEPARTMENT 610

#### **DEPARTMENTAL (or Division) OVERVIEW**

The Public Works Department oversees the maintenance and operations of three public cemeteries within Mono County. Those cemeteries are Bridgeport Cemetery, Mt. Morrison Cemetery, and the Mono Lake Cemetery.

#### PROGRAMS AND SERVICES

The County created a new fee schedule for cemetery operations and will implement reservations for plots in this fiscal year for Bridgeport, Mono Lake, and Mt. Morrison Cemeteries.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

NA

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Cemeteries 610	4B	Implement a resevation system for Cemeteries.	Reservation system in place this fiscal year.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Cemetery Enterprise Fund							
610-27-700-14010	INTEREST INCOME	230	175	235	175	175	0	0
610-27-700-16400	CEMETERY PLOT FEES	2,806	2,600	4,756	3,500	3,500	0	0
610-27-700-16403	CEMETERY ENDOWMENT FEES	56	0	0	0	0	0	0
610-27-700-18100	OPERATING TRANSFERS IN	13,980	20,000	20,000	13,950	13,950	0	0
	Total Revenues	17,072	22,775	24,991	17,625	17,625	0	0
610-27-700-30510	Liability Insurance Expense	13,980	13,827	10,370	13,930	13,930	0	0
610-27-700-31400	BUILDING/LAND MAINTENANCE & REPAIR	741	4,000	1,415	8,100	8,100	0	0
610-27-700-32450	CONTRACT SERVICES	0	1,000	0	0	0	0	0
610-27-700-33600	UTILITIES: MONO LAKE	106	125	109	125	125	0	0
610-27-700-60100	OPERATING TRANSFERS OUT	4,648	21,182	0	0	0	0	0
	Total Expenditures	19,476	40,134	11,894	22,155	22,155	0	0
	Net Fund Cost	-2,403	-17,359	13,097	-4,530	-4,530	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget		2017-18 Actuals	2018-19 De Requeste Budget	d	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Cemetery Endowment Fund									
611-27-700-14010	Interest Income	0		0	4	8	0	C	0	0
611-27-700-18100	Operating Transfers In	4,648		0		0	0	C	0	0
	Total Revenues	4,648		0	4	8	0	C	0	0
	Total Expenditures	0		0		0	0	(	0	0
	Net Fund Cost	4,648		0	4	8	0	(	) 0	0

#### PUBLIC WORKS SOLID WASTE DEPARTMENT 615

#### **DEPARTMENTAL (or Division) OVERVIEW**

The Solid Waste Division strives to provide environmentally responsible avenues for solid waste disposal and recycling throughout Mono County while considering affordability and convenience to residents.

#### **PROGRAMS AND SERVICES**

The Division provides waste collection services at Transfer Stations throughout the County, and waste disposal services at three County Landfills. It ensures proper permitting, environmental monitoring and maintenance of the County's three active landfills, as well as three closed landfills are conducted. Additionally, the Division guides and implements recycling programs throughout the county to maintain and enhance diversion, including feedstock production for the County's biomass boiler.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

As the Solid Waste Division utilizes an Enterprise Fund, apart from the General Fund, all operational needs are included in this budget. A grant application is currently under review which would provide the Solid Waste Division with a power sifter to aid in biomass feedstock production. If the grant is not awarded a one-time expense may be requested for a power sifter and 15 yard roll-off bin.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Public Works - Solid Waste	2D, 3A, 4C	Obtain approval for Final Closure Post Closure Maintenance Plan (FCPCMP).	reviwing agencies.	Yes
	4E, 5C	Expand education and outreach efforts with a focus on recycling and composting (AB1826, SB1383).	Identify and contact businesses that are subject to mandatory recycling. Host at least two workshops/presentations.	Yes
	1E, 3B, 3C, 4C	Solicit proposals for regional solid waste services.	Prepare, advertise and obtain proposals which address regional solid waste services including associated cost.	No
	3D, 4B	Perform parcel fee audit in Unincorporated Mono County	Complete 30% review/updates of parcel fees.	No

			2017-18		2018-19 Dept	2018-19 Base	2018-19	Variance 2018-19 Dept
Account		2016-17	Revised	2017-18	Requested		Encumbrance	Reg'd Over
Number	Account Description	Actuals	Budget	Actuals	Budget	Budget	Carryover	Base
	Solid Waste Enterprise Fund							
615-44-755-12110	NON-RESIDENT LANDFILL PERMITS	960	1,200	900	1,000	1,000	0	0
615-44-755-12200	FRANCHISE PERMITS	125,664	120,000	103,984	100,000	100,000	0	0
615-44-755-14010	INTEREST INCOME	20,454	10,000	22,436	20,000	20,000	0	0
615-44-755-14020	UNREALIZED GAIN/LOSS	67	0	0	0	0	0	0
615-44-755-15092	ST: USED OIL BLOCK GRANT	10,000	0	0	0	0	0	0
615-44-755-15094	ST: BOTTLE BILL GRANT	10,000	10,000	10,000	10,000	10,000	0	0
615-44-755-15380	ST: OIL OPPORTUNITY GRANT	0	10,000	10,000	10,000	10,000	0	0
615-44-755-16020	SOLID WASTE PARCEL FEES	43,824	36,000	46,836	36,000	36,000	0	0
615-44-755-16023	SOLID WASTE TIPPING FEES	1,747,190	1,400,000	1,406,728	1,400,000	1,400,000	0	0
615-44-755-16025	SLUDGE MAINTENANCE FEE	242,584	135,000	165,173	165,000	165,000	0	0
615-44-755-16199	Charges for Services - Interfund Transfers	269	0	0	0	0	0	0
615-44-755-17010	MISCELLANEOUS REVENUE	15,716	20,000	82,761	50,000	50,000	0	
615-44-755-18100	OPERATING TRANSFERS IN	680,000	680,000	0	680,000	680,000	0	
	Total Revenues	2,896,727	2,422,200	1,848,818	2,472,000	2,472,000	0	0
615-44-755-21100	SALARY AND WAGES	413,871	484,749	389,026	538,833	538,833	0	
615-44-755-21120	OVERTIME	5,686	6,000	2,607	10,000	10,000	0	
615-44-755-21410	HOLIDAY PAY	7,598	10,000	5,319	8,000	8,000	0	0
615-44-755-22100	EMPLOYEE BENEFITS	276,974	319,124	265,593	131,649	131,649	0	0
615-44-755-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	155,007	155,007	0	0
615-44-755-22120	Employee Benefits - PERS (ER Portion)	0	0	0	112,193	112,193	0	0
615-44-755-30122	UNIFORM/SAFETY GEAR	8,239	7,500	6,248	8,500	8,500	0	0
615-44-755-30280	TELEPHONE/COMMUNICATIONS	2,224	3,000	2,038	2,500	2,500	0	0
615-44-755-30350	HOUSEHOLD EXPENSES	919	1,300	1,055	1,300	1,300	0	0
615-44-755-30500	WORKERS' COMP INS EXPENSE	22,340	52,657	39,493	64,822	64,822		0
615-44-755-30510	LIABILITY INSURANCE EXPENSE	37,011	45,406	38,287	80,852	80,852		0
615-44-755-31200	EQUIP MAINTENANCE & REPAIR	67,590	64,500	38,473	66,500	66,500	0	0
615-44-755-31400	BUILDING/LAND MAINT & REPAIR	8,380	14,000	6,250	14,000	14,000		0
615-44-755-31700	MEMBERSHIP FEES	6,000	6,000	6,000	6,000	6,000	0	-
615-44-755-32000	OFFICE EXPENSE	4,923	6,500	4,957	6,200	6,200	0	0
615-44-755-32010	Technology Expenses	450	1,842	1,842	2,574	2,574	0	0
615-44-755-32020	Technology Expense-Software Licenses	0	0	0	3,500	3,500	0	0
615-44-755-32450	CONTRACT SERVICES	312,469	307,300	266,978	311,000	311,000	0	0
615-44-755-32500	PROFESSIONAL & SPECIALIZED SER	109,373	171,150	108,170	186,400	186,400	0	0
615-44-755-32800	PUBLICATIONS & LEGAL NOTICES	0	500	0	500	500	0	0
615-44-755-32860	RENTS & LEASES - OTHER	109	100	0	150	150	0	0
615-44-755-32950	RENTS & LEASES - REAL PROPERTY	7,320	7,320	7,448	15,000	15,000	0	0
615-44-755-33010	SMALL TOOLS & INSTRUMENTS	473	1,000	622	1,000	1,000	0	0
615-44-755-33120	SPEC DEPT EXP	306,595	335,000	273,355	392,650	392,650	0	0
615-44-755-33350	TRAVEL & TRAINING EXPENSE	474	6,700	2,930	8,800	8,800	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
615-44-755-33351	VEHICLE FUEL COSTS	41,290	56,993	41,399	52,000	52,000	0	0
615-44-755-33360	MOTOR POOL EXPENSE	14,443	20,000	17,792	21,537	21,537	0	0
615-44-755-33600	UTILITIES	1,777	2,185	2,574	2,185	2,185	0	0
615-44-755-35210	BOND/LOAN INTEREST-SOLID WASTE	103,217	121,200	93,638	47,000	47,000	0	0
615-44-755-35215	COMPENSATED ABSENCES	-26,797	0	0	0	0	0	0
615-44-755-39000	DEPRECIATION EXPENSE	32,642	0	0	0	0	0	0
615-44-755-52010	LAND & IMPROVEMENTS	7,500	155,000	82,000	20,000	20,000	0	0
615-44-755-60045	BOND/LOAN PRINCIPAL REPAYMENT	0	453,000	383,050	450,000	450,000	0	0
615-44-755-60109	Accelerated Landfill Closure Tr	500,000	500,000	0	500,000	500,000	0	0
615-44-755-72960	A-87 INDIRECT COSTS	76,096	102,684	77,013	123,221	123,221	0	0
	Total Expenditures	2,349,189	3,262,710	2,164,156	3,343,872	3,343,872	0	0
	Net Fund Cost	547,538	-840,510	-315,338	-871,872	-871,872	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
616-44-755-14010	Solid Waste Special Revenue Fund	36,014	25,000	35,686	25,000	25,000	0	0
616-44-755-16020	SOLID WASTE PARCEL FEES	838,060	725,000	811,534	800,000	,	0	
	Total Revenues	874,074	750,000	847,220	825,000	825,000	0	0
616-44-755-60051	LANDFILL CLOSURE COSTS	-973,849	0	0	0	0	0	0
616-44-755-60100	OPERATING TRANSFERS OUT	680,000	680,000	0	680,000	680,000	0	0
	Total Expenditures	-293,849	680,000	0	680,000	680,000	0	0
	Net Fund Cost	1,167,923	70,000	847,220	145,000	145,000	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Solid Waste Accelerated Landfill Closure Fund							
617-44-755-14010	Interest Income	1,718	0	6,195	0	0	0	0
617-44-755-18109	Accelerated Landfill Closure Tr	500,000	500,000	0	500,000	500,000	0	0
	Total Revenues	501,718	500,000	6,195	500,000	500,000	0	0
	Total Expenditures	0	0	0	0	0	0	0
	Net Fund Cost	501,718	500,000	6,195	500,000	500,000	0	0

#### ZONES OF BENEFIT DEPARTMENT 164

#### **DEPARTMENTAL (or Division) OVERVIEW**

The Zones of Benefit are funded by special assessments on the tax roll and provide snow removal and maintenance for non-county roads.

All funding for this Department is generated by Property Owners as part of Zones of Benefit. All work is done to meet the requirements developed by the approved Engineering Report prepared as part of the Zone of Benefit acceptance process.

Zones of Benefit are set up to have generally consistent small expenses for maintenance annually, along with larger expenses at 10 to 20 year frequency for larger repairs or restorations.

#### **PROGRAMS AND SERVICES**

Provide groundwater monitoring for Rimrock Ranch-Zone B

Provide snow removal and road maintenance for the following Zones of Benefit:

June Lake Highlands #1
Lakeridge Ranch #1
Osage Circle
Rimrock Ranch-Zone C
Rimrock Ranch-T37-49A
Sierra Meadows
Silver Lake Pines
White Mountain Estates Phase II

Provide Drainage Maintenance for Osage Circle and Premier Properties

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

In particular the Silver Lake Pines budget does not have adequate funding to perform road maintenance. The entire budget is absorbed by Snow Removal.

Many roads within these Zones of benefits will only be getting maintenance over the next few years. Roads within Sierra Meadows and Rimrock Ranch are targeted for more significant improvements, but this will combined with the future Long Valley Roads Project that is targeted for future fiscal years. When there is more development in Lakeridge Ranch, a road rehabilitation project will likely need to be planned.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Zones of Benefit	1E	Maintain Zone of Benefit roads with preservation techniques as guided by the Pavement Management Systems (PMS)	Monitor PASER values the Zone of Benefit roads with the Pavement Management Systems (PMS)	No
Zones of Benefit	3D	Use PMS system as identified above and work toward better coordination of maintenance with PW crews.	Use of the PMS system will reduce overall costs, increasing resiliency to the ZOB funding	No
Zones of Benefit	4B	Use the PMS system for efficient use of ZOB funds	With the efficient use of ZOB funds we will see improved customer service within the ZOB areas.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County-Wide Service Area							
164-10-228-14010	INTEREST INCOME	8,045	0	8,386	9,305	9,305	0	0
164-10-228-16055	SPECIAL ASSESSMENTS	112,262	128,685	125,643	108,770	108,770	0	0
	Total Revenues	120,307	128,685	134,029	118,075	118,075	0	0
164-10-228-31400	Building/Land Maint & Repair	28,780	116,000	21,484	33,400	33,400	0	0
164-10-228-32450	Contract Services	30,300	61,500	22,425	31,000	31,000	0	0
164-10-228-60100	Operating Transfers Out	0	0	35,635	0	0	0	0
	Total Expenditures	59,080	177,500	79,544	64,400	64,400	0	0
	Net Fund Cost	61,227	-48,815	54,485	53,675	53,675	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Service Area #1 - Crowley							
160-10-225-10020	PROP TAX -CURRENT SECURED	158,283	159,200	165,219	159,700	159,700	0	0
160-10-225-14010	INTEREST INCOME	5,321	2,000	3,378	3,000	3,000	0	0
160-10-225-14080	REPEATER TOWER RENT	1,884	2,150	1,320	2,000	2,000	0	0
160-10-225-16215	COMMUNITY GARDEN FEES	60	350	220	200	200	0	0
160-10-225-16216	COMMUNITY WELLNESS PROGRAM FEES	593	1,000	205	500	500	0	0
160-10-225-17010	MISCELLANEOUS REVENUE	2,214	5,100	8,204	10,100	10,100	0	0
160-10-225-17050	Donations & Contributions	1,646	0	0	0	0	0	0
	Total Revenues	170,002	169,800	178,546	175,500	175,500	0	0
160-10-225-21100	SALARY AND WAGES	4,794	0	7,206	0	0	0	0
160-10-225-22100	EMPLOYEE BENEFITS	543	0	835	0	0	0	0
160-10-225-31200	EQUIP MAINTENANCE & REPAIR	783	0	114	0	0	0	0
160-10-225-31400	BUILDING/LAND MAINT & REPAIR	2,610	17,000	1,985	22,000	22,000	0	0
160-10-225-32000	OFFICE EXPENSE	86	500	411	500	500	0	0
160-10-225-32450	CONTRACT SERVICES	15,280	15,000	9,843	25,000	25,000	0	0
160-10-225-32500	PROFESSIONAL & SPECIALIZED SER	9,362	22,000	9,599	19,200	19,200	0	0
160-10-225-32950	RENTS & LEASES - REAL PROPERTY	3,265	2,000	1,501	1,025	1,025	0	0
160-10-225-33120	SPECIAL DEPARTMENT EXPENSE	2,122	3,800	10,724	3,800	3,800	0	0
160-10-225-33600	UTILITIES	3,640	3,000	3,180	3,000	3,000	0	0
160-10-225-53030	Capital Equipment >\$5000	4,900	0	7,902	0	0	0	0
160-10-225-60100	Operating Transfers Out	200,000	495,000	490,000	0	0	0	0
160-10-225-91010	CONTINGENCY	0	66,500	0	5,000	5,000	0	0
	Total Expenditures	247,384	624,800	543,300	79,525	79,525	0	0
	Net Fund Cost	-77,382	-455,000	-364,754	95,975	95,975	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Service Area #2 - Benton							
162-10-226-14010	INTEREST INCOME	2,207	1,100	2,265	1,000	1,000	0	0
162-10-226-16055	SPECIAL ASSESSMENTS	16,967	16,900	16,331	16,900	16,900	0	0
162-10-226-17010	MISCELLANEOUS REVENUE	2,352	0	0	0	0	0	0
	Total Revenues	21,527	18,000	18,596	17,900	17,900	0	0
162-10-226-30280	TELEPHONE/COMMUNICATIONS	0	0	2,512	2,600	2,600	0	0
162-10-226-31200	EQUIP MAINTENANCE & REPAIR	200	2,500	0	10,000	10,000	0	0
162-10-226-32000	OFFICE EXPENSE	168	200	45	200	200	0	0
162-10-226-32450	CONTRACT SERVICES	3,854	5,000	6,645	27,500	27,500	0	0
162-10-226-32500	PROFESSIONAL & SPECIALIZED SER	0	2,000	0	0	0	0	0
162-10-226-33120	SPECIAL DEPARTMENT EXPENSE	2,998	7,500	629	2,000	2,000	0	0
162-10-226-33600	UTILITIES	1,679	2,000	1,802	2,000	2,000	0	0
	Total Expenditures	8,899	19,200	11,632	44,300	44,300	0	0
	Net Fund Cost	12,628	-1,200	6,964	-26,400	-26,400	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Service Area #5 - Bridgeport							
163-10-227-10020	PROP TAX -CURRENT SECURED	50,461	46,725	52,316	46,000	46,000	0	0
163-10-227-14010	INTEREST INCOME	7,183	4,500	6,666	4,500	4,500	0	0
163-10-227-17010	MISCELLANEOUS REVENUE	4,968	0	4,850	0	0	0	0
	Total Revenues	62,612	51,225	63,832	50,500	50,500	0	0
163-10-227-32000	OFFICE EXPENSE	0	500	0	500	500	0	0
163-10-227-32450	CONTRACT SERVICES	8,785	18,000	5,245	18,000	18,000	0	0
163-10-227-32500	PROFESSIONAL & SPECIALIZED SER	1,240	28,000	1,420	28,000	28,000	0	0
163-10-227-33120	SPECIAL DEPARTMENT EXPENSE	1,785	39,500	0	40,000	40,000	0	0
163-10-227-33600	UTILITIES	693	1,500	623	1,500	1,500	0	0
163-10-227-53030	CAPITAL EQUIPMENT, \$5,000+	65,306	243,000	62,638	275,000	275,000	0	0
163-10-227-60100	Operating Transfers Out	6,058	13,000	0	13,000	13,000	0	0
	Total Expenditures	83,867	343,500	69,926	376,000	376,000	0	0
	Net Fund Cost	-21,255	-292,275	-6,094	-325,500	-325,500	0	0

### **CAMPGROUND FUND**

### **DEPARTMENT 605**

#### **DEPARTMENTAL OVERVIEW**

Provides a unique campground experience to constituents and visitors to Mono County. Facilities staff maintains the campground including roads around the campground, individual camp sites, as well as restroom facilities.

### **PROGRAMS AND SERVICES**

The campground fund provides clean and comfortable camping in a rural setting with well-maintained camp spots as well as toilet facilities, trash service, bear boxes and fire rings at many of the individual sites. The campground has a creek meandering through it as well as access to Lundy Lake and a wonderous natural playground all within close proximity.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not applicable.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Campgrounds	1E	Continue to add Bear Boxes (5) & (10)Fire Rings to Campsites.	Sucessfully install the bear boxes and fire rings in 2018 under budget of 10K.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Campground Enterprise Fund							
605-71-740-14010	INTEREST INCOME	721	600	795	700	700	0	0
605-71-740-16401	CAMPGROUND FEES	39,197	30,000	32,207	34,000	34,000	0	0
605-71-740-18100	Operating Transfers In	0	21,182	0	0	0	0	0
	Total Revenues	39,919	51,782	33,002	34,700	34,700	0	0
605-71-740-31400	BUILDING/LAND MAINT & REPAIR	9,347	16,500	11,545	16,500	16,500	0	0
605-71-740-32000	OFFICE EXPENSE	516	700	539	700	700	0	0
605-71-740-32450	CONTRACT SERVICES	15,355	19,000	11,482	19,000	19,000	0	0
605-71-740-32950	RENTS & LEASES - REAL PROPERTY	700	700	700	700	700	0	0
605-71-740-33119	TOT EXPENSES	4,075	5,000	4,113	6,500	6,500	0	0
605-71-740-72960	A-87 INDIRECT COSTS	2,247	1,037	778	1,244	1,244	0	0
	Total Expenditures	32,240	42,937	29,157	44,644	44,644	0	0
	Net Fund Cost	7,679	8,845	3,844	-9,944	-9,944	0	0

### CAPITAL IMPROVEMENT PROGRAM DEPARTMENT 195

### **DEPARTMENTAL OVERVIEW**

The Capital Improvement Program (CIP) represents Board-approved projects, or funds set aside for future projects, that each exceeds \$25,000. Once a project is approved and funded, the funds remain in the CIP fund until the project is complete. At completion, any remaining funds are returned to the original funding source, or staff requests close-out funding, if necessary.

### PROGRAMS AND SERVICES

The Capital Improvement Program provides a budget and a tracking system for projects that exceed the capitalization threshold.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

New Roof for Bridgeport Museum \$45,000

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Capital Improvement Program	1E	Implement 5 year CIP Program	Program is in place this fiscal year.	No
Capital Improvement Program	1E	Complete Fire Water Tanks Benton & Chalfant.	Complete under budget of \$25,000.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Capital Improvement Projects							
190-18-725-15900	OTH: OTHER GOVT AGENCIES	309,397	0	0	0	0	0	0
190-18-725-17050	DONATIONS & CONTRIBUTIONS	400	0	300	300	300	0	0
190-18-725-18100	OPERATING TRANSFERS IN	213,558	1,008,261	694,730	0	0	0	0
	Total Revenues	523,355	1,008,261	695,030	300	300	0	0
190-18-725-31400	BUILDING/LAND MAINT & REPAIR	6,173	21,910	44	26,411	26,411	0	0
190-18-725-32500	PROFESSIONAL & SPECIALIZED SER	184	0	0	0	0	0	0
190-18-725-52011	BUILDINGS & IMPROVEMENTS	161,651	1,120,198	664,182	387,124	387,124	0	0
	Total Expenditures	168,008	1,142,108	664,226	413,535	413,535	0	0
	Net Fund Cost	355,347	-133,847	30,803	-413,235	-413,235	0	0

### Public Works Facilities DEPARTMENT 100-729

#### **DEPARTMENTAL OVERVIEW**

The facilities division is responsible for maintenance on all County Facilities including parks, buildings, cemeteries, campgrounds and airports. The facilities division is also responsible for numerous capital improvement projects, energy efficiency projects, as well as ADA accessibility projects.

#### **PROGRAMS AND SERVICES**

The facilities division has a plethora of programs and services which include State testing, reporting, and inspection requirements of all regional water systems, Fire suppression systems, as well as State mandated inspections of all elevators. We are also responsible for maintaining all HVAC, electrical, plumbing and irrigation systems. In addition, we do (seasonal) weekly inspections of playgrounds, quarterly inspections of Community Centers and existing facilities, and bi-annual maintenance and inspection of heating and cooling systems county wide. The aforementioned inspections also contribute to increased energy efficiency and cost savings as well as meeting the strategic priority of 4C implementing effective energy savings.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

The purchase of two commercial lawn mowers for \$35,000.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
PW/Facilities	1E	Install solar street lighting on the Walker Campus to improve safety for nighttime events with aded bounus of zero enviromental, energy impact.	Eliminate constituent complaints regarding inadquete lighting for community events.	No
PW/Facilities	1E	Complete installation of 10,000 gallon fire suppression water tanks for Benton & Chalfant.	Projects successfully completed under budget. Increases public safety with additional water for fighting fires.	No
PW/Facilities	4C	Assist community in Lee Vining with the Hess Park solar project.	Complete project with community under budget.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Buildings							
100-17-729-16090	LABOR REIMBURSEMENT/FACILITIES	42,086	10,000	2,214	0	-	-	0
100-17-729-17050	DONATIONS & CONTRIBUTIONS-FACILTIES	32	0	0	-	0	-	0
100-17-729-17180	Courthouse Construction Fund	0	0	9,045	0	0		0
100-17-729-17250	JUDGMENTS, DAMAGES & SETTLEMEN	0	0	400	0	0		
	Total Revenues	42,118	10,000	11,659	0	0	0	0
100-17-729-21100	SALARY AND WAGES	784,713	812,495	647,100	914,129	785,306	0	128,823
100-17-729-21120	OVERTIME	1,405	750	316	750	750	0	0
100-17-729-22100	EMPLOYEE BENEFITS	546,202	572,538	465,491	256,329	180,415	0	75,914
100-17-729-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	205,026	205,026	0	0
100-17-729-22120	Employee Benefits - PERS (ER Portion)	0	0	0	215,936	215,936	0	0
100-17-729-30120	UNIFORM ALLOWANCE	2,376	5,500	2,857	5,500	5,500	0	0
100-17-729-30280	TELEPHONE/COMMUNICATIONS	59,902	76,300	52,113	65,600	65,600	0	0
100-17-729-30350	HOUSEHOLD EXPENSES	21,407	23,250	16,980	23,250	20,000	0	3,250
100-17-729-30500	WORKERS' COMP INS EXPENSE	102,940	123,137	92,353	74,177	74,177	0	0
100-17-729-30510	LIABILITY INSURANCE EXPENSE	54,306	66,103	49,577	92,869	92,869	0	0
100-17-729-31200	EQUIP MAINTENANCE & REPAIR	4,177	5,350	4,121	6,350	6,350	0	0
100-17-729-31400	BUILDING/LAND MAINT & REPAIR	138,413	187,750	86,589	187,000	187,000	0	0
100-17-729-31700	MEMBERSHIP FEES	890	1,700	1,095	1,700	1,700	0	0
100-17-729-32000	OFFICE EXPENSE	2,280	3,500	1,814	3,100	3,100	0	0
100-17-729-32010	Technology Expenses	1,350	4,511	4,511	10,802	10,802	0	0
100-17-729-32020	Technology Expense-Software Licenses	0	0	0	5,000	5,000	0	0
100-17-729-32450	CONTRACT SERVICES	260,879	314,250	249,347	316,250	316,250		0
100-17-729-32500	PROFESSIONAL & SPECIALIZED SER	5,066	7,950	7,682	9,950	9,950	0	0
100-17-729-32860	RENTS & LEASES-OTHER	1,426	5,000	1,101	4,000	4,000		0
100-17-729-32950	RENTS & LEASES - REAL PROPERTY	6,469	7,000	7,818	7,500	7,500	0	0
100-17-729-33010	SMALL TOOLS & INSTRUMENTS	6,935	9,100	6,309	8,700			0
100-17-729-33120	SPECIAL DEPARTMENT EXPENSE	3,450	3,700	3,450	3,700	3,450	0	250
100-17-729-33350	TRAVEL & TRAINING EXPENSE	535	3,450	0	3,250	3,250	0	0
100-17-729-33351	VEHICLE FUEL COSTS	29,667	45,000	24,557	35,000	35,000	0	0
100-17-729-33360	MOTOR POOL EXPENSE	56,460	84,769	66,090	88,512	88,512	0	0
100-17-729-33600	UTILITIES	303,334	346,750	274,002	340,000	340,000	0	0
	Total Expenditures	2,394,578	2,709,853	2,065,272	2,884,380	2,676,143	0	208,237
	Net County Cost	-2,352,460	-2,699,853	-2,053,613	-2,884,380	-2,676,143	0	-208,237

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Criminal Justice Facility							
192-22-460-15415	St: SB844	0	25,000,000	0	25,000,000	25,000,000	0	0
192-22-460-15900	Oth: Other Govt Agencies	203,000	0	0	0	0	0	0
192-22-460-17040	In-kind Contributions	0	440,000	0	428,000	428,000	0	0
192-22-460-18100	Operating Transfers In	0	301,750	300,000	0	0	0	0
192-22-460-18150	Long Term Debt Proceeds	0	1,410,000	0	0	0	0	0
	Total Revenues	203,000	27,151,750	300,000	25,428,000	25,428,000	0	0
192-22-460-35210	Bond/Loan Interest	0	33,585	0	0	0	0	0
192-22-460-53022	Fixed Assets: Buildings	118,055	26,934,951	19,246	26,903,705	26,903,705	0	0
192-22-460-60045	Bond/Loan Principle Repayment	0	268,165	0	0	0	0	0
	Total Expenditures	118,055	27,236,701	19,246	26,903,705	26,903,705	0	0
	Net Fund Cost	84,945	-84,951	280,754	-1,475,705	-1,475,705	0	0

### PUBLIC WORKS (Engineering Division) DEPARTMENT 100-720

### **DEPARTMENTAL (or Division) OVERVIEW**

The Public Works Engineering Division provides the engineering and project management expertise necessary to manage, plan, design, construct, and maintain roads, bridges, facilities, drainage structures, airports, solid waste, and other County infrastructure. The Engineering Division also provides land development services including subdivision map processing, improvement permit administration, and floodplain management. Residents, visitors, and businesses in Mono County rely on the infrastructure we maintain every day and it is essential for our high quality of life.

#### **PROGRAMS AND SERVICES**

The Engineering Division provides services funded by the following budgets:

- <u>Public Works</u> This budget primarily funds engineering staff and overhead. Revenue is primarily from the General Fund with some grant reimbursement for labor and a small amount of fees.
- <u>State and Federal Projects</u> This budget funds the 5-Year Road CIP which includes everything from asphalt maintenance projects to complete road rehabilitation project, bridge replacements, and safety projects. Revenue is almost exclusively from grants, especially SB 1 and the State Transportation Improvement Program.
- <u>Airports</u> This budget is an enterprise fund for the operation and maintenance of Bryant Field and Lee Vining Airports. Revenue is from grants and a small amount of fees.
- Zones of Benefit/Countywide Service Area This budget is for 9 separate funds that provide the following services:
  - Provide groundwater monitoring for Rimrock Ranch-Zone B
  - Provide snow removal and road maintenance for the following Zones of Benefit:
    - June Lake Highlands #1, Lakeridge Ranch #1, Osage Circle, Rimrock Ranch-Zone C, Rimrock Ranch-T37-49A, Sierra Meadows, Silver Lake Pines, White Mountain Estates Phase II
  - Provide Drainage Maintenance for Osage Circle and Premier Properties
- <u>Disaster Fund</u> This budget was created specifically for repairs done to Crowley Lake Drive and a new bridge on Upper Summers Road that were washed out by snowmelt flooding in 2017-2018. Revenue is mostly from grants.
- <u>Jail Project</u> This budget was created separately from the CIP budget because of its size (\$27,000,000). Revenue is mostly from grants.

A presentation listing some of the Engineering Division's recent achievements was given to the Board of Supervisors on March 9, 2018.

This is an exciting and challenging time for the Engineering Division because there are several projects that are of a scope and scale not seen for a very long time, if ever, in Mono County. Right now, we are working on the following priorities that align with Strategic Priorities:

- New Jail in Bridgeport (\$27,000,000) with \$25,000,000 funded by jail revenue bonds.
- New South County Facility (estimated budget \$20,500,000)
- 5-Year Road Capital Improvement Program (CIP) (with projects totaling approximately \$15,000,000 over the next five years). The following projects are included in the State and Federal Projects budget for 2018-2019:
  - Eastside Lane Phase 1 Construction (\$1,150,000 STIP)
  - Airport Road Rehabilitation Environmental (\$31,000 STIP)
  - Systemic Safety Analysis Report Engineering (\$45,000 SSARP)
  - County-Wide Fog Seal and Stripe Phase 2 Construction (\$180,000 RMRA)
  - Mono City Slurry Seal & Dig-Outs Construction (\$100,000 RMRA)
  - Benton Crossing Road Slurry Seal Phase 1 Construction (\$400,000 RMRA)
  - South Landing Road Overlay Construction (\$440,000 RMRA)
  - Hackney Drive/Shop Drive Rehabilitation Construction (\$250,000 RMRA)
- Continuing day to day, ongoing services, including:
  - Airport Administration
  - ADA Task Force
  - Strategic Planning, Budgets
  - 5-Year CIP/Project Review Committee
  - LTC staff reports and budgets/OWP work elements
  - Filing and long-term records projects, Public Records Requests, Website updates
  - Land development oversight, LDTAC prep and research
  - Survey map processing, County Surveyor contract management, Archived map index
  - Building permit reviews grading, encroachment, floodplain, and easements
  - Floodplain administration
  - Grading Permit Administration, Inspections
  - ZOB Administration

Additional staff capacity is required to deliver these projects. The proposed Public Works budget reflects an unusually large increase this year to hire the staff and consultants needed.

Please see the separate list of Strategic Tactics for Fiscal Year 2018-2019 goals.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Various expenses needed to support requested new staff.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Public Works - Engineering	5A, 5B, 5C, 5D	Increase capacity of existing teams by adding new staff and consultants to achieve the tactics below	Fill vacancies and onboard employees. Retain existing employees.	No
Public Works - Engineering	1B, 1E	Continue work on the New Jail project	This is a 5-year project. Need new schedule input from jail architect to know what is reasonable.	No
Public Works - Engineering	4A, 1E	Implement a solution for South County offices	?	No
Public Works - Engineering	1E, 3D	Implement the 5-Year Road CIP	Complete projects programmed for year 2018-2019.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Public Works							
100-17-720-16100	ENGINEERING SERVICES-PW	0	5,000	0	5,000	5,000	0	
100-17-720-16240	LABOR REIMBURSEMENT	26,825	20,000	26,651	180,000	180,000	0	
100-17-720-17150	MODERNIZATION/MICRO-GRAPHIC	0	5,000	0	5,000	5,000	0	
	Total Revenues	26,825	30,000	26,651	190,000	190,000	0	0
100-17-720-21100	SALARY AND WAGES	441,758	588,168	397,581	797,905	439,725	0	358,180
100-17-720-21120	OVERTIME	282	0	-7	0	0	0	0
100-17-720-22100	EMPLOYEE BENEFITS	249,829	342,862	252,225	230,800	119,616	0	111,184
100-17-720-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	109,025	109,025	0	0
100-17-720-22120	Employee Benefits - PERS (ER Portion)	0	0	0	123,476	123,476	0	0
100-17-720-30280	TELEPHONE/COMMUNICATIONS	2,970	3,780	2,818	3,600	3,600	0	0
100-17-720-30500	WORKERS' COMP INS EXPENSE	13,322	17,864	13,398	11,878	11,878	0	0
100-17-720-30510	LIABILITY INSURANCE EXPENSE	3,461	3,431	2,573	3,527	3,527	0	0
100-17-720-31200	EQUIP MAINTENANCE & REPAIR	216	0	0	0	0	0	0
100-17-720-31700	MEMBERSHIP FEES	1,674	2,500	1,343	2,500	2,500	0	0
100-17-720-32000	OFFICE EXPENSE	6,205	5,020	4,021	4,718	4,718	0	0
100-17-720-32010	Technology Expenses	2,025	7,075	3,177	10,119	10,119	0	0
100-17-720-32020	Technology Expense-Software Licenses	0	0	0	7,860	7,860	0	0
100-17-720-32360	CONSULTING SERVICES	0	1,000	0	1,000	1,000	0	0
100-17-720-32450	CONTRACT SERVICES	3,107	3,110	4,205	57,000	7,000	0	50,000
100-17-720-32500	PROFESSIONAL & SPECIALIZED SER	1,730	25,000	23,374	20,000	20,000	0	0
100-17-720-32800	PUBLICATIONS & LEGAL NOTICES	93	250	0	0	0	0	0
100-17-720-32950	RENTS & LEASES - REAL PROPERTY	2,699	10,000	2,865	3,039	3,039	0	0
100-17-720-33120	SPECIAL DEPARTMENT EXPENSE	518	1,500	545	0	0	0	0
100-17-720-33350	TRAVEL & TRAINING EXPENSE	3,035	6,000	2,884	7,200	5,000	0	2,200
100-17-720-33351	VEHICLE FUEL COSTS	1,936	2,000	1,827	2,500	2,500	0	0
100-17-720-33360	MOTOR POOL EXPENSE	4,802	8,216	6,886	8,125	8,125	0	0
100-17-720-33601	UTILITIES-STREET LIGHTING	33,971	37,500	28,986	37,500	37,500	0	
	Total Expenditures	773,632	1,065,276	748,699	1,441,772	920,208	0	- /
	Net County Cost	-746,808	-1,035,276	-722,048	-1,251,772	-730,208	0	-521,564

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	State & Federal Construction Funds							
181-31-725-14010	Interest Income	1,207	0	603	0	0	0	0
181-31-725-15043	St: Road Maint & Rehab per SB1 SHC 2032(h)(2)	0	690,000	202,995	1,649,073	1,649,073	0	0
181-31-725-15101	RSTP - Highway Safety Revenue	20,177	45,000	0	50,000	50,000	0	0
181-31-725-15170	ST: STIP-AID FOR CONSTRUCTION	0	43,053	43,053	1,181,000	1,181,000	0	0
181-31-725-15900	Oth: Other Govt Agencies	0	259,973	1,648	105,000	105,000	0	0
181-31-725-18100	OPERATING TRANSFERS IN	0	106,415	105,722	0	0	0	0
	Total Revenues	21,384	1,144,441	354,021	2,985,073	2,985,073	0	0
181-31-725-52010	LAND & IMPROVEMENTS	23,654	1,263,413	275,141	2,706,397	2,706,397	0	0
	Total Expenditures	23,654	1,263,413	275,141	2,706,397	2,706,397	0	0
	Net Fund Cost	-2,270	-118,972	78,880	278,676	278,676	0	0

### PUBLIC WORKS / MOTOR POOL FLEET MAINTENANCE DEPARTMENT 650

### **DEPARTMENTAL (or Division) OVERVIEW**

To maintain vehicles for all departments as well as the North County pool fleet.

To oversee the purchase, maintenance and sale of all county vehicles and equipment.

### **PROGRAMS AND SERVICES**

Fleet is advancing Mono County's goal to stay in CARB compliance by the monitoring / reporting Road equipment and replacing or repowering them when possible.

Insuring that vehicles go in for their recalls as required to maintain safety standards

The proper disposal of Public Works generated haz-mat material through licensed contractors.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

The purchase of: One 2018 Caterpillar Grader – \$360,000

One 2018 Chevrolet 9 passenger Van – 35,000 reimbursed by Behavioral Health

One 2018 Ford Truck and Seven 2019 Subaru foresters – 210,000

Five 2019 Chevrolet PPV Tahoe's - \$450,000 One 2019 Dodge 3500 Ambulance - \$235,000

One 2018 1-ton flatbed truck with dual drive - \$80,000

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Public Works / Fleet	1E	Research the teasibility of electric cars and charging stations	Purchase a test fleet of 3 electric cars to do comparitive study of costs and possible savings.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Motor Pool							
650-10-723-14010	INTEREST INCOME	7,317	5,000	10,764	8,000	8,000	0	
650-10-723-16950	INTER-FUND REVENUE	385,862	702,415	562,536	713,055	,	0	0
650-10-723-16959	INTER-FUND REPLACEMENT REVENUE	385,862	702,415	562,536	713,055	713,055	0	•
650-10-723-17250	Judgments, Damages & Settlemen	36,955	31,330	35,872	0	0	0	
650-10-723-18010	SALE OF SURPLUS ASSETS	37,691	25,000	51,348	14,000	14,000	0	-
650-10-723-18100	OPERATING TRANSFERS IN	0	576,000	500,000	0	0	0	
	Total Revenues	853,687	2,042,160	1,723,055	1,448,110	1,448,110	0	0
650-10-723-21100	SALARY AND WAGES	128,359	136,004	109,746	140,652	140,652	0	0
650-10-723-21120	OVERTIME	12	250	0	1,000	1,000	0	0
650-10-723-22100	EMPLOYEE BENEFITS	97,217	98,294	78,070	26,908	26,908	0	0
650-10-723-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	49,803	49,803	0	0
650-10-723-22120	Employee Benefits - PERS (ER Portion)	0	0	0	23,750	23,750	0	0
650-10-723-30120	Uniform Allowance	0	475	164	475	475	0	0
650-10-723-30280	TELEPHONE/COMMUNICATIONS	902	1,000	764	930	930	0	0
650-10-723-30500	Workers' Comp Ins Expense	924	1,422	1,067	1,709	1,709	0	0
650-10-723-30510	LIABILITY INSURANCE EXPENSE	13,396	14,513	10,885	15,343	15,343	0	0
650-10-723-31200	EQUIP MAINTENANCE & REPAIR	190,926	207,000	127,480	174,000	174,000	0	0
650-10-723-32000	OFFICE EXPENSE	474	700	234	700	700	0	0
650-10-723-32450	Contract Services	0	0	10,000	10,000	10,000	0	0
650-10-723-33010	SMALL TOOLS & INSTRUMENTS	159	200	0	1,000	1,000	0	0
650-10-723-33120	SPECIAL DEPARTMENT EXPENSE	46	500	0	12,500	12,500	0	0
650-10-723-33350	Travel & Training Expense	0	0	0	1,400	1,400	0	0
650-10-723-33351	VEHICLE FUEL COSTS	3,061	3,500	2,685	4,000	4,000	0	0
650-10-723-33600	UTILITIES	6,602	8,400	4,389	6,400	6,400	0	0
650-10-723-39000	DEPRECIATION EXPENSE	438,409	0	0	0	0	0	0
650-10-723-39005	CAPITAL ASSET OFFSET	-367,541	0	0	0	0	0	0
650-10-723-53010	CAPITAL EQUIPMENT: VEHICLES	185,700	687,455	600,915	0	0	0	0
650-10-723-53020	CAPITAL EQUIPMENT: CONSTRUCTION	239,071	350,000	313,214	0	0	0	0
650-10-723-53030	CAPITAL EQUIPMENT, \$5,000+	0	57,500	11,688	44,500	44,500	0	0
650-10-723-72960	A-87 INDIRECT COSTS	36,896	36,519	27,389	43,823	43,823	0	0
	Total Expenditures	974,613	1,603,732	1,298,691	558,893	558,893	0	0
	Net Fund Cost	-120,926	438,428	424,364	889,217	889,217	0	0

### DEPARTMENT NAME Road DEPARTMENT 180

### **DEPARTMENTAL (or Division) OVERVIEW**

Provide road maintenance on 684 miles of county roads. This includes snow removal during winter. Assist with special events and other Public Works projects.

### **PROGRAMS AND SERVICES**

Road maintenance and repairs for approximately 200 miles of paved and approximately 500 unpaved miles of roadways across the County

Assist with special events and other Public Works projects.

Respond to emergency flooding, avalanches, mud slides etc. throughout the County

Provide snow removal to the Snow Park on Rock Creek Road

Issue permits, inspect and monitor encroachments on County roads.

Provide maintenance and snow removal for special assessment districts.

Avalanche monitoring for public safety and road closure information.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

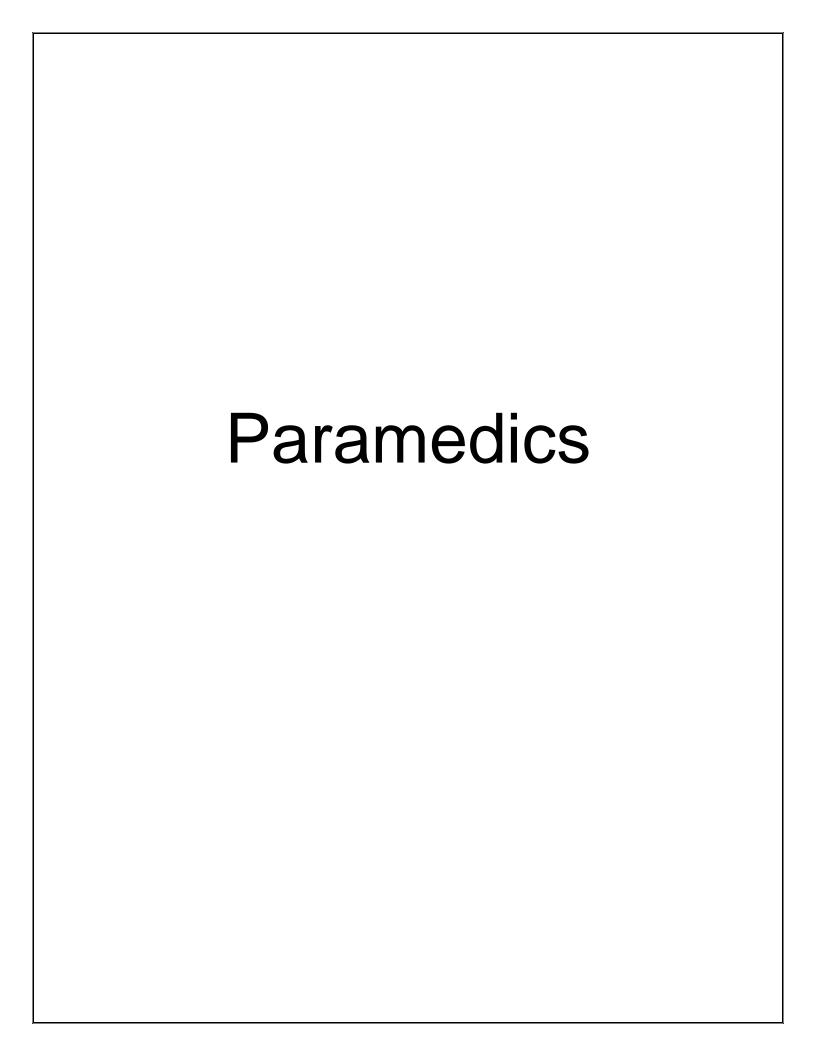
Purchase of equipment for crack sealing County roads slated to be improved through State and Federal Construction.

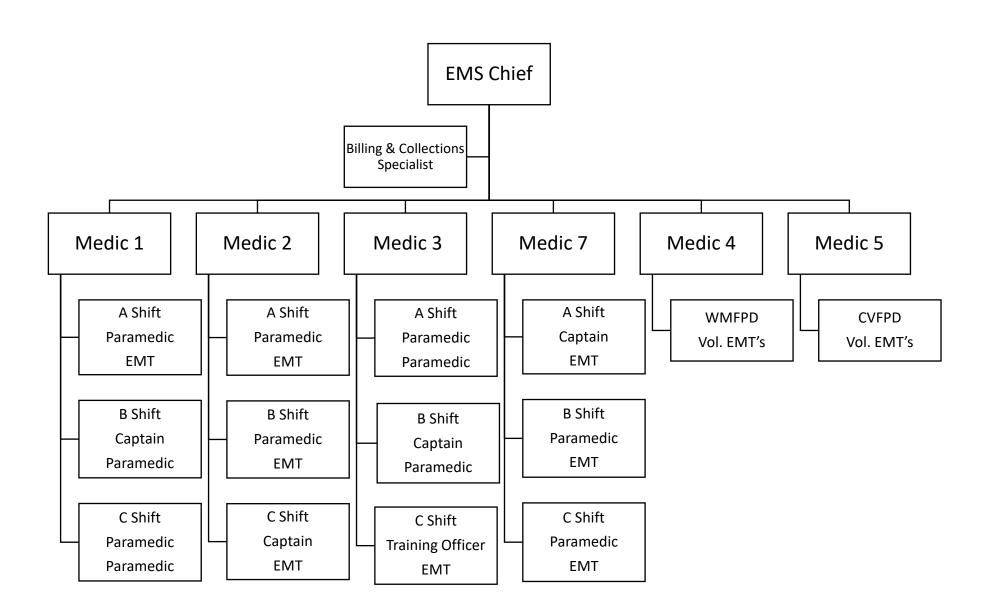
Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Road	1E	Pavement management system, road striping and crack sealing	Lane miles completed	No
	2D	Installation of sand/oil interceptor at road shop locations throughout the County	Invest approximately \$20K-\$30K each Fiscal Year	No
વ- વ્યામ		Work in concert with other government agencies to improve wildlife habitat in Bridgeport and Long Valley	Projects will be completed as funding is available	No
	4B	County owned and operated Road Striping unit. We used contractors to do all road striping. Mobilization costs minimized lane miles we could complete each year. We now can stripe County Roads on our schedule. In concert with SB1 funding and projects to help defray costs and have a cleaner safer end product.	Lane miles striped or crack sealed prior to treatments	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Road Fund							
180-31-725-12090	ROAD PRIVILEGES & PERMITS	9,976	10,000	13,200	10,000	10,000	0	
180-31-725-13010	VEHICLE CODE FINES	57,218	50,000	45,893	60,000	60,000	0	-
180-31-725-14010	INTEREST INCOME	9,780	0	6,804	0	0	0	0
180-31-725-15020	ST: HWY USERS TAX 2104	1,524,820	1,707,717	1,425,535	1,688,560	1,688,560	0	0
180-31-725-15042	St: Traffic Congestion Relief Loan Repay per SB1	0	0	112,949	112,949	112,949	0	0
180-31-725-15100	ST: RSTP - MATCHING FUNDS	329,725	329,725	0	329,725	329,725	0	0
180-31-725-15680	FED: FOREST RESERVE	258,471	258,000	285,309	250,000	250,000	0	-
180-31-725-15900	OTH: OTHER GOVT AGENCIES	59,462	7,000	0	5,000	5,000	0	0
180-31-725-16250	ROAD AND STREET SERVICES	80,974	85,000	61,073	80,000	80,000	0	0
180-31-725-16950	INTER-FUND REVENUE	345,453	350,000	281,385	350,000	350,000	0	0
180-31-725-17010	MISCELLANEOUS REVENUE	0	0	16	0	7 000	0	0
180-31-725-18010	SALE OF SURPLUS ASSETS OPERATING TR IN	1,924	2,000	0	7,000	7,000 522.033	0	0
180-31-725-18100	Total Revenues	850,000 3,527,802	650,000 3,449,442	650,000	522,033 3,415,267	3,415,267	0	
	Total Revenues	3,527,802	3,449,442	2,882,164	3,415,267	3,415,267	U	U
180-31-725-21100	SALARY AND WAGES	1,259,312	1,453,491	1,028,672	1,451,702	1,451,702	0	0
180-31-725-21120	OVERTIME	53,798	54,050	17,195	54,050	54,050	0	0
180-31-725-22100	EMPLOYEE BENEFITS	882,997	1,106,355	851,605	369,922	369,922	0	0
180-31-725-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	347,510	347,510	0	0
180-31-725-22120	Employee Benefits - PERS (ER Portion)	0	0	0	402,264	402,264	0	0
180-31-725-30120	UNIFORM ALLOWANCE	14,733	15,700	10,702	15,200	15,200	0	0
180-31-725-30280	TELEPHONE/COMMUNICATIONS	13,677	13,000	9,333	13,000	13,000	0	0
180-31-725-30350	HOUSEHOLD EXPENSES	6,320	7,500	5,937	7,000	7,000	0	-
180-31-725-30500	WORKERS' COMP INS EXPENSE	45,837	93,648	70,236	138,349	138,349	0	0
180-31-725-30510	LIABILITY INSURANCE EXPENSE	134,778	190,467	144,935	197,470	197,470	0	
180-31-725-31200	EQUIP MAINTENANCE & REPAIR	163,823	210,000	152,835	214,600	214,600	0	0
180-31-725-31400	BUILDING/LAND MAINT & REPAIR	0	250	0	250	250	0	0
180-31-725-31700	MEMBERSHIP FEES	45	135	60	0	0	0	0
180-31-725-32000	OFFICE EXPENSE	2,425	3,600	2,276	3,600	3,600	0	-
180-31-725-32010	Technology Expenses	2,475	9,267	9,267	20,557	20,557	0	0
180-31-725-32020	Technology Expense-Software Licenses	0	0	0	5,000	5,000	ŭ	0
180-31-725-32450 180-31-725-32500	CONTRACT SERVICES PROFESSIONAL & SPECIALIZED SER	17,899 2,125	46,700 2,700	11,527	47,500 2,700	47,500 2,700	0	0
	PUBLICATIONS & LEGAL NOTICES	2,125	2,700 75	2,110 0	2,700	2,700	0	0
180-31-725-32800 180-31-725-32860	RENTS & LEASES - OTHER	2,331	5,400	2,071	5,400	5,400	0	0
180-31-725-32860	Rents & Leases - Other Rents & Leases - Real Property	2,331	5,400 2,500	2,071 620	2,500	2,500	0	0
180-31-725-32930	SMALL TOOLS & INSTRUMENTS	1,621	3,250	2,246	6,000	6,000	0	0
180-31-725-33010	SPECIAL DEPARTMENT EXPENSE	158,712	69,850	2,246 26,465	82,860	82,860	0	0
180-31-725-33350	TRAVEL & TRAINING EXPENSE	2,044	12,600	26,465	31,000	31,000	0	0
180-31-725-33351	VEHICLE FUEL COSTS	521,932	550,000	448,011	550,000	550,000	0	
100 01 720 00001	* L. 110LL 1 OLL 00010	32 1,332	550,000	440,011	330,000	330,000	0	U

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
180-31-725-33360	MOTOR POOL EXPENSE	106,029	131,215	123,962	179,535	179,535	0	0
180-31-725-33600	UTILITIES	115,410	118,500	78,293	101,500	101,500	0	0
180-31-725-33699	INVENTORY DEPLETED/ADDED	-27,687	0	0	0	0	0	0
180-31-725-53030	CAPITAL EQUIPMENT, \$5,000+	0	37,500	0	37,500	37,500	0	0
180-31-725-60100	OPERATING TRANSFERS OUT	0	25,000	25,000	0	0	0	0
180-31-725-72960	A-87 INDIRECT COSTS	179,424	188,219	141,164	225,863	225,863	0	0
	Total Expenditures	3,660,059	4,350,972	3,164,766	4,512,832	4,512,832	0	0
	Net Fund Cost	-132,258	-901,530	-282,602	-1,097,565	-1,097,565	0	0

Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
Assistance Fund							
T INCOME	8,414	0	6,445	(	) (	0	0
STER RELIEF	0	590,350	246,631	(	) (	0	0
STER RELIEVE ADVANCE ADMININ	0	47,000	0	(	) (	0	0
IA Disaster Assistance	0	336,450	0	(	) (	0	0
er Govt Agencies	0	0	55,678	(	) (	0	0
Reimbursement	244,751	0	0	(	) (	0	0
renues	253,165	973,800	308,754	(	) (	0	0
Services	433.582	0	0	(	) (	) 0	0
	0	0	2.352	(	) (	) 0	0
·	0	1.208.600		(	) (	) 0	0
•	433 582				) (	) 0	0
	-180,417	-234,800	-368,220	(	) (	) 0	0
	Account Description  Assistance Fund ST INCOME STER RELIEF STER RELIEVE ADVANCE ADMININ MA Disaster Assistance er Govt Agencies e Reimbursement venues  Services Department Expense Inprovements Denditures I Cost	Account Description         Actuals           Assistance Fund         8,414           ST INCOME         8,414           INSTER RELIEF         0           INSTER RELIEVE ADVANCE ADMININ         0           IMA Disaster Assistance         0      <	Account Description         2016-17 Actuals         Revised Budget           Assistance Fund         8,414 0         0           ST INCOME         8,414 0         0           INSTER RELIEF         0 590,350         47,000           MA Disaster Assistance         0 36,450           er Govt Agencies         0 0         0           e Reimbursement         244,751 0         0           venues         253,165 973,800           Services         433,582 0         0           Department Expense         0 0 0         0           provements         0 1,208,600         0           penditures         433,582 1,208,600         1,208,600	Account Description         2016-17 Actuals         Revised Budget         2017-18 Actuals           Assistance Fund         8,414 0 6,445         6,445           ST INCOME         8,414 0 590,350 246,631         246,631           STER RELIEF         0 590,350 246,631         246,631           STER RELIEVE ADVANCE ADMININ AD 47,000 0 0         0 336,450 0 0         0           MA Disaster Assistance 0 0 336,450 0 0         0 55,678         0 55,678           Re Reimbursement 244,751 0 0 0         0 0         0           venues 253,165 973,800 308,754           Services 433,582 0 0 0 2,352           provement Expense 0 1,208,600 674,622           penditures 433,582 1,208,600 676,974	Account Description	Account Description	Account Description





### EMERGENCY MEDICAL SERVICES DEPARTMENT 855

### **DEPARTMENTAL (or Division) OVERVIEW**

Provider of pre-hospital basic and advanced life support treatment and transport to the residents and visitors of Mono County.

#### **PROGRAMS AND SERVICES**

- Emergency response, access and treatment: Achieved through a combination of highly trained personnel, quality equipment and mission specific utilization of technology and software to improve patient outcomes.
- Critical care transportation: Ensure the safe transportation of critically ill or injured patients to definitive care facilities when alternative transportations options are unavailable due to inclement weather.
- Ambulance billing: Collection of ambulance transport fees in accordance with the LEMSA (ICEMA) approved fee schedule and Centers for Medicare and Medicaid Services regulations. Ensure adherence to HIPAA and PHI requirements.
- Internal and external training delivery: Ensure that Mono County EMS personnel receive the continuing education hours needed to maintain their EMS certification requirements. Provide outreach EMS education, CPR and EMT level training to the various first responder agencies within Mono County. Administer the Automated External Defibrillator (AED) program within the County. Provide instruction, placement and maintenance of AED's located in County facilities.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

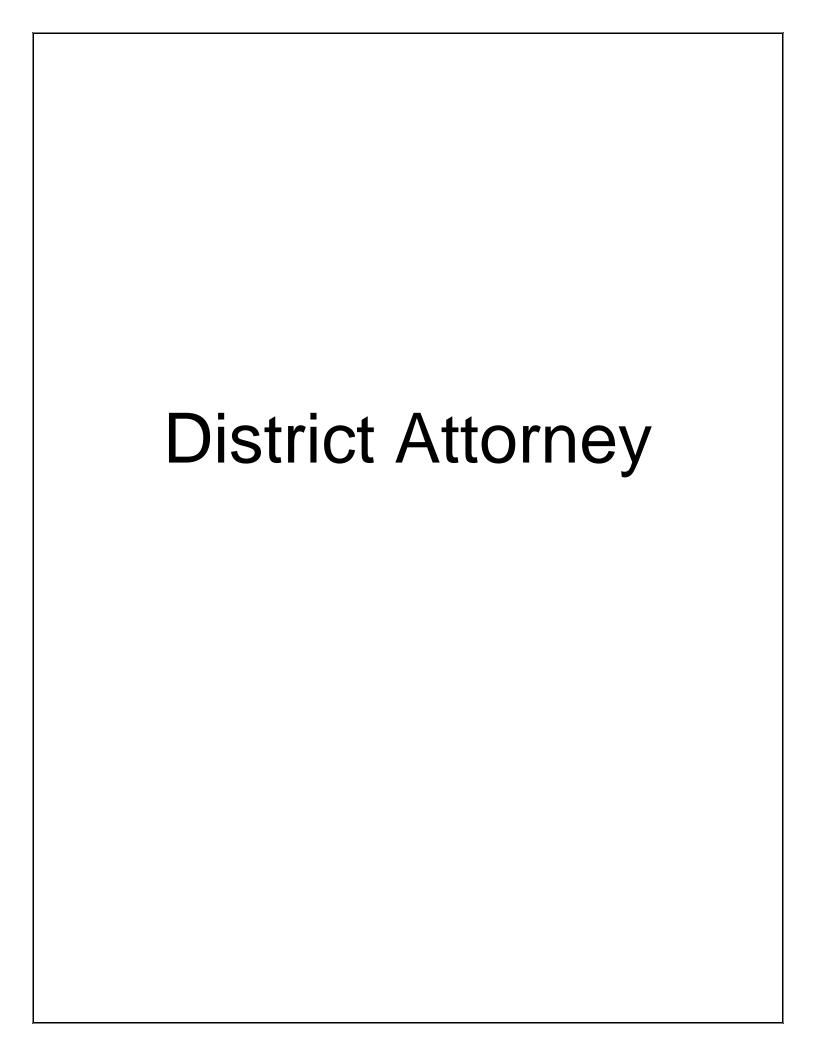
Ambulance Replacement - \$170,000-180,000 - Replacement of Medic 2 (June Lake). Type I 4x4 ambulance has exceeded its recommended useful mileage life and has seen increasing mechanical issues.

AED Program – Phase II - \$25,000 – Complete the placement of AED's in County facilities not covered by Phase I.

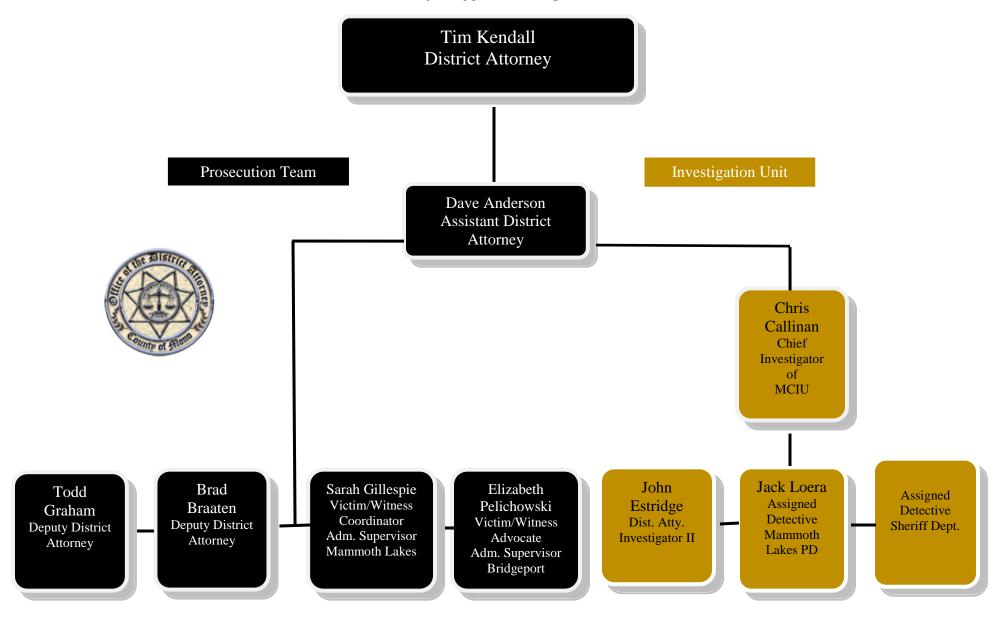
Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Emergency Medical Services	1A	Enhance the safety of employees and visitors in County owned properties by providing equipment and training to save the lives of persons experiencing heart attack, cardiac arrest, and stroke.	Phase II investment of \$25,000 during FY 18-19 with goal of placing Automated Electronic Defibrillators (AED) in 100% of all active County facilities and provide CPR/AED training for employees.	No
Emergency Medical Services	1A	Maintain effective partnerships with County fire districts to optimize service delivery.	Take a more prominent role in training and operational guidance based on the department's role as the lead agency for EMS delivery and coordination in the County. Expand joint training opportunities across departmental and career/volunteer lines.	No
Emergency Medical Services	2B	Increase community health and wellness through ongoing education, training and other outreach efforts.	Ensure visible and active participation by EMS in community events and functions. Build strong relationships and viable partnerships through civic interactions. Expand community outreach initiatives. Evaluate and implement new avenues for community CPR training.	No
Emergency Medical Services	5D	Provide additional professional development training opportunities tailored to individuals and the organization's needs.	Implement a formal leadership training curriculum. Establish training standards for key officers positions and offer adequate numbers of classes to meet demand. Integrate customer service training into basic classes and continuing education. Establish formal mentoring programs at all levels of the organization.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Paramedic Program							
100-42-855-10100	TRANSIENT OCCUPANCY TAX-PARAMEDICS	558,331	556,000	436,036	583,800	583,800	0	0
100-42-855-15310	ST: PUB SAFETY-PROP 172 SALES	363,451	295,000	228,492	301,000	301,000	0	0
100-42-855-15340	ST: MADDY FUND REVENUE - PARAMEDICS	30,000	30,000	0	30,000	30,000	0	0
100-42-855-16350	AMBULANCE FEES	1,083,358	1,050,000	752,169	1,100,000	1,100,000	0	0
100-42-855-16351	STAND-BY FEES - PARAMEDICS	11,275	15,000	72,463	15,000	15,000	0	0
100-42-855-17010	MISCELLANEOUS REVENUE	2,060	0	-22	0	0	0	0
	Total Revenues	2,048,476	1,946,000	1,489,139	2,029,800	2,029,800	0	0
100-42-855-21100	SALARY AND WAGES	1,628,886	1,810,890	1,472,099	1,825,014	1,825,014	0	0
100-42-855-21120	OVERTIME	250,346	300,000	332,341	300,000	200,000	0	100,000
100-42-855-21410	HOLIDAY PAY	120,562	124,250	104,254	129,719	129,719	0	0
100-42-855-22100	EMPLOYEE BENEFITS	1,169,557	1,408,077	1,177,578	325,665	325,665	0	0
100-42-855-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	343,986	343,986	0	0
100-42-855-22120	Employee Benefits - PERS (ER Portion)	0	0	0	647,640	647,640	0	0
100-42-855-30120	UNIFORM ALLOWANCE	17,906	20,000	15,041	18,000	18,000	0	0
100-42-855-30122	UNIFORM/SAFETY GEAR	14,273	10,000	9,880	10,000	10,000	0	0
100-42-855-30280	TELEPHONE/COMMUNICATIONS	24,085	25,000	13,740	20,000	20,000	0	0
100-42-855-30350	HOUSEHOLD EXPENSES	3,504	5,000	2,743	5,000	5,000	0	0
100-42-855-30500	WORKERS' COMP INS EXPENSE	31,713	56,827	42,620	63,996	63,996	0	0
100-42-855-30510	LIABILITY INSURANCE EXPENSE	20,885	24,805	19,222	29,774	29,774	0	0
100-42-855-31200	EQUIP MAINTENANCE & REPAIR	17,134	30,000	10,790	18,000	18,000	0	0
100-42-855-31400	BUILDING/LAND MAINT & REPAIR	1,353	1,500	384	1,500	1,500	0	0
100-42-855-31530	MEDICAL/DENTAL & LAB SUPPLIES	41,226	45,000	35,341	45,000	42,000	0	3,000
100-42-855-31700	MEMBERSHIP FEES	1,865	5,600	3,600	8,000	8,000	0	0
100-42-855-32000	OFFICE EXPENSE	5,951	12,500	8,252	12,500	8,000	0	4,500
100-42-855-32005	BANKING EXPENSES	3,720	3,000	2,549	4,800	4,800	0	0
100-42-855-32010	Technology Expenses	2,475	11,690	11,690	30,717	30,717	0	0
100-42-855-32020	Technology Expense-Software Licenses	0	0	0	7,800	7,800	0	0
100-42-855-32450	CONTRACT SERVICES	83,204	22,000	22,551	22,000	22,000	0	0
100-42-855-32500	PROFESSIONAL & SPECIALIZED SER	1,215	6,600	5,393	1,200	1,200	0	0
100-42-855-32860	RENTS & LEASES - OTHER	4,113	4,300	4,236	16,300	16,300	0	0
100-42-855-33010	SMALL TOOLS & INSTRUMENTS	0	10,000	1,435	0	0	0	0
100-42-855-33100	EDUCATION & TRAINING	17,187	25,000	12,402	20,000	15,000	0	5,000
100-42-855-33120	SPECIAL DEPARTMENT EXPENSE	965	2,500	1,167	2,500	1,000	0	1,500
100-42-855-33350	TRAVEL & TRAINING EXPENSE	-489	4,000	3,619	7,000	5,000	0	2,000
100-42-855-33351	VEHICLE FUEL COSTS	27,477	30,000	23,416	30,000	30,000	0	0
100-42-855-33360	MOTOR POOL EXPENSE	164,480	187,640	139,659	149,687	149,687	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
100-42-855-33600	UTILITIES	27,127	30,000	22,848	18,000	18,000	0	0
100-42-855-53030	CAPITAL EQUIPMENT, \$5,000+	73,723	25,000	0	0	0	0	0
100-42-855-70500	CREDIT CARD CLEARING ACCOUNT	112	0	277	0	0	0	0
	Total Expenditures	3,754,555	4,241,179	3,499,129	4,113,798	3,997,798	0	116,000
	Net County Cost	-1,706,080	-2,295,179	-2,009,990	-2,083,998	-1,967,998	0	-116,000



### District Attorney Office Organizational Chart



# County of Mono Office of the District Attorney

www.monocountydistrictattorney.org

#### **Bridgeport Office:**

Main St. Court House, P.O. Box 617 Bridgeport, CA. 93517 Tel:(760)932-5550 fax: (760)932-5551

Tim Kendall - District Attorney



#### **Mammoth Office:**

Sierra Center Mall, P.O. Box 2053 Mammoth Lakes, CA. 93546 Tel:(760)924-1710 fax: (760)924-1711

### Office of the District Attorney Budget Narrative for 2018-2019

#### **Departmental Overview**

The Office of the District Attorney is an independent constitutionally mandated office which represents the citizens of Mono County with the primary purpose of promoting and protecting the public peace and safety of our residents and visitors.

The Office is divided into three separate divisions which include:

- 1) Attorneys/Prosecutors staff;
- 2) Investigative Unit; and
- 3) Victim/Witness/Administrative Staff.

#### **Programs and Services**

Although the primary responsibility of the Office is to investigate and prosecute crimes within Mono County, the District Attorney's Office also handles a number of other mandated as well as non-mandated services. In part, the Office also provides:

1) Investigation and Prosecution	Mandated
2) Services as the Counties Public Administrator;	Mandated
3) Grand Jury Advisor;	Mandated
4) Provide assistance to Victims and Witnesses of crimes;	Mandated
5) Enforcement of Civil Environmental Laws;	Mandated
6) Assist in restraining orders;	Non-Mandated
7) Provide legal counseling and referrals;	Non-Mandated
8) Trainers to allied agencies;	Non-Mandated
9) Assist other county departments with personnel and sometimes criminal issues;	Non-Mandated
10) Assist other counties in the state with investigation and prosecution services and	;Non-Mandated
11) Participates in numerous multi agency and community solution groups.	Non-Mandated

Currently, the Office of the District Attorney staffs 4 prosecutors with a collective 72 years of prosecution experience. They are supported by two District Attorney Investigators along with assigned detectives from the Sheriff's Department and the Mammoth Lakes Police Department. The Office also staffs 2 administrative positions and 1 part-time administrative position that operate the North County Office in Bridgeport and the South County Office in Mammoth Lakes. The administrative positions also are responsible for the Victim/Witness Program which provides constitutionally mandated services to victims of crime. The current budget request currently supports the functions described above.

Office pledge – "To do the right thing, for the right reasons, all the time". This pledge is what dictates are work and commitment to the job.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Office of the District Attorney	4B		We plan on additional Victim Advocate training, implementation of a software program to help manage victim services. Advocates will be reaching out more frequently during a case and providing more services from the beginning. They will also be required to attend hearings and trials with our victims. The program will be required to do a minimum of four community outreach events for visiblity. Measure outcomes by the number of victims served and the types of service provided to each victim and witness compared to previous years.	Yes
	1B, 2D	Develop a Law Enforcement Strategic Plan to help direct all Mono County Law Enforcement Agencies in the protection of the health and safety of our citizens.	In partnership with Sheriff, Chief of Police and CHP develop strategic Goals, Objectives and Tactics to best address a collabrotive effort to protect citizens of Mono County. The first measurement will be the implementation of the plan followed by training to agencies, community eduction and a uniform measure of responding and handling investigations.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	District Attorney-Prosecution							
100-21-430-15091	ST: MOTOR VEH-THEFT PREVENTION	15,205	18,535	7,443	15,000	15,000	0	
100-21-430-15300	ST: COPS-DA	5,500	4,708	1,669	4,708	4,708	0	-
100-21-430-15310	ST: PUB SAFETY-PROP 172 SALES	127,311	125,000	80,322	135,000	135,000		
100-21-430-15443	St: 2011 Realignment	1,035	3,500	4,581	4,500	4,500		
100-21-430-16199	Charges for Services - Interfund Transfers	0	0	1,000	0	0	0	-
100-21-430-16251	DISTRICT ATTORNEY - NSF FEES	60	100	0	100	100		
100-21-430-16270	WELFARE FRAUD INVESTIGATION RE	50,000	50,000	37,500	50,000	50,000		-
100-21-430-16280	DISCOVERY FEES	159	250	210	250	250		-
100-21-430-17010	MISCELLANEOUS REVENUE	4,882	0	143	0	0	0	-
100-21-430-17250	Judgments, Damages & Settlemen	5,000	0	0	0	0	0	0
100-21-430-18010	Sale Of Surplus Assets	0	0	1	0	0	-	
100-21-430-18100	OPERATING TRANSFERS IN	302,152	238,730	140,605	12,000	12,000		
	Total Revenues	511,303	440,823	273,473	221,558	221,558	0	0
100-21-430-21100	SALARY AND WAGES	785,760	871,860	645,302	804,035	804,035	0	0
100-21-430-21120	OVERTIME	3,228	11,500	-2,396	11,500	5,000	0	6,500
100-21-430-22100	EMPLOYEE BENEFITS	688,170	709,638	566,540	181,950	181,950	0	0
100-21-430-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	118,472	118,472	0	0
100-21-430-22120	Employee Benefits - PERS (ER Portion)	0	0	0	248,851	248,851	0	0
100-21-430-30280	TELEPHONE/COMMUNICATIONS	13,599	13,440	13,916	13,440	13,440	0	0
100-21-430-30500	WORKERS' COMP INS EXPENSE	6,853	31,584	23,688	58,765	58,765	0	0
100-21-430-30510	LIABILITY INSURANCE EXP	6,257	8,523	6,392	8,838	8,838	0	0
100-21-430-31010	JURY AND WITNESS EXPENSE	29,170	58,500	31,264	35,000	10,000	0	25,000
100-21-430-31400	BUILDING/LAND MAINT & REPAIR	1,238	0	0	0	0	-	0
100-21-430-31700	MEMBERSHIP FEES	3,492	4,600	4,716	4,922	4,922	0	0
100-21-430-32000	OFFICE EXPENSE	29,832	30,910	30,320	30,910	15,000		-,
100-21-430-32010	Technology Expenses	2,700	6,799	6,799	6,799	6,799		-
100-21-430-32450	CONTRACT SERVICES	6,805	18,500	19,251	18,500	0		-,
100-21-430-32500	PROFESSIONAL & SPECIALIZED SER	7,000	21,000	8,900	12,000	7,000		-,
100-21-430-32800	PUBLICATIONS & LEGAL NOTICES	29,048	24,000	30,637	24,000	24,000		-
100-21-430-32950	RENTS & LEASES - REAL PROPERTY	96,905	167,010	141,091	120,617	120,617	0	0
100-21-430-33120	SPECIAL DEPARTMENT EXPENSE	5,260	6,000	11,305	10,000	10,000		-
100-21-430-33350	TRAVEL & TRAINING EXPENSE	5,458	25,000	6,094	20,000	12,000		-,
100-21-430-33351	VEHICLE FUEL COSTS	5,466	5,000	4,484	5,000	5,000		
100-21-430-33360	MOTOR POOL EXPENSE	11,794	38,586	20,535	23,413	23,413		-
100-21-430-41111	Support & Care of Others - Public Administrator	0	4,000	835	0	0	•	
	Total Expenditures	1,738,034	2,056,450	1,569,674	1,757,012	1,678,102		-,
	Net County Cost	-1,226,730	-1,615,627	-1,296,200	-1,535,454	-1,456,544	0	-78,910

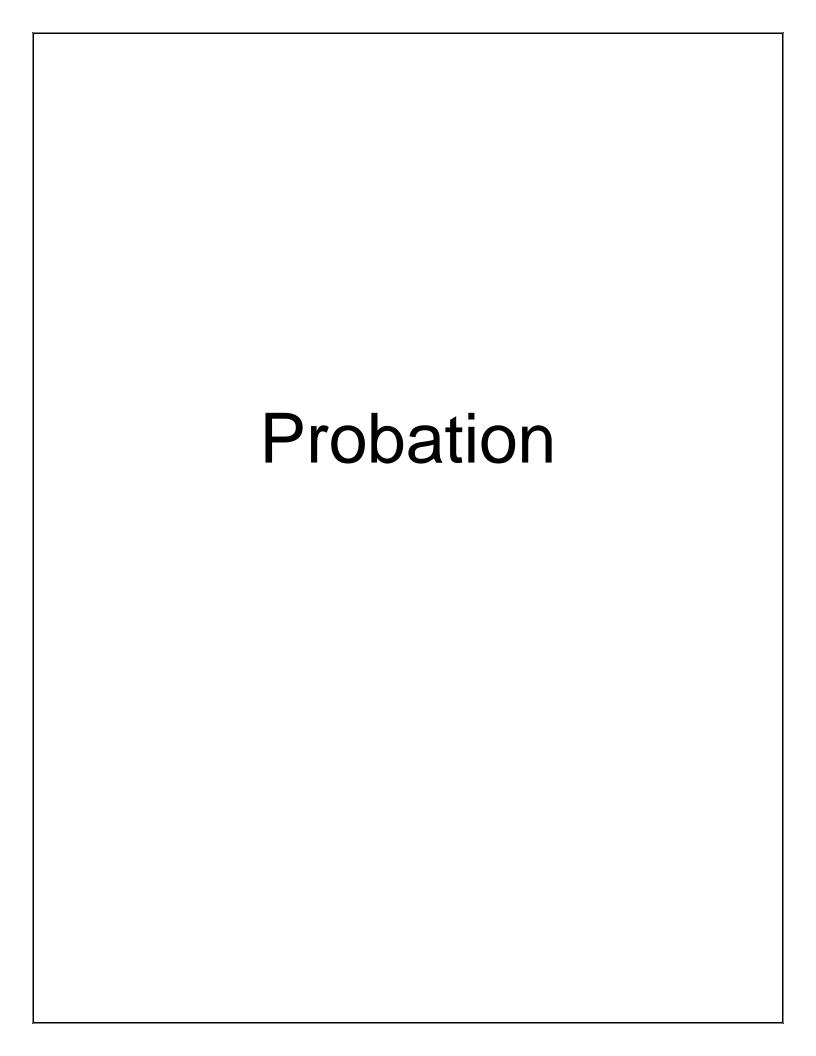
Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Victim/Witness							
100-56-433-15803	FED: VICTIM/WITNESS GRANT	106,035	133,504	88,750	144,234	144,234	0	0
	Total Revenues	106,035	133,504	88,750	144,234	144,234	0	0
100-56-433-21100	SALARY AND WAGES	84,526	83,955	65,167	85,238	85,238	0	0
100-56-433-21120	OVERTIME	0	1,157	441	1,157	1,157	0	0
100-56-433-22100	EMPLOYEE BENEFITS	53,657	29,154	30,701	16,815	16,815	0	0
100-56-433-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	1,845	1,845	0	0
100-56-433-22120	Employee Benefits - PERS (ER Portion)	0	0	0	20,568	20,568	0	0
100-56-433-30280	TELEPHONE/COMMUNICATIONS	605	660	667	858	858	0	0
100-56-433-30500	WORKERS' COMP INS EXPENSE	998	1,422	1,067	1,422	1,422	0	0
100-56-433-30510	LIABILITY INSURANCE EXP	560	619	464	619	619	0	0
100-56-433-31200	EQUIP MAINTENANCE & REPAIR	0	7,500	0	0	0	0	0
100-56-433-31700	MEMBERSHIP FEES	80	80	0	80	80	0	0
100-56-433-32000	OFFICE EXPENSE	0	1,219	3,816	1,219	1,219	0	0
100-56-433-32010	Technology Expenses	0	1,356	1,462	1,356	1,356	0	0
100-56-433-32450	CONTRACT SERVICES	0	150	0	150	150	0	0
100-56-433-33120	SPECIAL DEPARTMENT EXPENSE	0	3,400	124	2,575	2,575	0	0
100-56-433-33350	TRAVEL & TRAINING EXPENSE	935	2,832	1,248	2,832	2,832	0	0
100-56-433-33351	VEHICLE FUEL COSTS	0	0	180	5,000	5,000	0	0
100-56-433-33360	Motor Pool Expense	0	0	0	2,500	2,500	0	0
	Total Expenditures	141,361	133,504	105,338	144,234	144,234	0	0
	Net County Cost	-35,326	0	-16,588	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	GF Grant Programs							
106-21-430-15530	FED: OES MARIJUANA GRANT (DEA-	10,000	10,000	0	14,000	14,000	0	0
106-21-430-15802	FED: OES CAL-MMET GRANT	123,060	223,325	99,213	125,000	125,000	0	0
106-21-430-15900	Oth: Other Govt Agencies	368	0	0	0	0	0	0
	Total Revenues	133,428	233,325	99,213	139,000	139,000	0	0
106-21-430-21100 106-21-430-21120 106-21-430-22100	SALARY AND WAGES-FOR TRANSFER TO GRNT OVERTIME -FOR TRANSFER TO GRNT BENEFITS-FOR TRANSFER TO GRANT	25,000 5,775	30,000 25,000	0 3,756	20,000 5,000	5,000	0	0
106-21-430-30280	TELEPHONE-FOR TRANSFER TO GRAIT	27,000	35,000 3,000	0 800	25,000	25,000	0	0
106-21-430-32000	Office Expense	0	25,000	164	10,000	10,000	0	0
106-21-430-32010	Technology Expenses	0	4,000	0	10,000	10,000	0	0
106-21-430-32950	Rents & Leases - Real Property	0	4,000	0	51,325	51,325	0	0
106-21-430-33120	SPECIAL DEPT EXPENSE	9,223	26,325	4,752	7,675			0
106-21-430-33141	Confidential Funds	0,220	20,000	0	20,000	,	0	0
106-21-430-53030	Capital Equipment, \$5,000+	0	30,000	0	0	0	0	0
106-21-430-60100	Operating Transfers Out	0	51,325	51,325	0	0	0	0
	Total Expenditures	66,998	249,650	60,796	139,000	139,000	0	0
	Net Fund Cost	66,430	-16,325	38,417	0	0	0	0

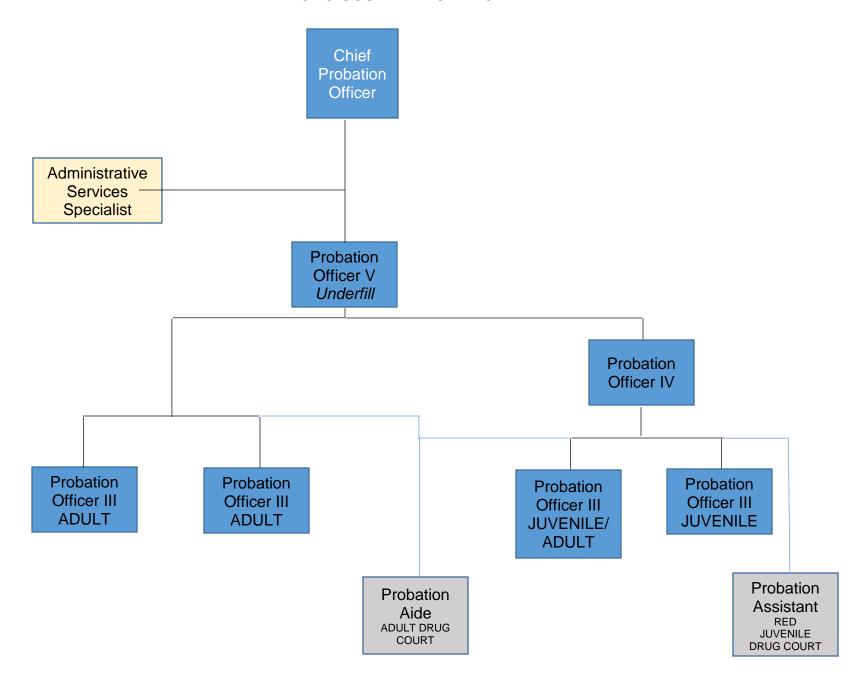
Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget		2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base	
	Public Administrator Total Revenues			0	0			<u> </u>	0	
	Total nevertues	U		U	U	·		, ,	0	
100-21-435-33120	Special Department Expense	0		0	2,303	4,000	4,000	0	0	
	Total Expenditures	0		0	2,303	4,000	4,000	) 0	0	
	Net County Cost	0		0	-2,303	-4,000	-4,000	) 0	0	

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	DA Diversion Program							
155-21-430-14010	INTEREST INCOME	138	0	69	0	0	0	0
155-21-430-16051	DA DIVERSION FILING FEES	2,500	0	1,750	12,000	12,000	0	0
	Total Revenues	2,638	0	1,819	12,000	12,000	0	0
155-21-430-60100	OPERATING TRANSFERS OUT	6,500	20,000	9,375	12,000	12,000	0	0
	Total Expenditures	6,500	20,000	9,375	12,000	12,000	0	0
	Net Fund Cost	-3,862	-20,000	-7,555	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals		018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
100-21-431-15810	DA - Justice Admin Grant FED: JUSTICE ASSISTANCE GRANT	116,612	0		0	0	0	0	0
100-21-431-13010	Total Revenues	116,612	0		0	0	0		0
100-21-431-21120	OVERTIME - JAG	7,938	0		0	0	0	0	0
100-21-431-30280	TELEPHONE/COMMUNICATIONS	378	0		0	0	0	0	0
100-21-431-32000	OFFICE EXPENSE	10	0		0	0	0	0	0
100-21-431-32950	RENTS & LEASES - REAL PROPERTY	58,190	0		0	0	0	0	0
100-21-431-33137	Spec Dept - Testing	2,221	0		0	0	0	0	0
100-21-431-33141	CONFIDENTIAL FUNDS	10,000	0		0	0	0	0	0
100-21-431-33350	TRAVEL & TRAINING EXPENSE	7,138	0		0	0	0	0	0
100-21-431-33351	VEHICLE FUEL COSTS	3,927	0		0	0	0	0	0
100-21-431-33360	MOTOR POOL EXPENSE	10,666	0		0	0	0	0	0
100-21-431-47010	CONTRIBUTIONS TO OTHER GOVERNM	12,991	0		0	0	0	0	0
	Total Expenditures	113,460	0		0	0	0	0	0
	Net County Cost	3,152	0		0	0	0	0	0



### MONO COUNTY PROBATION



### Probation Adult Division DEPARTMENT 520

### **DEPARTMENTAL (or Division) OVERVIEW**

Mono County Probation provides evidence-based practices to assist court-ordered offenders through a term of supervision by: preventing crime by changing criminal thinking, objectively assessing the law and facts for individuals coming before the court, holding clients accountable through community supervision, financially restoring victims and preventing future victimization, habilitating clients with evidence-informed strategies that change behavior and educate, and ensuring secure and safe detainment and successful reentry.

#### **PROGRAMS AND SERVICES**

Mono County Adult Probation provides measurable supervision services to all levels of supervision to include pre-release, drug court, community supervision, and cognitive behavioral strategies. Probation supervision makes a community safer by the level of surveillance, supervision and compliance. Probation fulfills numerous mandatory requirements and responds to California's changing legislative changes.

DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

### Probation Juvenile Division DEPARTMENT 500

#### **DEPARTMENTAL (or Division) OVERVIEW**

Mono County Probation provides evidence-based practices to assist court ordered offenders through a term of supervision by: preventing crime by changing criminal thinking, objectively assessing the law and facts for individuals coming before the court, holding clients accountable through community supervision, financially restoring victims and preventing future victimization, habilitating clients with evidence-informed strategies that change behavior and educate.

### **PROGRAMS AND SERVICES**

Mono County Juvenile Probation provides measurable supervision services to all levels and types of supervision. Probation supervision makes a community safer by the level of surveillance, supervision and compliance. Probation fulfills numerous mandatory requirements and responds to California's changing legislative landscape. State and County funding allows probation officers to comply under PC 1202.8 to accomplish their duties but also allows us to provide services, assistance, involvement and support to communities (e.g., school presence, Club House Live, Tri-County Fair Surveillance, Mammoth Libraries – Makerspace, Walker Senior Center, June Lake Firehouse – Community Work Services, Animal Shelter – Community Work Services, Mammoth Lakes Hispanic Council, First Five Reading Program, Shop with a Cop, Health and Safety Fair, qualification and training for two probation departments, etc.).

DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Probation	1B/2A	Ensure those offenders released from custody on Post Release Community Supervision and Mandatory Supervision have safe temporary housing.	Provide two plans (MRT and Alternative Housing) to the Community Corrections Partnership for future funding by April 18, 2018. Future plan dependent on CCP Executive Team's decision.	Yes
Probation	1C	Continue and improve Drug Court to provide direct services through multi-agency assistance.	With the Federal Drug Court Grant ending at the conclusion of the First Quarter and the Federal litigation disallowing any grants for California, invest \$86,000 from multiple accounts (mainly SB 678 funds) in the continuation of Probation costs (salary) associated with Drug Court by July 1, 2018	No
Probation	1D	Provide an Evidence Based Program for youth on cannabis education.	To provide a program by May 2018 with the goal of reducing the use of cannabis (measured by frequency of arrests related to cannabis or referrals by the school within one year of completing the program).	Yes
Probation (17/18)	4B	Implement Probation 101 by evaluating 10 systems	Identify the number of systems reviewed and determine procedures needed for each system.	No
Probation (17/18)	4B	Identify all procedures and policies written before 2012 and either review, amend or delete.	Identify the number of procedures reviewed, eliminated and/or rewritten.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	·		J		· ·	· ·	•	
100 00 500 10000	Adult Probation Services	1,072	600	OFF	350	350	0	0
100-23-520-13090 100-23-520-13100	LAB -H & S 11372.5 DRUG PROG -H&S 11372.7	1,072	600 800	255 568	800	800	0	
		1,931				1,600	0	•
100-23-520-13120 100-23-520-15310	FINES, FORFEITS & PENALTIES ST: PUB SAFETY-PROP 172 SALES	101,975	1,600 76,800	2,795 53,548	1,600 90,000	90,000	0	
100-23-520-15310	ST: RESTITUTION 10% REBATE	3,608	2,900	5,182	3,000	3,000	0	
100-23-520-15330	ST:STC TRAINING REIMBURSEMENT	3,608 4,769	2,900 5,720	5,182 4,862		3,000	0	
100-23-520-15471	Fed: Drug Court Grant	4,769 93,612	5,720 116,666		3,280 29,166	3,280 29,166	0	0
	PROBATION GPS MONITORING FEE	2,282	,	53,867	,	,	0	
100-23-520-16385 100-23-520-16402	PROBATION GPS MONITORING FEE PROBATION FEES	2,282 15,501	1,600 15,000	4,260 11,898	1,600 15,000	1,600 15,000	0	
100-23-520-16421	INTERSTATE FEES (PC 1203.9)	435	15,000	225	15,000	15,000	0	
100-23-520-16421	SUPERVISORY FEES (PC 1000)	1,930	1,500	1,085	1,000	1,000	0	
100-23-520-16422		1,930	1,500 50	225		50	0	
100-23-520-16430	DISMISSAL FEES (PC 1203.4) OPERATING TRANSFERS IN	258.495	464,584	201,959	50 307.971	307,971	0	
100-23-520-18100	Total Revenues	487,203	687,970	340,728	453,967	453,967	0	
	Total Revenues	467,203	667,970	340,728	453,967	453,967	U	U
100-23-520-21100	SALARY & WAGES	542,668	552,416	517,577	652,753	652,753	0	0
100-23-520-21120	OVERTIME	3,310	10,000	4,022	11,215	3,000	0	8,215
100-23-520-22100	EMPLOYEE BENEFITS	714,621	811,508	782,251	119,235	119,235	0	0
100-23-520-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	194,620	194,620	0	0
100-23-520-22120	Employee Benefits - PERS (ER Portion)	0	0	0	434,545	434,545	0	
100-23-520-30120	UNIFORM/SAFETY GEAR	4,583	10,000	3,899	10,000	5,000	0	5,000
100-23-520-30122	UNIFORM/SAFETY GEAR-AB109 COMM CORRECTION	0	0	140	0	0	0	0
100-23-520-30280	TELEPHONE/COMMUNICATIONS	14,423	15,500	13,498	15,500	15,500	0	0
100-23-520-30500	WORKERS' COMP INS EXPENSE	9,082	15,301	11,476	18,232	18,232	0	0
100-23-520-30510	LIABILITY INSURANCE EXPENSE	6,107	7,596	5,697	8,498	8,498	0	0
100-23-520-31200	EQUIP MAINTENANCE & REPAIR	0	425	0	425	425	0	0
100-23-520-31700	MEMBERSHIP FEES	875	900	580	900	900	0	0
100-23-520-32000	OFFICE SUPPLIES	23,786	29,594	11,463	18,209	12,000	0	6,209
100-23-520-32010	Technology Expenses	0	0	4,893	8,589	8,589	0	0
100-23-520-32500	PROFESSIONAL & SPECIALIZED SERVICES	8,407	25,000	19,675	25,000	25,000	0	0
100-23-520-32950	RENTS & LEASES - REAL PROPERTY	69,327	76,195	63,550	76,997	76,997	0	0
100-23-520-33010	SMALL TOOLS & INSTRUMENTS	0	375	0	375	375	0	0
100-23-520-33120	SPECIAL DEPT EXP	46,393	74,889	20,337	68,190	68,190	0	0
100-23-520-33350	TRAVEL & TRAINING	17,547	40,000	24,627	36,468	36,468	0	0
100-23-520-33351	Vehicle Fuel Costs	3,450	3,428	4,377	5,000	5,000	0	0
100-23-520-33360	MOTOR POOL EXPENSE	16,305	30,411	31,196	37,769	37,769	0	0
100-23-520-60100	OPERATING TRANSFERS OUT	0	11,872	0	0	0	0	0
	Total Expenditures	1,480,884	1,715,410	1,519,259	1,742,520	1,723,096	0	19,424
	Net County Cost	-993,681	-1,027,440	-1,178,531	-1,288,553	-1,269,129	0	-19,424

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	2018-19 Dept Req'd Over Base
	Juvenile Probation Services							
100-23-500-15299	ST: Juvenile Probation Activities	14,008	13,255	13,966	0	0	0	0
100-23-500-15620	FED: PROBATION IV-E & IV-EA JUV PLACEMENT	8,427	6,000	10,546	6,000	6,000	0	0
100-23-500-15819	FED: MISC FED GRANTS	78,567	150,000	69,120	55,825	55,825	0	0
100-23-500-16390	JUVENILE TRAFFIC HEARINGS	4,353	0	0	0	0	0	0
100-23-500-16402	PROBATION FEES - JUVENILE	542	500	442	0	0	0	0
100-23-500-17010	Miscellaneous Revenue	5,208	0	0	0	0	0	0
100-23-500-18100	OPERATING TRANSFERS IN	66,260	157,652	12,000	0	0	0	0
•	Total Revenues	177,365	327,407	106,074	61,825	61,825	0	0
100-23-500-21100	SALARY AND WAGES	46,924	72,968	18,432	9,916	9,916	0	0
	OVERTIME	46,924 523	72,900	10,432	9,916	9,910	0	0
	EMPLOYEE BENEFITS	37,815	85,233	18,432	9,916	9,916	0	0
	CLOTHING/PERSONAL SUPPLIES	827	4,500	10,432	9,916	9,910	0	0
	TELEPHONE/COMMUNICATIONS	225	4,500	0	0	0	0	0
	FOOD EXPENSES	860	1,000	733	1,000	1,000	0	0
	OFFICE EXPENSE	9,835	6,431	3,020	11,321	11,321	0	0
	MEDICAL/DENTAL SERVICES	6,500	19,000	3,020	11,321	11,321	0	0
	PROFESSIONAL & SPECIALIZED SER	7,296	5,000	5,259	0	0	0	0
	SPEC DEPT EXP	16,238	45,255	5,095	12,030	12,030	0	0
	TRAVEL & TRAINING EXP	1,010	7,712	2,756	14,401	11,901	0	2,500
	VEHICLE FUEL COSTS	2,792	5,424	2,730	3,000	3,000	0	2,300
	Motor Pool Expense	2,732	2,964	2,511	741	741	0	0
	SUPPORT & CARE OF PERSONS	7,377	57,000	2,529	741	741	0	0
	OPERATING TRANSFERS OUT	16,063	21.520	2,329	0	0	0	0
	Total Expenditures	154,285	334,007	58,583	62,325	59,825	0	2,500
	Net County Cost	23.080	-6.600	47.491	-500	2.000	0	-2.500

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Probation CCP 2011 Realignment							
680-23-520-14010	Interest Income	0	0	745	0	0	0	0
680-23-520-15443	St: 2011 Realignment	0	612,000	0	0	0	0	0
680-23-520-15453	St: 2011 Realignment-CCP SB1020	19,074	0	503,132	612,000	612,000	0	0
680-23-520-18100	Operating Transfers In	0	736,940	0	0	0	0	0
	Total Revenues	19,074	1,348,940	503,877	612,000	612,000	0	0
680-23-520-60100	Operating Transfers Out	0	984,754	732,201	684,754	684,754	0	0
	Total Expenditures	0	984,754	732,201	684,754	684,754	0	0
	Net Fund Cost	19,074	364,186	-228,325	-72,754	-72,754	0	0

Probation YOBG 2011 Realignment   Interest Income   0	Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
681-23-500-15443         St: 2011 Realignment         0         113,357         0         0         0         0         0           681-23-500-15452         St: 2011 Realignment-YOBG         3,643         0         78,462         117,000         117,000         0         0           681-23-500-18100         Operating Transfers In Total Revenues         0         301,924         0         0         0         0         0           681-23-500-21100         Salary And Wages         0         0         0         7,750         7,750         0         0           681-23-500-21100         Employee Benefits         0         0         0         7,750         7,750         0         0           681-23-500-30110         Clothing/Personal Supplies         0         0         0         7,750         7,750         0         0           681-23-500-302260         Medical//Dental Services         0         0         0         4,500         4,500         0         0           681-23-500-33120         Professional & Specialized Ser         0         0         0         7,500         7,500         0         0           681-23-500-60100         Special Department Expense         0         0         0		Probation YOBG 2011 Realignment							
681-23-500-15452 681-23-500-18100         St: 2011 Realignment-YOBG         3,643 0 30,924 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	681-23-500-14010	Interest Income	0	0	271	0	0	0	0
681-23-500-18100         Operating Transfers In Total Revenues         0         301,924         0         0         0         0         0           681-23-500-21100         Salary And Wages         0         0         0         7,750         7,750         0         0           681-23-500-22100         Employee Benefits         0         0         0         7,750         7,750         0         0           681-23-500-30110         Clothing/Personal Supplies         0         0         0         4,500         4,500         0         0           681-23-500-32260         Medical/Dental Services         0         0         0         19,000         19,000         0         0           681-23-500-32500         Professional & Specialized Ser         0         0         0         7,500         7,500         0         0           681-23-500-33120         Special Department Expense         0         0         0         16,000         16,000         0         0           681-23-500-41100         Support & Care Of Persons         0         0         0         54,500         54,500         0         0           681-23-500-60100         Operating Transfers Out         0         117,000         0 <td>681-23-500-15443</td> <td>St: 2011 Realignment</td> <td>0</td> <td>113,357</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	681-23-500-15443	St: 2011 Realignment	0	113,357	0	0	0	0	0
Total Revenues         3,643         415,281         78,732         117,000         117,000         0         0           681-23-500-21100         Salary And Wages         0         0         0         7,750         7,750         0         0           681-23-500-22100         Employee Benefits         0         0         0         7,750         7,750         0         0           681-23-500-30110         Clothing/Personal Supplies         0         0         0         4,500         4,500         0         0           681-23-500-32260         Medical/Dental Services         0         0         0         19,000         19,000         0         0           681-23-500-32500         Professional & Specialized Ser         0         0         0         7,500         7,500         0         0           681-23-500-33120         Special Department Expense         0         0         0         16,000         16,000         0         0           681-23-500-41100         Support & Care Of Persons         0         0         0         54,500         54,500         0         0           681-23-500-60100         Operating Transfers Out         0         117,000         0         0         0<	681-23-500-15452	St: 2011 Realignment-YOBG	3,643	0	78,462	117,000	117,000	0	0
681-23-500-21100 Salary And Wages 0 0 0 0 7,750 7,750 0 0 0 681-23-500-22100 Employee Benefits 0 0 0 0 7,750 7,750 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	681-23-500-18100	Operating Transfers In	0	301,924	0	0	0	0	0
681-23-500-22100         Employee Benefits         0         0         0         7,750         7,750         0         0           681-23-500-30110         Clothing/Personal Supplies         0         0         0         4,500         4,500         0         0           681-23-500-32260         Medical/Dental Services         0         0         0         19,000         19,000         0         0           681-23-500-32500         Professional & Specialized Ser         0         0         0         7,500         7,500         0         0           681-23-500-33120         Special Department Expense         0         0         0         16,000         16,000         0         0           681-23-500-41100         Support & Care Of Persons         0         0         0         54,500         54,500         0         0           681-23-500-60100         Operating Transfers Out         0         117,000         0         0         0         0         0           70 total Expenditures         0         117,000         0         117,000         0         117,000         0         0		Total Revenues	3,643	415,281	78,732	117,000	117,000	0	0
681-23-500-30110         Clothing/Personal Supplies         0         0         0         4,500         4,500         0         0           681-23-500-32260         Medical/Dental Services         0         0         0         19,000         19,000         0         0           681-23-500-32500         Professional & Specialized Ser         0         0         0         7,500         7,500         0         0           681-23-500-33120         Special Department Expense         0         0         0         16,000         16,000         0         0           681-23-500-41100         Support & Care Of Persons         0         0         0         54,500         54,500         0         0           681-23-500-60100         Operating Transfers Out         0         117,000         0         0         0         0         0         0           7 total Expenditures         0         117,000         0         117,000         0         117,000         0         0         0	681-23-500-21100	Salary And Wages	0	0	0	7,750	7,750	0	0
681-23-500-32260       Medical/Dental Services       0       0       0       19,000       19,000       0       0         681-23-500-32500       Professional & Specialized Ser       0       0       0       0       7,500       7,500       0       0         681-23-500-33120       Special Department Expense       0       0       0       16,000       16,000       0       0         681-23-500-41100       Support & Care Of Persons       0       0       0       54,500       0       0       0         681-23-500-60100       Operating Transfers Out Total Expenditures       0       117,000       0       117,000       0       117,000       0       0	681-23-500-22100	Employee Benefits	0	0	0	7,750	7,750	0	0
681-23-500-32500       Professional & Specialized Ser       0       0       0       7,500       7,500       0       0         681-23-500-33120       Special Department Expense       0       0       0       16,000       16,000       0       0         681-23-500-41100       Support & Care Of Persons       0       0       0       54,500       54,500       0       0         681-23-500-60100       Operating Transfers Out       0       117,000       0       0       0       0       0         Total Expenditures       0       117,000       0       117,000       0       117,000       0       0	681-23-500-30110	Clothing/Personal Supplies	0	0	0	4,500	4,500	0	0
681-23-500-33120       Special Department Expense       0       0       0       16,000       16,000       0       0         681-23-500-41100       Support & Care Of Persons       0       0       0       54,500       54,500       0       0         681-23-500-60100       Operating Transfers Out Total Expenditures       0       117,000       <	681-23-500-32260	Medical/Dental Services	0	0	0	19,000	19,000	0	0
681-23-500-41100 Support & Care Of Persons 0 0 0 54,500 54,500 0 0 0 681-23-500-60100 Operating Transfers Out 0 117,000 0 117,000 0 117,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	681-23-500-32500	Professional & Specialized Ser	0	0	0	7,500	7,500	0	0
681-23-500-60100 Operating Transfers Out 0 117,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	681-23-500-33120	Special Department Expense	0	0	0	16,000	16,000	0	0
Total Expenditures 0 117,000 0 117,000 0 0 0	681-23-500-41100	Support & Care Of Persons	0	0	0	54,500	54,500	0	0
	681-23-500-60100	Operating Transfers Out	0	117,000	0	0	0	0	0
Net Fund Cost <u>3,643 298,281 78,732 0 0 0 0 0</u>		Total Expenditures	0	117,000	0	117,000	117,000	0	0
		Net Fund Cost	3,643	298,281	78,732	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Probation SB678 2011 Realignment							
682-23-520-14010	Interest Income	0	0	363	0	0	0	0
682-23-520-15443	St: 2011 Realignment	0	227,576	0	0	0	0	0
682-23-520-15454	St: SB678 Performance Incentive	0	0	178,235	200,000	200,000	0	0
682-23-520-18100	Operating Transfers In	0	634,697	0	0	0	0	0
	Total Revenues	0	862,273	178,598	200,000	200,000	0	0
682-23-520-60100	Operating Transfers Out	0	138,500	0	207,972	207,972	0	0
	Total Expenditures	0	138,500	0	207,972	207,972	0	0
	Net Fund Cost	0	723,773	178,598	-7,972	-7,972	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Probation JJCPA 2011 Realignment							
683-23-500-14010	Interest Income	0	0	233	0	0	0	0
683-23-500-15443	St: 2011 Realignment	0	37,600	56,965	37,434	37,434	0	0
683-23-500-18100	Operating Transfers In	0	56,676	0	0	0	0	0
	Total Revenues	0	94,276	57,198	37,434	37,434	0	0
683-23-500-21100	Salary And Wages	0	0	0	16,326	16,326	0	0
683-23-500-22100	Employee Benefits	0	0	0	16,326	16,326	0	0
683-23-500-33134	Special Department Expense	0	0	0	4,782	4,782	0	0
683-23-500-60100	Operating Transfers Out	0	40,652	0	0	0	0	0
	Total Expenditures	0	40,652	0	37,434	37,434	0	0
	Net Fund Cost	0	53,624	57,198	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Probation PRCS 2011 Realignment							
684-23-520-14010	Interest Income	0	0	79	0	0	0	0
684-23-520-15443	St: 2011 Realignment	0	30,750	0	0	0	0	0
684-23-520-15451	PRCS 2011 Realignment	0	0	10,250	10,250	10,250	0	0
684-23-520-18100	Operating Transfers In	0	81,551	0	0	0	0	0
	Total Revenues	0	112,301	10,329	10,250	10,250	0	0
684-23-520-33120	Special Department Expense	0	30,750	0	0	0	0	0
	Total Expenditures	0	30,750	0	0	0	0	0
	Net Fund Cost	0	81,551	10,329	10,250	10,250	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Probation BSCC 2011 Realignment							
685-23-520-14010	Interest Income	0	0	321	0	0	0	0
685-23-520-15443	St: 2011 Realignment	0	100,000	0	0	0	0	0
685-23-520-15455	St: 2011 Realignment BSCC AB109 \$100,000	0	0	100,000	100,000	100,000	0	0
685-23-520-18100	Operating Transfers In	0	355,159	0	0	0	0	0
	Total Revenues	0	455,159	100,321	100,000	100,000	0	0
685-23-520-60100	Operating Transfers Out	0	100,000	0	100,000	100,000	0	0
	Total Expenditures	0	100,000	0	100,000	100,000	0	0
	Net Fund Cost	0	355,159	100,321	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget		2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Juvenile Activities								
686-23-500-14010	Interest Income	0		0	112	0	0	0	0
686-23-500-15299	St: Juvenile Activities	0		0	0	10,780	10,780	0	0
686-23-500-18100	Operating Transfers In-Juvenile Activities	10,925		0	0	0	0	0	0
	Total Revenues	0		0	0	440,000	440,000	0	0
686-23-500-33120	Special Department Expense	0		0	0	10,780	10,780	0	0
	Total Expenditures	0		0	0	0	0	0	0
	Net Fund Cost	0		0	0	0	0	0	0

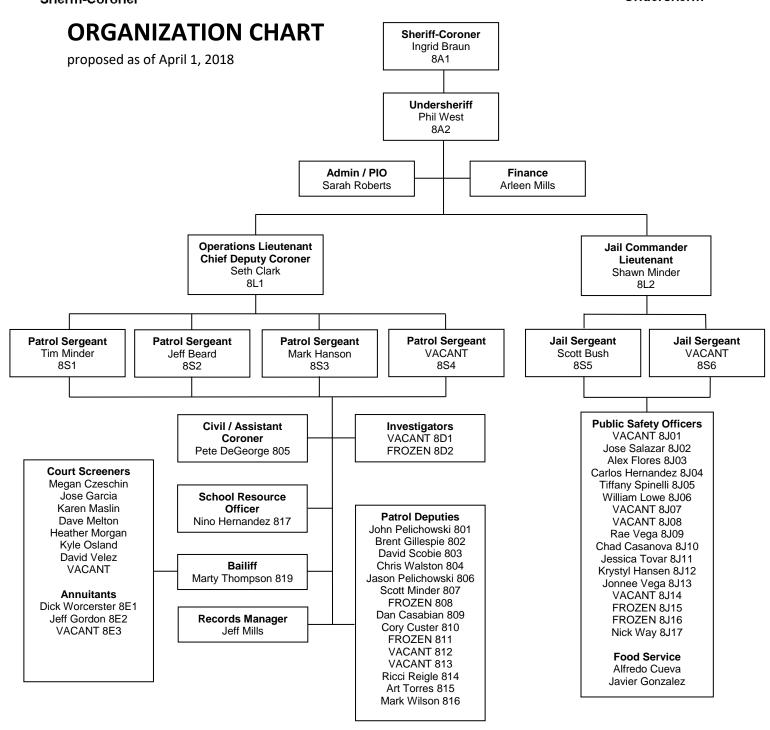


# MONO COUNTY SHERIFF A Commitment to Community Saloty and Service

Ingrid Braun
Sheriff-Coroner

MONO COUNTY SHERIFF'S OFFICE

Michael Moriarty
Undersheriff



### SHERIFF'S OFFICE DEPARTMENT 440

#### **DEPARTMENTAL OVERVIEW**

The Sheriff's Office provides law enforcement services for the County, including: Patrol; Jail; 911 Call Center; Dispatch; Civil Services; Coroner; Emergency Management; Investigative; and Administrative.

#### PROGRAMS AND SERVICES

The Sheriff's Office provides law enforcement services for everyone who lives, works and travels in Mono County. We strive to maintain a high quality of life and a true sense of safety for the people who live, work and visit Mono County. We patrol over 3,300 square miles of terrain by car, snowmobile, ATV, boat, and foot. We answer all 911 and non-emergency calls 24-hours a day, dispatching all law enforcement, medical and fire first responders. We investigate crimes; comfort victims; arrest violators of the law; enforce traffic laws; patrol schools; attend community events; and assist lost and weary travelers. The Mono County Jail houses those arrested for a variety of crimes, from the most minor offense to the most serious. The inmates may be there just for a few hours or for as long as several years.

The Sheriff's Office is also the County Coroner, investigating every death that occurs in Mono County. We also provide Civil Process services, including evictions, restraining order services and enforcement of civil judgements. In addition to the above services, the Sheriff's Office provides the following services, each of which has a separate budget:

#### <u>Jail and Dispatch</u> – Budget 460

The Mono County Jail and Dispatch Center is responsible for the booking and release of inmates, and the maintenance of records, warrants and criminal history information. The Dispatch Center receives all 911 and non-emergency calls for service. We provide dispatch services for the Sheriff's Office, Mammoth Lakes Police Department, Mono County Paramedics and all fire departments within Mono County.

#### Boating Enforcement – Budget 445

Boating Enforcement is fully funded by the State of California's Division of Boating and Waterways Boating Safety and Enforcement Financial Aid program. The Boating Enforcement program performs boating safety and enforcement activities on Mono County's 23 lakes, as well as provide aid to the Mono County Paramedics and Search and Rescue when needed. Our Boating operation also assists stranded vessels and investigates boating-related collisions.

#### Search and Rescue – Budget 450

Volunteers work under the Mono County Sheriff's Office and the Search and Rescue Coordinator to respond to a wide variety of missions in all types of terrain and weather. They perform rescues and evacuations, as well as assist in searches for missing persons. Search and Rescue volunteers must pass a background check and complete an intensive training regimen.

#### Court Security – Budget 455

The Court Security detail provides bailiff and courthouse security at the Mammoth Lakes and Bridgeport courthouses. One Deputy Sheriff supervises the Court Screeners, and together they are responsible for ensuring the safety of the judges, court staff and those utilizing the court facilities.

### Office of Emergency Services – Budget 465

The Office of Emergency Services coordinates all activities of all county departments relating to the preparation and implementation of the County's Emergency Operations Plan (EOP), as well as the response efforts of local, state, and federal agencies. Emergency Services works with our partner agencies during any local state of emergency, including wildfires, avalanches, flooding, and other natural and man-made disasters.

#### Off-Highway Vehicle Unit - Budget 145

The Off-Highway Vehicle (OHV) program is fully funded through a combination of California State Parks OHV Grant and OHV License fees The OHV Unit performs education and enforcement activities, as well as provide aid to the Mono County Paramedics and Search and Rescue when needed. The OHV Unit is deployed year-round to ensure the safety of Mono County's off-roading public.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

The Sheriff's Office will be requesting one-time funding to promote two (2) Public Safety Officers to the rank of Deputy Sheriff. These promotions will require sending the two employees to a sixmonth Basic Peace Officer Training in Riverside County, including lodging.

The Boating Enforcement Unit will be seeking a grant from the State of California's Division of Boating and Waterways for "Side Scan Sonar" equipment, which will be utilized for search and rescue operations.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Sheriff's Office	1A / 5D	Hire qualified law enforcement professionals to fill vacant Deputy Sheriff positions	Successful hiring and completion of probation for all vacant positions	Yes
Sheriff's Office / Information Technology	1A / 1E	Improve, repair and replace aging Radio and Communications systems	Reduced radio outages and fewer first responder complaints of radio problems	No
Sheriff's Office	1C	Partner with District Attorney and MLPD to address narcotics concerns	Creation of an Interagency Narcotics Team - contingent upon MLPD participation and filling vacant Sheriff's Office positions	No
Sheriff's Office	3D / 5B	Develop and improve safety and prevention efforts to reduce Workers' Compensation liability	Reduced Workers' Compensation claims	No
Sheriff's Office	2B	Build school partnerships to reduce potential of school violence	Maintain School Resource Officer position and invest in Explorer Program	No
Jail / Public Works	1A / 1E	Partner with Public Works in design and plan of new grant- funded facility	Selection of Architect/Construction Management Team and completion of design documents	No
Sheriff's Office	4E	Update Court Security plans and agreements	Completion of security plan and updated MOU	Yes
Sheriff's Office	1A / 4B	Support County and Town efforts for an All Hazards Incident Management Team (AHIMT)	Provide training and include Sheriff's Office staff in AHIMT activities	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Sheriff							
100-22-440-12030	Off-Hwy Vehicle License Fees	6,945	0	0	0	0		
100-22-440-14050	RENTAL INCOME	18,200	0	0	0	0	0	
100-22-440-15300	ST: COPS-SHERIFF	142,632	100,000	42,945	100,000	100,000		-
100-22-440-15310	ST: PUB SAFETY-PROP 172 SALES	588,913	575,900	401,608	677,000	677,000		-
100-22-440-15330	St: Restitution 10% Rebate/CARPOS Rebate	168	168	188	168	168		0
100-22-440-15350 100-22-440-15410	ST: RURAL LAW ENFORCE ASST (AB ST: OFF-HWY VEHICLE GRANT	503,050 46,022	500,000 0	388,464 0	500,000 0	500,000 0	0	
100-22-440-15470	ST: SHERIFF POST REIMBURSEMENT	1,549	1,000	8,794	1,000	1,000	-	
100-22-440-15470	FED: MISC FED GRANTS	10,537	8,000	2,164	8,000	8,000	·	
100-22-440-15019	CIVIL PROCESS SERVICE	7,212	5,000	3,334	5,000	5,000	-	
100-22-440-16140	CONCEALED WEAPONS PERMIT FEES	2,072	2,000	1,277	2,000	2,000		•
100-22-440-16230	LAW ENFORCEMENT SERVICES	341,390	2,000	35,343	2,000	2,000	0	0
100-22-440-16231	LAW ENFORCE FED LAND SERVICES	15,040	20,000	21,956	20,000	20,000	•	
100-22-440-17010	MISCELLANEOUS REVENUE	2,561	20,000	1,701	20,000	20,000	0	•
100-22-440-17032	Misc Rev - Explorer's Program Reimb	1,853	1,900	658	1,900	1,900		
100-22-440-17120	MISCELLANEOUS REIMBURSEMENTS	47	0	177	0	0,000	0	
100-22-440-17300	Restitution	151	0	0	0	0	0	
100-22-440-18010	SALE OF SURPLUS ASSETS	238	0	0	0	0	0	
100-22-440-18100	OPERATING TRANSFERS IN	1,832	0	2,679	0	0	0	
	Total Revenues	1,690,414	1,213,968	911,289	1,315,068	1,315,068		
100-22-440-21100	SALARY AND WAGES	1,947,051	2,187,412	1,805,338	2,647,373	2,214,778	0	432,595
100-22-440-21120	OVERTIME	322,878	300,000	392,409	400,000	325,000	0	75,000
100-22-440-21410	HOLIDAY PAY	115,360	102,218	86,468	108,453	108,453	0	0
100-22-440-22100	EMPLOYEE BENEFITS	1,424,711	1,679,546	1,470,439	745,131	623,373	0	121,758
100-22-440-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	461,455	215,116	0	246,339
100-22-440-22120	Employee Benefits - PERS (ER Portion)	0	0	0	719,097	601,593		117,504
100-22-440-30120	UNIFORM ALLOWANCE	14,922	6,000	2,667	15,000	15,000		0
100-22-440-30121	SPECIAL UNIFORM SUPPLIES	38,331	45,000	12,997	45,000	30,000		,
100-22-440-30280	TELEPHONE/COMMUNICATIONS	93,334	94,995	80,985	106,200	95,000		,
100-22-440-30500	WORKERS' COMP INS EXPENSE	190,155	349,568	261,821	519,971	519,971	0	-
100-22-440-30510	LIABILITY INSURANCE EXPENSE	160,753	161,705	121,124	162,474	162,474		
100-22-440-31200	EQUIP MAINTENANCE & REPAIR	70,681	10,000	6,435	13,500	8,700		,
100-22-440-31400	BUILDING/LAND MAINT & REPAIR	1,387	2,200	1,046	2,200	2,200		
100-22-440-31700	MEMBERSHIP FEES	5,296	5,800	4,401	5,800	5,800		0
100-22-440-32000	OFFICE EXPENSE	16,412	32,450	15,725	32,450	20,000		,
100-22-440-32010	Technology Expenses	27,350	116,432	107,916	22,953	22,953		
100-22-440-32020	Technology Expense-Software Licenses	0	0	0	93,440	93,440		0
100-22-440-32450	CONTRACT SERVICES	21,610	0	0	0	0	0	-
100-22-440-32500	PROFESSIONAL & SPECIALIZED SER	116,380	95,000	81,706	95,000	50,000	0	45,000

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
100-22-440-32800	PUBLICATIONS & LEGAL NOTICES	7,236	5,000	3,390	5,000	5,000	0	0
100-22-440-32950	RENTS & LEASES-REAL PROP	4,747	1,200	900	1,200	1,200	0	0
100-22-440-33010	SMALL TOOLS & INSTRUMENTS	26	130	38	130	130	0	0
100-22-440-33120	SPECIAL DEPARTMENT EXPENSE	3,844	7,265	2,844	7,265	3,500	0	3,765
100-22-440-33130	SPEC DEPT EXPENSE-ARMORY	32,030	15,000	8,838	24,000	10,000	0	14,000
100-22-440-33132	SPEC DEPT- Explorer's Program	2,307	2,500	2,477	2,500	1,500	0	1,000
100-22-440-33133	SPEC DEPT EXP-IDENTITY UNIT	300	1,650	225	1,650	1,000	0	650
100-22-440-33350	TRAVEL & TRAINING EXPENSE	35,935	65,000	50,187	66,645	35,000	0	31,645
100-22-440-33351	VEHICLE FUEL COSTS	110,745	130,000	96,900	130,000	130,000	0	0
100-22-440-33360	MOTOR POOL EXPENSE	252,322	430,458	508,277	666,189	666,189	0	0
100-22-440-33600	UTILITIES	70,321	73,000	57,285	73,000	73,000	0	0
100-22-440-53030	CAPITAL EQUIPMENT, \$5,000+	52,328	0	0	0	0	0	0
	Total Expenditures	5,138,753	5,919,529	5,182,839	7,173,076	6,040,370	0	1,132,706
	Net County Cost	-3,448,339	-4,705,561	-4,271,550	-5,858,008	-4,725,302	0	-1,132,706

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget		2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Jail							
100-23-460-15300	ST: COPS-JAIL	5,500	4,447	1,669	4,447	4,447	0	0
100-23-460-15471	ST:STC TRAINING REIMBURSEMENT-JAIL	8,257	11,180	9,359	11,180	11,180	0	0
100-23-460-15804	FED: SCAAP GRANT - STATE CRIMI	11,778	0	0	0	0	0	0
100-23-460-15900 100-23-460-16230	Oth: Other Govt Agencies Law Enforcement Services	1,822 0	0	-	383,542	0	0	0
100-23-460-16230	Inmate-Initiated Medical Visit Fee (\$3 PC 4011.1)	0	292,309 0	292,309 12	383,542 0	383,542 0	0	0
100-23-460-18100	OPERATING TRANSFERS IN	198,294	562,970	150,103	0	18,300	0	-18,300
100-23-400-10100	Total Revenues	225.651	870,906	453.453	399.169	417.469	0	
	Total Nevendes	220,001	070,300	400,400	033,103	417,400	O	10,000
100-23-460-21100	SALARY AND WAGES	1,008,157	1,004,004	804,840	1,167,541	835,320	0	332,221
100-23-460-21120	OVERTIME	167,863	165,000	211,088	250,000	150,000	0	100,000
100-23-460-21410	HOLIDAY PAY	77,052	102,725	76,182	88,055	64,800	0	23,255
100-23-460-22100	EMPLOYEE BENEFITS	757,534	950,575	671,303	407,294	257,036	0	150,258
100-23-460-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	261,290	164,896	0	96,394
100-23-460-22120	Employee Benefits - PERS (ER Portion)	0	0	0	284,432	179,500	0	104,932
100-23-460-30110	CLOTHING/PERSONAL SUPPLIES	1,710	7,800	6,502	7,800	7,800	0	0
100-23-460-30120	UNIFORM ALLOWANCE	19,384	33,276	5,963	33,276	20,000	0	13,276
100-23-460-30122	UNIFORM/SAFETY GEAR	604	1,300	705	1,300	1,000	0	300
100-23-460-30280	TELEPHONE/COMMUNICATIONS	391	300	255	300	300	0	0
100-23-460-30286	Telephone/Communications-Inmate Welfare	3,171	3,000	454	3,000	3,000	0	0
100-23-460-30300	FOOD EXPENSES	144,035	146,480	148,154	194,250	175,000	0	19,250
100-23-460-30350 100-23-460-30500	HOUSEHOLD EXPENSES WORKERS' COMP INS EXPENSE	5,085 133,703	4,125 164,845	4,130 123,634	6,125 126,742	5,000 126,742	0	1,125 0
100-23-460-30500	LIABILITY INSURANCE EXPENSE	26,789	23,055	17,291	24,223	24,223	0	0
100-23-460-31200	EQUIP MAINTENANCE & REPAIR	15,074	17,900	5,849	17,900	4,200	0	13,700
100-23-460-31206	Equip Maintenance & Repair-Inmate Welfare	5,850	500	0,049	500	500	0	0
100-23-460-31400	BUILDING/LAND MAINT & REPAIR	248	3,800	1,036	3,800	3,800	0	0
100-23-460-31406	Building/Land Maint & Repair-Inmate Welfare	511	200	0	200	200	0	0
100-23-460-31530	MEDICAL/DENTAL & LAB SUPPLIES	93,570	160,000	88,884	160,000	125,000	0	35,000
100-23-460-32000	OFFICE EXPENSE	18,293	17,870	4,852	17,870	12,000	0	5,870
100-23-460-32010	Technology Expenses	4,157	10,315	13,464	14,030	14,030	0	0
100-23-460-32500	PROFESSIONAL & SPECIALIZED SERVICES	35,841	29,275	16,913	59,600	28,200	0	31,400
100-23-460-32501	INMATE TRANSPORTATION SERVICES	0	5,500	0	5,500	0	0	5,500
100-23-460-32506	Professional & Specialized Ser-Inmate Welfare	2,392	1,200	305	1,200	1,200	0	0
100-23-460-33010	SMALL TOOLS & INSTRUMENTS	170	2,800	109	2,800	500	0	2,300
100-23-460-33016	Small Tools & Instruments-Inmate Welfare	212	200	13	200	200	0	0
100-23-460-33120	SPECIAL DEPT EXPENSE	1,949	6,000	527	6,000	1,500	0	4,500
100-23-460-33126	Spec Dept Expense-Inmate Welfare	6,439	13,200	1,175	13,200	13,200	0	0
100-23-460-33130	SPEC DEPT EXPENSE-ARMORY	0	0	0	5,000	0	0	5,000
100-23-460-33350	TRAVEL & TRAINING EXPENSE	31,994	66,250	61,239	119,456	40,000	0	79,456

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
100-23-460-33351	VEHICLE FUEL COSTS - JAIL	117	0	0	0	0	0	0
100-23-460-33400	INMATE TRAVEL	8	0	0	0	0	0	0
100-23-460-60100	OPERATING TRANSFERS OUT	0	301,750	0	0	0	0	0
	Total Expenditures	2,562,303	3,243,245	2,264,867	3,282,884	2,259,147	0	1,023,737
	Net County Cost	-2,336,652	-2,372,339	-1,811,414	-2,883,715	-1,841,678	0	-1,042,037

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Court Security							
100-22-455-18100	OPERATING TRANSFERS IN- COURT SCREENERS_	415,594	547,932	262,086	468,748			0
	Total Revenues	415,594	547,932	262,086	468,748	468,748	0	0
100-22-455-21100	SALARY AND WAGES	283,073	375,488	210,036	309,241	309,241	0	0
100-22-455-21120	OVERTIME	7,475	10,000	8,349	10,000	10,000	0	0
100-22-455-21410	HOLIDAY PAY	9,499	6,126	5,301	5,832	5,832	0	0
100-22-455-22100	EMPLOYEE BENEFITS	97,617	112,044	85,998	35,593	35,593	0	0
100-22-455-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	11,923	11,923	0	0
100-22-455-22120	Employee Benefits - PERS (ER Portion)	0	0	0	45,122	45,122	0	0
100-22-455-30120	UNIFORM ALLOWANCE	890	8,400	7,148	8,400	8,400	0	0
100-22-455-30500	WORKERS' COMP INS EXPENSE	6,426	9,641	7,231	12,152	12,152	0	0
100-22-455-30510	LIABILITY INSURANCE EXPENSE	3,849	4,132	3,099	4,915	4,915	0	0
100-22-455-31200	EQUIP MAINTENANCE & REPAIR	0	1,070	733	1,070	1,070	0	0
100-22-455-32000	OFFICE EXPENSE	0	100	0	100	100	0	0
100-22-455-32010	Technology Expenses	0	0	0	4,800	4,800	0	0
100-22-455-32500	PROFESSIONAL & SPECIALIZED SER	275	4,800	0	4,800	,	0	0
100-22-455-33350	TRAVEL & TRAINING EXPENSE	1,803	5,000	603	5,000	,	0	0
100-22-455-33351	VEHICLE FUEL COSTS	2,300	3,200	969	3,200		0	0
100-22-455-33360	MOTOR POOL EXPENSE	2,387	7,931	5,342	6,600	-,	0	0
	Total Expenditures	415,594	547,932	334,808	468,748	468,748	0	0
	Net County Cost	0	0	-72,722	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Court Security 2011 Realignment							
146-22-455-14010	Interest Income	0	0	578	0	0	0	0
146-22-455-15443	St: 2011 Realignment	0	533,686	272,039	533,686	533,686	0	0
146-22-455-18100	Operating Transfers In	0	519,875	0	0	0	0	0
	Total Revenues	0	1,053,561	272,618	533,686	533,686	0	0
146-22-455-60100	Operating Transfers Out	0	623,932	65,654	468,748	468,748	0	0
	Total Expenditures	0	623,932	65,654	468,748	468,748	0	0
	Net Fund Cost	0	429,629	206,964	64,938	64,938	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Boating Law Enforcement							
100-22-445-15420	ST: BOAT SAFETY	87,077	135,650	61,752	135,650	135,650	0	0
100-22-445-15801	CA DEPT OF BOATING & WATERWAYS-FEDERAL	14,445	0	0	0	0	0	0
	Total Revenues	101,522	135,650	61,752	135,650	135,650	0	0
100-22-445-21100	SALARY AND WAGES	53,831	34,781	28,246	33,936	33,936	0	0
100-22-445-21120	OVERTIME	21,483	30,506	36,886	60,915	60,915	0	0
100-22-445-21410	HOLIDAY PAY	3,222	0	433	0	0	0	0
100-22-445-22100	EMPLOYEE BENEFITS	33,645	30,256	38,815	3,462	3,462	0	0
100-22-445-30120	UNIFORM ALLOWANCE	161	0	0	0	0	0	0
100-22-445-30500	WORKERS' COMP INS EXPENSE	3,520	824	618	1,709	1,709	0	0
100-22-445-30510	LIABILITY INSURANCE EXPENSE	841	1,303	1,146	1,581	1,581	0	0
100-22-445-31200	EQUIP MAINTENANCE & REPAIR	600	10,221	541	5,000	5,000	0	0
100-22-445-32000	OFFICE EXPENSE	9	100	24	100	100	0	0
100-22-445-32860	RENTS & LEASES - OTHER	7,200	5,650	5,650	5,650	5,650	0	0
100-22-445-33350	TRAVEL & TRAINING EXPENSE	113	5,113	8,652	8,000	8,000	0	0
100-22-445-33351	VEHICLE FUEL COSTS	1,871	1,500	1,248	1,500	1,500	0	0
100-22-445-33352	BOAT FUEL COSTS	1,660	2,800	902	2,800	2,800	0	0
100-22-445-33360	MOTOR POOL EXPENSE	2,857	12,096	5,619	10,497	10,497	0	0
100-22-445-33600	UTILITIES _	357	500	438	500	500	0	0
	Total Expenditures	131,369	135,650	129,217	135,650	135,650	0	0
	Net County Cost	-29,847	0	-67,465	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Search and Rescue Total Revenues	0	0	0	C	) 0	C	0
100-27-450-30280	TELEPHONE/COMMUNICATIONS - SAR	1,236	5,000	5,720	5,000	5,000	C	0
100-27-450-30300	FOOD EXPENSES	266	2,475	574	2,475	,		0
100-27-450-31200	EQUIP MAINTENANCE & REPAIR	12,191	9,000	1,420	9,000	9,000	C	0
100-27-450-33120	SPECIAL DEPARTMENT EXPENSE	9,867	8,500	8,001	8,500	8,500	C	0
100-27-450-33350	TRAVEL & TRAINING EXPENSE	6,758	6,700	4,806	6,700	6,700	C	0
100-27-450-33351	VEHICLE FUEL COSTS	3,226	3,600	2,219	3,600	3,600	C	0
100-27-450-33360	MOTOR POOL EXPENSE	4,664	10,000	9,627	13,159	13,159	C	0
	Total Expenditures	38,206	45,275	32,366	48,434	48,434	·	0
	Net County Cost	-38,206	-45,275	-32,366	-48,434	-48,434	C	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Emergency Services							
100-27-465-15499	ST: OFFICE OF EMERGENCY SERVIC	161,048	127,787	0	0	0	0	0
100-27-465-15900	Oth: Other Govt Agencies	10,000	0	0	0	0	0	0
100-27-465-17020	PRIOR YEAR REVENUE	1,009	0	0	0	0	0	0
	Total Revenues	172,057	127,787	0	0	0	0	0
100-27-465-21100	SALARY AND WAGES	102,359	10,875	19,133	0	0	0	0
100-27-465-21120	OVERTIME	28,826	3,500	6,147	0	0	0	0
100-27-465-21410	HOLIDAY PAY	8,114	647	1,150	0	0	0	0
100-27-465-22100	EMPLOYEE BENEFITS	72,555	7,298	21,277	0	0	0	0
100-27-465-30120	UNIFORM ALLOWANCE	835	0	0	0	0	0	0
100-27-465-30280	TELEPHONE/COMMUNICATIONS	6,599	7,000	6,063	0	0	0	0
100-27-465-30500	WORKERS' COMP INS EXPENSE	924	0	356	0	0	0	0
100-27-465-30510	LIABILITY INSURANCE EXPENSE	518	0	155	0	0	0	0
100-27-465-31200	EQUIP MAINTENANCE & REPAIR	89,568	3,500	2,719	0	0	0	0
100-27-465-32000	OFFICE EXPENSE	140	300	0	0	0	0	0
100-27-465-32010	Technology Expenses	10,000	0	0	0	0	0	0
100-27-465-32450	CONTRACT SERVICES	7,500	0	0	0	0	0	0
100-27-465-32860	RENTS & LEASES - OTHER	5,332	0	0	0	0	0	0
100-27-465-33350	TRAVEL & TRAINING EXPENSE	164	2,000	0	0	0	0	0
100-27-465-53030	CAPITAL EQUIPMENT, \$5,000+	0	150,000	143,505	0	0	0	0
100-27-465-60100	Operating Transfers Out	0	70,454	0	0	0	0	0
	Total Expenditures	333,434	255,574	200,504	0	0	0	0
	Net County Cost	-161,378	-127,787	-200,504	0	0	0	0

Account 2016-17 Revised 2017-18 Requested Operating Encumbrance R Number Account Description Actuals Budget Actuals Budget Budget Carryover	Base
OHV - Off-Highway Vehicle Fund	
145-22-440-12030 Off-Hwy Vehicle License Fees 10,060 13,890 7,120 13,890 13,890 0	0
145-22-440-14010 Interest Income 0 0 5 0 0 0	0
145-22-440-15410 St: Off-Hwy Vehicle Grant 0 34,353 0 34,353 34,353 0	0
145-22-440-18010 Sale Of Surplus Assets0 13,775 13,775 0 0 0	0
Total Revenues 10,060 62,018 20,900 48,243 48,243 0	0
145-22-440-21120 Overtime 0 35,000 30,342 35,000 35,000 0	0
145-22-440-22100 Employee Benefits 0 0 333 0 0 0	0
145-22-440-31200 Equip Maintenance & Repair 0 17,525 9,794 4,050 4,050 0	0
145-22-440-32950 Rents & Leases - Real Property 0 5,650 5,650 5,650 5,650 0	0
145-22-440-33351 Vehicle Fuel Costs 0 1,543 539 1,543 1,543 0	0
145-22-440-33360 Motor Pool Expense 0 2,000 1,666 2,000 2,000 0	0
145-22-440-33600 Utilities	0
Total Expenditures 0 62,018 48,324 48,243 48,243 0	0
Net Fund Cost	0

Terrorism Grant - OES   FED-HOMELAND SECURITY-2011   89,404   89,990   88,618   89,990   89,990   0   0   0   0   0   0   0   0   0	Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
Total Revenues   89,404   89,990   88,618   89,990   89,990   0   0   0									
142-22-440-20010         EXPENDITURES Total Expenditures Net Fund Cost         73,426         89,990         88,618         89,990         89,990         0	142-22-440-15015	FED-HOMELAND SECURITY-2011	89,404	89,990	88,618	89,990	89,990	0	0
Total Expenditures 73,426 89,990 88,618 89,990 89,990 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Total Revenues	89,404	89,990	88,618	89,990	89,990	0	0
Net Fund Cost   15,978   0   0   0   0   0   0   0   0   0	142-22-440-20010	EXPENDITURES	73,426	89,990	88,618	89,990	89,990	0	0
Law Library   INTEREST INCOME   111   0   116   0   0   0   0   0   0   0   0   0		Total Expenditures	73,426	89,990	88,618	89,990	89,990	0	0
156-21-078-14010         INTEREST INCOME         111         0         116         0         0         0         0           156-21-078-17010         MISCELLANEOUS REVENUE         3,322         4,000         3,456         4,000         4,000         0         0           156-21-078-18100         OPERATING TRANSFERS IN Total Revenues         9,150         9,150         9,150         9,150         9,150         9,150         0         0           156-21-078-20010         EXPENDITURES Total Expenditures         11,036         13,150         0         13,150         13,150         0         0         0           156-21-078-20010         Total Expenditures         11,036         13,150         0         13,150         13,150         0         0         0		Net Fund Cost	15,978	0	0	0	0	0	0
156-21-078-17010 156-21-078-18100     MISCELLANEOUS REVENUE OPERATING TRANSFERS IN OPERATING TRANSFERS IN Total Revenues     3,322 4,000 3,456 4,000 4,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Law Library							
156-21-078-18100         OPERATING TRANSFERS IN Total Revenues         9,150         9,150         9,150         9,150         9,150         9,150         9,150         0         0           156-21-078-20010         EXPENDITURES Total Expenditures         11,036         13,150         0         13,150         13,150         0 <t< td=""><td>156-21-078-14010</td><td>INTEREST INCOME</td><td>111</td><td>0</td><td>116</td><td>0</td><td>0</td><td>0</td><td>0</td></t<>	156-21-078-14010	INTEREST INCOME	111	0	116	0	0	0	0
Total Revenues 12,583 13,150 12,722 13,150 13,150 0 0  156-21-078-20010 EXPENDITURES 11,036 13,150 0 13,150 0 0  Total Expenditures 11,036 13,150 0 13,150 13,150 0 0  Total Expenditures 11,036 13,150 0 13,150 13,150 0 0	156-21-078-17010	MISCELLANEOUS REVENUE	3,322	4,000	3,456	4,000	4,000	0	0
156-21-078-20010 EXPENDITURES 11,036 13,150 0 13,150 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	156-21-078-18100	OPERATING TRANSFERS IN	9,150	9,150	9,150	9,150	9,150	0	0
Total Expenditures 11,036 13,150 0 13,150 0 0		Total Revenues	12,583	13,150	12,722	13,150	13,150	0	0
	156-21-078-20010	EXPENDITURES	11,036	13,150	0	13,150	13,150	0	0
Net Fund Cost		Total Expenditures	11,036	13,150	0	13,150	13,150	0	0
		Net Fund Cost	1,547	0	12,722	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Inmate Welfare Trust							
720-00-000-14010	INTEREST INCOME	1,437	0	1,404	0	0	0	0
720-23-000-17010	MISCELLANEOUS REVENUE	32,589	0	34,332	18,300	18,300	0	0
	Total Revenues	34,025	0	35,736	18,300	18,300	0	0
720-23-000-20010	EXPENDITURES	15,212	0	26,223	0	18,300	0	-18,300
720-23-000-60100	OPERATING TRANSFERS OUT	16,673	14,300	0	18,300	0	0	18,300
	Total Expenditures	31,884	14,300	26,223	18,300	18,300	0	0
	Net Fund Cost	2,141	-14,300	9,513	0	0	0	0



### **Agricultural Commissioner**

### **DEPARTMENT 074**

### **DEPARTMENTAL (or Division) OVERVIEW**

The Agricultural Commissioner and Sealer of Weights and Measures provides a wide range of services focused on support of the agricultural industry, the protection of the environment and human health, and equity and consumer confidence in the marketplace.

### **PROGRAMS AND SERVICES**

Services and programs provided by the department include pesticide regulation, permitting and education, pest detection and exclusion, market and organic regulation, commodity regulation, nursery and seed inspection, apiary regulation, crop statistics and the testing and sealing of all commercial weighing and measuring devices. The department also administers the Eastern Sierra Weed Management Area and Owens Valley Mosquito Abatement Program which currently provides mosquito control services to the Mammoth Lakes Mosquito Abatement District.

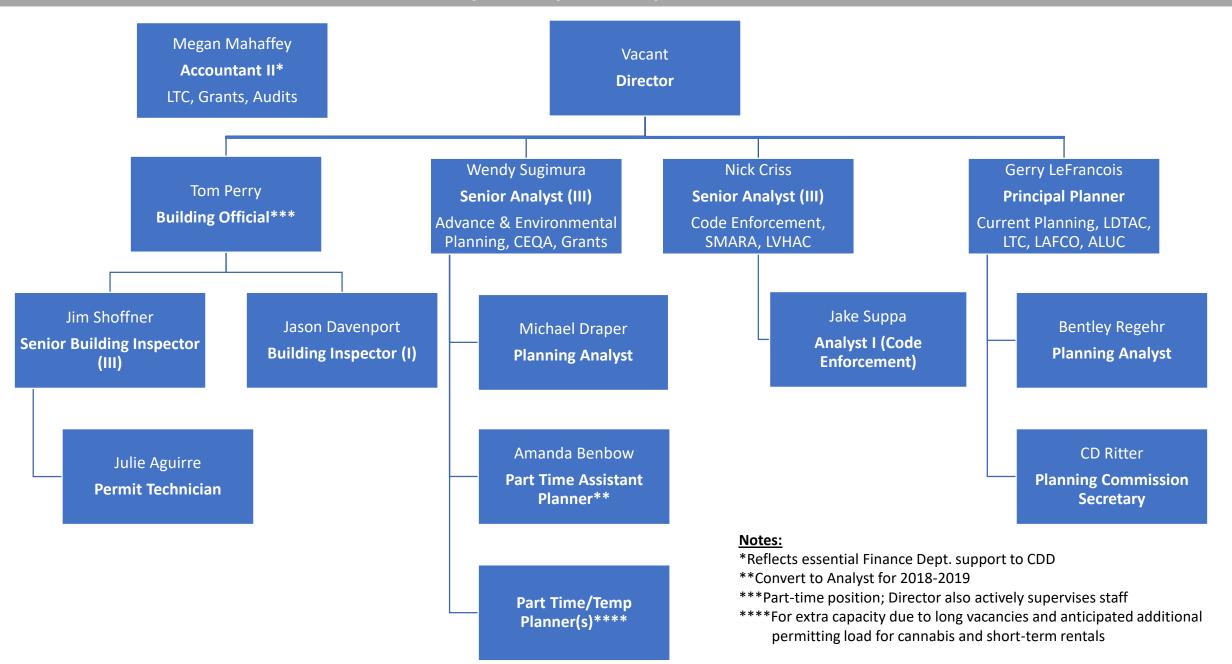
### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

All expenses in this budget are operational and recurring; there are no anticipated one-time expenses.

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
100-26-074-15430	Sealer Weights & Measures ST: AG COMM/WEIGHTS & MEASURES	83,685	83,609	68.265	83.609	92.000	0	0
100-26-074-15430				,	,	,		<u> </u>
	Total Revenues	83,685	83,609	68,265	83,609	83,609	0	0
100-26-074-32500	PROFESSIONAL & SPECIALIZED SER	200,702	160,000	156,366	180,000	180,000	0	0
	Total Expenditures	200,702	160,000	156,366	180,000	180,000	0	0
	Net County Cost	-117,017	-76,391	-88,101	-96,391	-96,391	0	0



### **Community Development Department 2017-2018**



### COMMUNITY DEVELOPMENT DEPARTMENT

### Planning & Transportation

Department 250

### **DEPARTMENTAL (or Division) OVERVIEW**

The Planning Division provides the services specified in Government Code §65103, as follows:

- Prepare, periodically review, and revise as necessary the General Plan.
- Implement the general plan through actions including, but not limited to, the administration of specific plans and zoning and subdivision ordinances.
- Endeavor to promote a public interest in, comment on, and understanding of the general plan and regulations relating to it.
- Consult with and advise public officials and agencies; public utility companies; civic, educational, professional and other organizations; as well as citizens generally, concerning implementation of the General Plan.
- Promote the coordination of local plans and programs of other agencies.
- Perform other functions as the legislative body provides, including conducting studies and preparing plans other than those requires or authorized by this title.

In addition, the Planning Division staffs other legislative bodies with separate authority that often function independently in other jurisdictions, including the Local Transportation Commission (LTC), Airport Land Use Commission (ALUC), Local Agency Formation Commission (LAFCO), Housing Authority and Owens Valley Groundwater Authority (OVGA).

### **PROGRAMS AND SERVICES**

The Planning Division's programs and services are built upon the principles of effective public service in the public interest, problem solving beyond regulation, long-range consequences of present actions, community-based planning and development, respect for our unique environment, and teamwork, partnerships, coordination and collaboration. Services are generally classified as follows:

### **Current Planning**

- Process applications for development projects and permits, such as Director Reviews, Use Permits, Specific Plans, consistency reviews with existing permits to expedite new proposals, plan checks for building permits, etc. Projects are coordinated between departments (e.g., via the Land Development and Technical Advisory Committee [LDTAC]), may require public noticing, and are typically approved by the Planning Commission.
- Environmental review, such as compliance with the California Environmental Quality Act (exemptions, addendums, tiered analyses, (mitigated) negative declarations, various Environmental Impact Reports, filings with the State Clearinghouse), and the National Environmental Protection Act, for both County and private projects.
- Assistance with project development, including inter-departmental coordination, public input, developing the project description, and generally defining sufficient project-level information to apply for funding and proceed to construction documents.
- Inquiries, public assistance, and inter-departmental collaboration/coordination: Significant staff time is devoted to assisting the general public with development proposal inquiries, land use questions, and problem solving. These services are also provided to other County departments.

### **Long-Range Planning**

- General Plan updates, maintenance, and environmental review: The General Plan is the comprehensive, long-term plan for the physical development of the county, and needs to be updated regularly to ensure consistency with the County's vision and reflect changes in legislation, requirements, evolving current issues, and best planning practices.
- **Development of policy and regulations:** Policy sets, such as transportation matters as handled by the Local Transportation Commission, and specific policy issues, such as workforce housing, short-term rentals, cannabis regulations, etc., require dedicated staff time to review, update/maintain, develop, or revise. Some policy work is simple, and others require sophisticated public processes involving facilitation and technical expertise.
- **Special studies and projects:** Projects without a clear home in the County's structure often end up in the Planning Division, such as water management issues and Bi-State sage-grouse conservation.

### **Public Engagement & Collaboration**

In support of the functions above, the Planning Division staffs several forums for public engagement and collaboration with other departments and agencies, as listed below. In particular, the Planning Division supports *community-based planning*, meaning public input is invited in order to influence the crafting of policy and regulations, and outcomes.

- The **Planning Commission** serves as both an advisory and decision-making body, and hears all discretionary land use matters, environmental reviews, and appeals from staff decisions involving ordinance interpretation.
- Regional Planning Advisory Committees (RPACs) advise the Mono County Board of Supervisors, Planning Commission, LTC and Planning Division on the development, review, implementation and update of the General Plan, Regional Transportation Plan and associated Area / Community Plans. Active RPACs meet in Antelope Valley, Bridgeport Valley, Mono Basin, June Lake (Citizens Advisory Committee), Long Valley, and community meetings with the District 2 Supervisor are held as needed for Benton, Chalfant, Paradise and Swall Meadows.
- The **Collaborative Planning Team** (CPT) is a multi-agency team comprised of directors of federal, state, local and tribal entities, and collaborates on a variety of planning issues across jurisdictions. The CPT philosophy recognizes that the synergistic effect of teamwork far exceeds that which entities might accomplish on their own.
- Other forums include the Land Development Technical Advisory Committee (LDTAC), Airport Land Use Commission (ALUC), Project Review Committee, Local Agency Formation Commission (LAFCO), Long Valley Hydrologic Advisory Committee (LVHAC), Housing Authority, Owens Valley Groundwater Authority, and a variety of coordinating committees, information gathering task/work groups, public meetings, and meetings/working groups hosted by other agencies.

### **Local Transportation Commission (LTC)**

Throughout the county, the transportation system is a key support system that sustains the social, economic and recreational activities in the county. The LTC, which is governed by a joint board of both Mono County and the Town of Mammoth Lakes, provides for transportation system planning including roadways, trails, paths, sidewalks, etc. for multi-modal use, transit service and air travel, as well as private cars and commercial trucking. The LTC acts autonomously in filling the mandates of the Transportation Development Act, including efforts related to the Regional Transportation Plan (RTP), the State and Regional Transportation Improvement Programs (STIP & RTIP), administration of Transportation Development Act (TDA) funds, and the Overall Work Program, and collaborates with Caltrans, local communities, the Town, and other agencies in order to provide for a complete transportation system.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not Applicable.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Community Development		<b>Local Hazard Mitigation Plan</b> (LHMP) and General Plan Safety Elements	Adopt LHMP by Dec. 31, 2018	Yes
Community Development		Cannabis regulations: process applications, monitor effectiveness, and amend and enforce (legal & illegal operations) as needed	Measurements: # of applications & # approved	Yes
Community Development	1D & 2D	Code enforcement	Measurements: # of violations/citations, # of resolved cases	
Community Development	1E & 3A	Local Transportation Commission staffing & projects	Output: completed OWP projects or Work Elements	Yes
Community Development  2A Housing Programs: Housing Mitigation Ordinance & toolbox, sell/manage rental units as directed, staff Housing Authority		Output: new HMO; Measurement: # of County rental units sold	Yes	
Community Development	Current Planning: land use permits, Specific Plans, Planning Commission, building permits, implement the General Plan, capital improvement program		Measurement: # of permit applications approved	Yes
Community Development		Advanced Planning & Special Projects: General Plan updates, North County Water Transaction CEQA Project, Sustainable Groundwater Management Plan, sage-grouse conservation, Lee Vining Main St rehab, Type II short-term rentals, etc.	Outcome: Progress on or completion of projects	Yes
Community Development		Staff RPACs and Commissions/Committees (CPT, LDTAC, LAFCO, ALUC, LVHAC, OVGA, etc.)	Measurement: # of meetings	Yes
Community Development		One-stop shop for South County services & increased service/permitting/software efficiencies	Measurements: \$ value of tax payments collected; # of business licenses, marriage licenses, dba's	No
Community Development	4C	Resource Efficiency Plan: monitor and implement	Outputs: Establish ghg inventory tracking, establish CEQA streamlining checklist	Yes
Community Development		Provide fair & supportive personnel management, encourage training and professional development	Outcome: productive, committed and happy staff	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Planning & Transportation							
100-27-250-15477	ST: DEPT OF CONSERVATION-SUSTAINABILITY	4,773	65,000	68,966	0	0	0	0
100-27-250-15819	FED: MISC FED GRANTS	28,371	25,000	17,687	0	0	0	0
100-27-250-15900	OTH: Other Govt Agencies	1,465	627,719	59,896	8,168	8,168	0	0
100-27-250-16060	PLANNING PERMITS	10,129	35,000	25,345	35,000	35,000	0	0
100-27-250-16220	TRANSPORTATION PLANNING SERVIC	114,963	150,000	30,618	150,000	150,000	0	0
100-27-250-17010	MISCELLANEOUS REVENUE	2,500	0	3,324	0	0	0	0
100-27-250-18100	Operating Transfers In	0	0	9,004	0	0	0	0
	Total Revenues	162,202	902,719	214,839	193,168	193,168	0	0
100-27-250-21100	SALARY AND WAGES	468,646	623,559	505,639	605,551	484,654	0	120,897
100-27-250-21120	OVERTIME	73	0	20,285	0	0	0	0
100-27-250-22100	EMPLOYEE BENEFITS	288,788	311,597	279,482	168,032	88,716	0	79,316
100-27-250-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	52,301	52,301	0	0
100-27-250-22120	Employee Benefits - PERS (ER Portion)	0	0	0	123,690	123,690	0	0
100-27-250-30500	WORKERS' COMP INS EXPENSE	7,417	9,951	7,463	13,675	13,675	0	0
100-27-250-30510	LIABILITY INSURANCE EXPENSE	21,640	4,692	3,519	5,993	5,993	0	0
100-27-250-31200	EQUIP MAINTENANCE & REPAIR	13,165	20,167	4,580	24,000	10,000	0	14,000
100-27-250-31700	MEMBERSHIP FEES	450	700	335	700	700	0	0
100-27-250-32000	OFFICE EXPENSE	14,645	13,658	11,945	13,000	13,000	0	0
100-27-250-32010	Technology Expenses	2,025	4,842	4,842	9,144	9,144	0	0
100-27-250-32450	CONTRACT SERVICES	113,220	620,000	192,370	20,000	20,000	0	0
100-27-250-32500	PROF & SPECIAL SER- SCENIC BYWAY GRANT	0	0	0	1,500	1,500	0	0
100-27-250-32800	PUBLICATIONS & LEGAL NOTICES	1,090	2,000	577	1,500	1,500	0	0
100-27-250-32950	RENTS & LEASES - REAL PROPERTY	61,414	69,666	65,167	69,142	69,142	0	0
100-27-250-33350	TRAVEL & TRAINING EXPENSE	3,818	10,000	5,636	15,000	10,000	0	5,000
100-27-250-33351	VEHICLE FUEL COSTS	1,683	3,000	1,101	2,000	2,000	0	0
100-27-250-33360	MOTOR POOL EXPENSE	3,946	6,618	5,844	4,612	4,612	0	0
100-27-250-70500	CREDIT CARD CLEARING ACCOUNT	0	0	1,284	0	0	0	0
	Total Expenditures	1,002,019	1,700,450	1,110,067	1,129,840	910,627	0	-, -
	Net County Cost	-839,817	-797,731	-895,228	-936,672	-717,459	0	-219,213

### COMMUNITY DEVELOPMENT DEPARTMENT

### Planning Commission

Department 253

### **DEPARTMENTAL (or Division) OVERVIEW**

The Planning Commission serves as a decision-making body on certain discretionary land use applications and appeals, and as the principal advisory body to the Board of Supervisors and Planning Division on planning matters. The Planning Commission generally meets the third Thursday of each month at 10 a.m. in the Supervisors Chambers at the County Courthouse, Bridgeport, with meetings video-conferenced to Town/County Conference Room in Mammoth Lakes, with additional or special meetings called on an asneeded basis to ensure timely processing. The Commission can also travel to and conduct hearings/meetings in communities to encourage public involvement in locally relevant planning decisions. Commission membership reflects Mono County's geographic diversity, with commissioners residing in Walker, Lee Vining, June Lake, Sunny Slopes and Chalfant.

### **PROGRAMS AND SERVICES**

- Consider policy and regulatory amendments, including amendments to the General Plan and Land Development Standards (e.g., the "zoning code" in most other jurisdictions), and provide a recommendation to the Board of Supervisors.
- Provide interpretations on the application of the Mono County General Plan and supporting policies, guidelines and regulations.
- Conduct public hearings and workshops on a variety of policies, plans and enforcement matters.
- Consider discretionary land use applications such as use permits, parcel/tract maps, variances, and specific plans; environmental assessments and impact reports; and appeals from staff decisions involving plan or ordinance interpretation.
- Hold appeal hearings to provide an administrative remedy process when staff determinations or notices of violations are challenged.
- Consider the policy implications of changes at the local, state and federal levels, such as cannabis legalization, sustainable groundwater management plans, and planning efforts by the US Forest Service and Bureau of Land Management.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not Applicable.

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Planning Commision							
	Total Revenues	0	0	0	0	0	0	0
100-27-253-21100	SALARY AND WAGES	2,850	6,060	4,180	6,363	6,363	0	0
100-27-253-22100	EMPLOYEE BENEFITS	509	552	516	920	920	0	0
100-27-253-30500	WORKERS' COMP INS EXPENSE	2,235	4,265	3,199	5,128	5,128	0	0
100-27-253-30510	LIABILITY INSURANCE EXPENSE	1,254	1,858	1,394	2,107	2,107	0	0
100-27-253-31700	MEMBERSHIP FEES	0	60	0	60	60	0	0
100-27-253-32000	OFFICE EXPENSE	21	100	62	100	100	0	0
100-27-253-32010	Technology Expenses	0	0	0	325	325	0	0
100-27-253-32800	PUBLICATIONS & LEGAL NOTICES	1,027	900	1,874	1,500	1,500	0	0
100-27-253-33350	TRAVEL & TRAINING EXPENSE	2,040	2,500	1,483	2,500	2,500	0	0
	Total Expenditures	9,936	16,295	12,706	19,003	19,003	0	0
	Net County Cost	-9,936	-16,295	-12,706	-19,003	-19,003	0	0

### COMMUNITY DEVELOPMENT DEPARTMENT

### **Building Division**

Department 255

### **DEPARTMENTAL (or Division) OVERVIEW**

The Building Division is responsible for the enforcement of the current California Building Codes Standards and relevant state law governing building standards. Department functions include building inspection, building plan review, coordination of review by other departments and agencies of building permit applications, building permit issuance, public assistance with building code matters, and assisting in code compliance operations. These functions include an ongoing commitment to continually improve and increase our ability to serve the citizens of Mono County.

### **PROGRAMS AND SERVICES**

- Coordinate building permit plan check services between departments to provide a "one-stop shop" for the public. Reviews included coordination with Public Works, Environmental Health, Planning, Building, and agencies/special districts, such as CalFire, Forest Service, public utility districts, fire districts, community services districts, etc.
- Assist in code enforcement duties, and continue to address various cannabis-related issues that affect the County from a community development standpoint.
- Provide consultation, plan reviews, and inspections for County projects, and in some cases funding, grant management, and assistance with project components. Opportunities and efficient project delivery are maximized through coordination forums such as the Land Development and Technical Advisory Committee, Project Review Committee, ADA task force, energy task force, and direct staff coordination.
- Provide next-day inspection services countywide, and work with contractors and homeowners to trouble-shoot problems and find solutions to construction and building code issues.
- Dedicate significant staff time and resources to infrastructure and systems necessary for accurate permit processing and tracking to provide excellent customer service, including fiscal duties.
- Re-establish expired 'prescriptive designs' such that these designs can be used by builders in the County, and potentially builders in the Town of Mammoth Lakes. Such designs are pre-engineered, and could save time and money for projects such as, but not limited to, exterior decks, utility buildings (garages), and ground mounted solar PV arrays.
- Re-establish the Construction Board of Appeals as a five member board, and pursue the opportunity to have that board act as a Building Advisory Committee to advise the Building Official on constructionrelated issues that affect the local building community.
- Conduct more 'in-house' plan reviews for minor projects in both the Bridgeport and Mammoth Lakes
  offices
- Provide high-quality counter and phone service, with coordination among the various staff that may work at the front counter to ensure smooth service.
- Have staff attend continuing education as mandated by the California Health and Safety Code, and obtain professional certifications through the International Code Council.
- Provide timely responses to the public on building code and other building-related matters: within one day for permit inquiries, and within 1-3 days on code issues depending on field schedules and complexity. Mono County staff can respond to technical issues, but does not engage in designing projects.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not Applicable.

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Building Inspector							
100-27-255-12050	BUILDING PERMITS	75,127	105,000	67,096	75,000	75,000	0	0
100-27-255-16150	BUILDING DEPARTMENT FEES	68,428	30,000	57,953	65,000	65,000	0	0
100-27-255-16151	BUSINESS LICENSE CASp FEE	282	300	220	0	0	0	0
	Total Revenues	143,837	135,300	125,269	140,000	140,000	0	0
100-27-255-21100	SALARY AND WAGES	81,929	225,564	130,088	284,087	284,087	0	0
100-27-255-21120	OVERTIME	14,183	15,000	2,845	0	0	0	0
100-27-255-22100	EMPLOYEE BENEFITS	45,505	134,559	57,476	60,236	60,236	0	0
100-27-255-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	38,009	38,009	0	0
100-27-255-22120	Employee Benefits - PERS (ER Portion)	0	0	0	36,229	36,229	0	0
100-27-255-30280	TELEPHONE/COMMUNICATIONS	1,020	2,024	1,608	2,040	2,040	0	0
100-27-255-30500	WORKERS' COMP INS EXPENSE	1,847	2,601	1,951	1,709	1,709	0	0
100-27-255-30510	LIABILITY INSURANCE EXPENSE	2,064	2,006	1,505	1,621	1,621	0	0
100-27-255-31200	EQUIP MAINTENANCE & REPAIR	8,449	20,666	16,716	20,666	20,666	0	0
100-27-255-31700	MEMBERSHIP FEES	0	800	135	800	800	0	0
100-27-255-32000	OFFICE EXPENSE	2,717	3,000	2,202	3,000	3,000	0	0
100-27-255-32010	Technology Expenses	900	2,135	2,135	2,788	2,788	0	0
100-27-255-32450	CONTRACT SERVICES	70,647	54,000	15,160	54,000	54,000	0	0
100-27-255-33010	SMALL TOOLS & INSTRUMENTS	0	0	51	0	0	0	0
100-27-255-33350	TRAVEL & TRAINING EXPENSE	2,178	4,000	4,797	6,000	3,000	0	3,000
100-27-255-33351	VEHICLE FUEL COSTS	2,516	8,000	4,423	8,000	8,000	0	0
100-27-255-33360	MOTOR POOL EXPENSE	10,484	18,532	20,965	23,715			0
	Total Expenditures	244,439	492,887	262,056	542,900	539,900	0	0,000
	Net County Cost	-100,602	-357,587	-136,787	-402,900	-399,900	0	-3,000

## Community Development Department (Compliance Division)

Department 252

### **DEPARTMENTAL (or Division) OVERVIEW**

The Compliance Division monitors and enforces compliance with County ordinances, policies, regulations and permit conditions, including environmental mitigation measures.

### **PROGRAMS AND SERVICES**

- Investigate and process code enforcement complaints.
- Collect and document evidence concerning code enforcement cases.
- Issue Notices of Violation and Administrative Citations to gain compliance on various code violations.
- Serve as lead staff in the implementation of Surface Mining and Reclamation Act (SMARA) including financial review, inspections, reporting and enforcement.
- Attend Land Development Technical Advisory Committee (LDTAC) meetings to review project conditions for compliance with Mono County Code and General Plan standards.
- Review all business license applications to ensure compliance with land use regulations.
- Participate in drafting County ordinances and General Plan amendments/updates, including specific plans.
- Review, process and enforce Vacation Home Rental Permits in coordination with Finance.
- Monitor efforts related to adopted policies supporting greenhouse gas emissions reduction, agricultural sector support, and Bi-State sage-grouse conservation.
- Perform well monitoring and reporting for the California Statewide Groundwater Elevation Monitoring (CASGEM) program to maintain Mono County's well data in the DWR's statewide database per the County's approved Water Level Monitoring Plan and for the purposes of SGMA.
- Conduct oversight of well monitoring for Cooperative Management Program with U.S.
  Geological Survey (USGS), including coordinating Joint Funding Agreement contracts; monitors
  permit conditions for approved geothermal projects; and serve as lead staff to the Long Valley
  Hydrologic Advisory Committee (LVHAC).
- Review development permit language to ensure compliance with County land use regulations.
- Enforce activities and uses under County permits when code violations are reported. Investigate
  non-permitted, illegal activities when reported or on a public safety basis, and take enforcement
  action if/when a sufficient body of evidence, legal procedures, and resources are available.
  Coordinate enforcement activity with Building, Planning, Environmental Health, Public Works,
  legal counsel, and other departments as necessary. Criminal activity is deferred to the Sheriff and
  District Attorney.
- Assist Planning Department in various projects including developing enforceable land use regulations.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not applicable.

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Code Enforcement							
100-27-252-12021	BUSINESS LICENSE - CODE ENF	4,667	4,000	3,511	4,000	4,000	0	0
100-27-252-15750	Fed: Geothermal Royalties	18,069	18,069	18,069	25,000	25,000	0	0
100-27-252-16030	CODE ENFORCEMENT FEES	9,786	5,000	1,188	3,500	3,500	0	0
	Total Revenues	32,522	27,069	22,768	32,500	32,500	0	0
100-27-252-21100	SALARY AND WAGES	78,182	126,301	66,334	145,065	145,065	0	0
100-27-252-22100	EMPLOYEE BENEFITS	44,930	70,554	40,484	30,054	30,054	0	0
100-27-252-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	37,796	37,796	0	0
100-27-252-22120	Employee Benefits - PERS (ER Portion)	0	0	0	28,791	28,791	0	0
100-27-252-30280	TELEPHONE/COMMUNICATIONS	300	300	254	300	300	0	0
100-27-252-30500	WORKERS' COMP INS EXPENSE	924	1,422	1,067	1,709	1,709	0	0
100-27-252-30510	LIABILITY INSURANCE EXPENSE	518	619	464	702	702	0	0
100-27-252-31700	MEMBERSHIP FEES	85	85	95	100	100		0
100-27-252-32000	OFFICE EXPENSE	742	475	177	500	500	0	0
100-27-252-32010	Technology Expenses	225	750	750	2,435	2,435	0	0
100-27-252-32450	CONTRACT SERVICES	0	5,000	0	0	0	-	0
100-27-252-33350	TRAVEL & TRAINING EXPENSE	888	5,000	961	5,000			3,000
100-27-252-33351	VEHICLE FUEL COSTS	1,155	2,000	751	2,000		0	0
100-27-252-33360	MOTOR POOL EXPENSE	2,113	3,646	2,565			0	0
	Total Expenditures	130,062	216,152	113,902	,	,		3,000
	Net County Cost	-97,540	-189,083	-91,134	-228,389	-225,389	0	-3,000

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Geothermal	001570		271 222	444.500	444.500		
107-27-194-17010	MISC REVENUE-MONITORING	304,579	285,870	274,302	414,580	414,580	0	0
	Total Revenues	304,579	285,870	274,302	414,580	414,580	0	0
107-27-194-52015	GEOTHERMAL PROJECTS-UNSPECIFIE	357,116	285,870	67,002	414,580	414,580	0	0
	Total Expenditures	357,116	285,870	67,002	414,580	414,580	0	0
	Net Fund Cost	-52,537	0	207,300	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Geothermal Royalties							
108-27-194-14010	Interest Income	2,700	1,700	3,104	3,000	3,000	0	0
108-27-194-15750	Fed: Geothermal Royalties	87,376	84,000	56,041	70,000	70,000	0	0
	Total Revenues	90,076	85,700	59,145	73,000	73,000	0	0
108-27-194-33120	Special Department Expense	18,069	18,069	18,069	0	0	0	0
108-27-194-60100	Operating Transfers Out	0	201,415	120,000	0	0	0	0
	Total Expenditures	18,069	219,484	138,069	0	0	0	0
	Net Fund Cost	72,007	-133,784	-78,924	73,000	73,000	0	0

### COMMUNITY DEVELOPMENT DEPARTMENT

### Housing Division

Department 251

### **DEPARTMENTAL (or Division) OVERVIEW**

The Housing Authority was established by resolution of the Mono County Board of Supervisors on November 8, 2005, in accordance with the provisions of the Housing Authorities Law set forth in Sections 34240 et seq. of the California Health and Safety Code. The Housing Authority is comprised of the Mono County Board of Supervisors, with staff services provided by the Public Works, Community Development and Finance departments, and legal assistance by the County Counsel office. The Authority, which generally meets annually, has provided oversight of Mono County housing programs, including rental of its three affordable units, implementation of and revision to the Housing Mitigation Ordinance, consideration of housing loan programs, and policy and implementation oversight of the Housing Element.

### PROGRAMS AND SERVICES

- Utilize the Housing Needs Assessment completed in FY 17-18 to develop and implement a toolbox to address housing needs, including updating the Housing Mitigation Ordinance and needed studies such as a nexus/fee study.
- Assist with planning projects, including updates to the Housing Element and other General Plan elements and policies.
- Coordinate with the Town of Mammoth Lakes to develop a robust regional approach and strategies for housing.
- Hold an Annual Housing Authority meeting to conduct a review of annual housing statistics, the Housing Mitigation Ordinance, and the housing toolbox.
- As/when funds are available administer the First-time Homebuyer loan program and other grant-funded housing programs, and continue to seek and apply for additional housing grants.
- Monitor the units within the County's rental housing inventory and assist with placing renters in the units.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not Applicable.

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Housing Development							
100-17-251-14100	HOUSING RENT	23,500	15,000	15,070	15,000	15,000	0	0
100-27-251-15505	Fed: FTHB Housing Grant	349,353	341,147	245,861	0	0	0	0
100-27-251-18100	OPERATING TRANSFERS IN	44,612	54,830	28,862	0	0	0	0
186-27-251-14010	Interest Income	0	0	1,550	0	0	0	0
186-27-251-18100	Operating Transfers In	0	0	200,987	0	0	0	0
	Total Revenues	417,465	410,977	492,329	15,000	15,000	0	0
100-27-251-21100	SALARY AND WAGES	6,162	7,264	3,478	7,974	7,974	0	0
100-27-251-22100	EMPLOYEE BENEFITS	4,839	10,578	7,065	1,544	1,544	0	0
100-27-251-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	103	103	0	0
100-27-251-22120	Employee Benefits - PERS (ER Portion)	0	0	0	14,114	14,114	0	0
100-27-251-30500	Workers' Comp Ins Expense	0	1,422	1,067	1,709	1,709	0	0
100-27-251-30510	Liability Insurance Expense	0	619	464	702	702	0	0
100-27-251-31200	EQUIP MAINTENANCE & REPAIR	469	0	0	14,000	0	0	14,000
100-27-251-31400	BUILDING/LAND MAINT & REPAIR	5,976	14,000	5,648	0	5,000	0	-5,000
100-27-251-32000	OFFICE EXPENSE	25	0	146	0	0	0	0
100-27-251-32450	CONTRACT SERVICES	391,039	391,147	272,075	0	0	0	0
100-27-251-32800	PUBLICATIONS & LEGAL NOTICES	134	0	74	0	0	0	0
100-27-251-33350	TRAVEL & TRAINING EXPENSE	138	0	0	0	0	0	0
100-27-251-33600	UTILITIES	671	3,000	2,307	3,000	3,000	0	0
	Total Expenditures	409,454	428,030	292,323	43,146	34,146	0	9,000
	Net County Cost	8,012	-17,053	200,006	-28,146	-19,146	0	-9,000

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	CDBG (Community Development Block Grants)							
185-00-000-14010	Interest Income	482	0	-554	0	0	0	0
185-00-000-15501	Fed: CDBG Grant	113,779	636,221	316,644	500,000	500,000	0	0
	Total Revenues	114,261	636,221	316,090	500,000	500,000	0	0
185-00-000-32450	Contract Services	264,877	331,130	167,912	500,000	500,000	0	0
185-00-000-52011	Buildings & Improvements	86,190	0	5,577	0	0	0	0
185-00-000-60100	Operating Transfers Out	44,612	305,091	172,595	0	0	0	0
	Total Expenditures	395,679	636,221	346,084	500,000	500,000	0	0
	Net Fund Cost	-281,418	0	-29,994	0	0	0	0

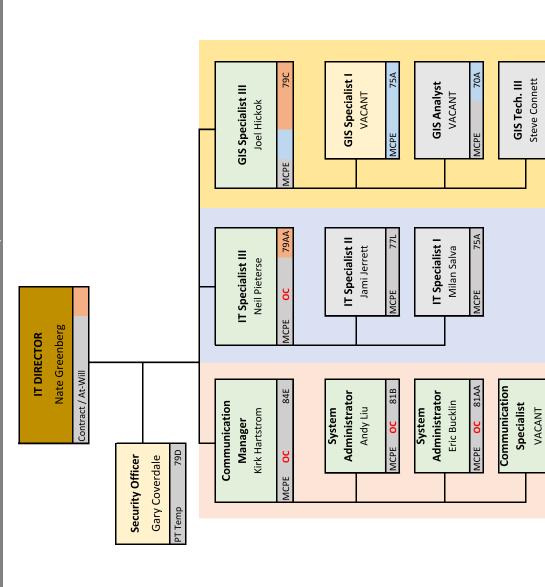
187-27-250-15819   Fed: Misc Fed Grants   0 0 0 0 90,000 90,000 0 0 0 0 187-27-250-1590   Contract Services   0 0 0 0 15,000 15,000 0 0 0 0 187-27-250-32450   Contract Services   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget		2017-18 Actuals	2	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
187-27-250-15900         Oth: Other Govt Agencies Total Revenues         0         0         0         350,000         350,000         0         0         0           187-27-250-21100         Salary And Wages         0         0         0         0         15,000         15,000         0         0           187-27-250-22100         Employee Benefits         0         0         0         15,000         15,000         0         0           187-27-250-32450         Contract Services         0         0         0         410,000         410,000         0         0           Total Expenditures         0         0         0         440,000         440,000         0         0		Community Development Grant Funds									
Total Revenues 0 0 0 0 440,000 440,000 0 0 0 0 0 0 0 0	187-27-250-15819	Fed: Misc Fed Grants	0		0		0	90,000	90,000	0	0
187-27-250-21100     Salary And Wages     0     0     15,000     15,000     0       187-27-250-22100     Employee Benefits     0     0     0     15,000     15,000     0     0       187-27-250-32450     Contract Services     0     0     0     410,000     410,000     0     0       Total Expenditures     0     0     0     440,000     440,000     0     0	187-27-250-15900	Oth: Other Govt Agencies	0		0		0	350,000	350,000	0	0
187-27-250-22100     Employee Benefits     0     0     15,000     15,000     0     0       187-27-250-32450     Contract Services     0     0     0     410,000     410,000     0     0       Total Expenditures     0     0     0     0     440,000     440,000     0     0		Total Revenues	0		0		0	440,000	440,000	0	0
187-27-250-32450         Contract Services         0         0         0         410,000         410,000         0         0           Total Expenditures         0         0         0         440,000         440,000         0         0	187-27-250-21100	Salary And Wages	0		0		0	15,000	15,000	0	0
Total Expenditures 0 0 0 440,000 440,000 0 0	187-27-250-22100	Employee Benefits	0		0		0	15,000	15,000	0	0
	187-27-250-32450	Contract Services	0		0		0	410,000	410,000	0	0
Net Fund Cost00000000		Total Expenditures	0		0		0	440,000	440,000	0	0
		Net Fund Cost	0		0		0	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	LAFCO							
100-27-254-15902	OTH: LAFCO - REVENUE FROM OTHE	7,246	7,721	7,721	C	) (	) (	0
	Total Revenues	7,246	7,721	7,721	C	) (	0	0
100-27-254-21100	SALARY AND WAGES	5,092	5,755	4,386	C	) (	) (	0
100-27-254-22100	EMPLOYEE BENEFITS	2,957	2,977	2,045	0	) (	) (	0
100-27-254-31700	MEMBERSHIP FEES	785	850	899	(	) (	) (	0
100-27-254-32000	OFFICE EXPENSE	0	200	0	C	) (	) (	0
100-27-254-32800	PUBLICATIONS & LEGAL NOTICES	20	300	21	C	) (	) (	0
100-27-254-33350	TRAVEL & TRAINING EXPENSE	367	1,500	198	C	) (	) (	0
	Total Expenditures	9,220	11,582	7,549	C	) (	) (	0
	Net County Cost	-1,974	-3,861	172	C	) (	) C	0



# **MONO COUNTY INFORMATION TECHNOLOGY**

Departmental Structure - 2018-2019



65AA

MCPE

**GIS Division** 

Services Division

Infrastructure Division

FUNDING STREAM	POSITION TYPE
General Fund	Management
Town of Mammoth Lakes	Supervisor Capacity
Local Transportation Commission	Regular Employee
Radio Budget	Temporary Employee

### INFORMATION TECHNOLOGY DEPARTMENT 150

### **DEPARTMENTAL (or Division) OVERVIEW**

The Mono County IT Department is a Tier 2 - Essential Services department which provides the core technology, data, and communications infrastructure for Mono County and the Town of Mammoth Lakes. The Department is comprised of 12.5FTE employees who are spread between three business lines: Infrastructure, Services, and Geographic Information Systems. In addition to the core IT services which are provided to our users, the IT Department is responsible for management of the Radio & Communications Division (151), as well as oversight for the Tech Refresh Program Internal Services Fund (653).

The IT Department is focused on innovation and determined to deliver modern technologic solutions in a creative and cost-effective manner within all areas we support. We are determined to find ways to collaborate with other jurisdictions to improve service delivery, find more efficient ways of doing business, and minimize departmental overhead in terms of both staff and infrastructure costs.

### PROGRAMS AND SERVICES

Our staff manages and maintains over 75 servers, on three networks with all complementary technology (including routers, firewalls, switches, and data storage devices) across 40 different sites in order to deliver high quality computing services and support communication needs for our staff. In addition to the primary Town and County networks, we maintain all aspects of the Mono County Sheriff Department and Mammoth Lakes Police Department. Additionally, the IT Department oversees the development and maintenance of the County & Town's Federated Geographic Information System, including implementation and maintenance of hardware and software, application development, maintenance of nearly one hundred data sets, and end-user support.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

The IT Department budget was modified for FY 2018-2019 to move 'Enterprise Software' expenses into the Tech Refresh ISF and charge a fixed rate back to all users based on actual cost. This transition reduces the overall Cost Plan charges for departments and allows for full cost-recovery and transparency in the fiscal year they are realized.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Information Technology	4B	Invest in technology to increase security and infrastructure resiliency which ensures a safe, secure, and stable technology environment for County staff to perform their daily jobs.	Increase Mono County's scores within the National Cyber Security Review to a rating of at least '5' in all focus areas by end of 2018.	No
Information Technology	5C	Improve technology awareness and utilization across the organization.	Conduct monthly Brown Bag trainings for the organization.	No
Information Technology	1E	Support smart decision making for pavement and asset management projects by leveraging GIS and related technology.	Implementation of at least one new application to be used by County staff for management and decision making of Pavement & Asset Management.	No
Information Technology	3B	Support broadband access and adoption throughout Mono County.	Staff the Inyo-Mono Broadband Consortium and participate in monthly meetings.	No
Information Technology	4D	Implement a new Work Order Management System and consolidate other systems to provide a single pane of glass for staff and customers to see the status of work.	Improve scores for Communication and Work Order handling in annual IT Customer Satisfaction survey.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Information Technology							
100-17-150-16900	MISC CHARGES FOR SERVICES	0	3,000	345	0	0	0	0
100-17-150-16951	IT SERVICE CONTRACTS	337,057	250,000	189,232	280,000	280,000	0	0
100-17-150-16960	GIS FEES	0	0	3,458	0	0	0	0
100-17-150-18100	Operating Transfers In	0	34,624	0	0	0	0	0
	Total Revenues	337,057	287,624	193,036	280,000	280,000	0	0
100-17-150-21100	SALARY AND WAGES	817,559	905,221	695,697	960,705	960,705	0	0
100-17-150-21120	OVERTIME	3,849	10,000	5,738	10,000	3,000	0	7,000
100-17-150-22100	EMPLOYEE BENEFITS	470,531	563,251	464,129	217,527	217,527	0	0
100-17-150-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	164,498	164,498	0	0
100-17-150-22120	Employee Benefits - PERS (ER Portion)	0	0	0	242,638	242,638	0	0
100-17-150-30280	TELEPHONE/COMMUNICATIONS	99,143	100,600	88,854	105,000	105,000	0	0
100-17-150-30500	WORKERS' COMP INS EXPENSE	34,972	49,833	37,375	64,259	64,259	0	0
100-17-150-30510	LIABILITY INSURANCE EXPENSE	7,256	8,907	6,968	11,065	11,065	0	0
100-17-150-31200	EQUIP MAINTENANCE & REPAIR	48,205	20,000	7,081	10,000	10,000	0	0
100-17-150-31400	BUILDING/LAND MAINT & REPAIR	13	5,000	0	0	0	0	0
100-17-150-32000	OFFICE EXPENSE	4,649	4,000	4,123	4,000	4,000	0	0
100-17-150-32010	Technology Expenses	2,925	9,451	9,451	16,660	16,660	0	0
100-17-150-32020	Technology Expense-Software Licenses	0	0	0	13,880	13,880	0	0
100-17-150-32360	CONSULTING SERVICES	2,175	8,500	7,800	2,500	2,500	0	0
100-17-150-32860	RENTS & LEASES - OTHER	101,132	127,185	74,719	0	0	0	0
100-17-150-32950	RENTS & LEASES - REAL PROPERTY	15,803	16,568	14,504	16,729	16,729	0	0
100-17-150-33350	TRAVEL & TRAINING EXPENSE	17,892	18,000	13,843	20,000	15,000	0	5,000
100-17-150-33351	VEHICLE FUEL COSTS	2,152	2,000	2,280	2,000	2,000	0	0
100-17-150-33360	MOTOR POOL EXPENSE	5,971	8,000	7,944	10,261	10,261	0	0
100-17-150-53030	CAPITAL EQUIPMENT, \$5,000+	34,419	195,000	0	180,000	0	180,000	180,000
100-17-150-70500	CREDIT CARD CLEARING ACCOUNT	0	0	356	0	0	0	0
	Total Expenditures	1,668,645	2,051,516	1,440,862	2,051,722	1,859,722	180,000	192,000
	Net County Cost	-1,331,588	-1,763,892	-1,247,826	-1,771,722	-1,579,722	-180,000	-192,000

### INFORMATION TECHNOLOGY RADIO & COMMUNICATIONS DEPARTMENT 151

#### **DEPARTMENTAL (or Division) OVERVIEW**

This Radio & Communications Division is primarily focused on maintaining and improving Mono County's Public Safety & Administration Land-Mobile Radio System (LMRS). The Radio & Communications Division of Information Technology was a new budget unit for the 2016-2017 Fiscal Year and is expanded for the 2018-2019 Fiscal Year to include a new staff person (Communication Specialist I). This Division is overseen by the Communication Manager and Director of Information Technology.

#### PROGRAMS AND SERVICES

This budget unit is responsible for system-wide maintenance and upgrades including mountaintop repeaters, base stations, and mobile/portable for all users of the radio system.

The services offered by this Division include management and oversight of the LMRS; maintenance, troubleshooting, and repair to the system; installation and configuration of radio and other related communication equipment; and coordination with stakeholders, vendors, and entities which utilize or are supported by this system. This is a growing Division which will be evolving in scope and responsibility in the months and years to come.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

While this budget does include approximately \$150,000 for technology (both fixed assets & other equipment), it does not include enough money to overhaul or replace our radio system. Funds for that effort will be significant (perhaps \$5m) and need to be secured through other means (bond measure, grant, etc.).

While this Division contains a dedicated staff person for the first time ever, it is expected that over time this team will need to grow in order to support the long term needs of the radio and communication systems.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Information Technology - Radio & Communications	1A	Increase team capacity and dedicate 1.25FTEs toward management of the Public Safety & Administration Radio Communication System.	Reduce response time to support requests by 50%.	No
Information Technology - Radio & Communications	1A	Ensure properly functioning radios for all Public Safety personnel.	PM performed at least once at all mountaintop sites, and once for each Sheriff/EMS vehicle.	No
Information Technology - Radio & Communications	1A	Ability to measure and ensure site uptime, with goal of developing future metrics.	Implement monitoring at all mountaintop repeater sites to ensure site operation.	No
Information Technology - Radio & Communications	1A	Resilient sites which meet public safety standards and can survive harsh weather.	Install lightning protection at seven mountaintop repeater sites and Mono One (dispatch).	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Information Tech - Radio							
100-17-151-14080	Repeater Tower Rent	0	16,000	14,000	16,000	16,000	0	0
100-17-151-18100	Operating Transfers In	162,692	165,830	130,000	150,000	150,000	0	0
	Total Revenues	162,692	181,830	144,000	166,000	166,000	0	0
100-17-151-21100	Salary And Wages	0	36,408	0	74,051	0	0	74,051
100-17-151-22100	Employee Benefits	0	30,653	0	38,089	0	0	38,089
100-17-151-30280	Telephone/Communications	0	3,000	2,709	4,920	4,920	0	0
100-17-151-31200	Equip Maintenance & Repair	39,032	35,000	19,065	25,000	25,000	0	0
100-17-151-32360	Consulting Services	0	100,000	12,881	100,000	100,000	0	0
100-17-151-32860	Rents & Leases - Other	0	0	0	4,000	4,000	0	0
100-17-151-32950	Rents & Leases - Real Property	0	11,000	5,423	10,000	10,000	0	0
100-17-151-33010	Small Tools & Instruments	0	5,000	3,996	10,000	10,000	0	0
100-17-151-33350	Travel & Training Expense	0	5,000	1,395	10,000	5,000	0	5,000
100-17-151-33351	Vehicle Fuel Costs	0	0	0	2,000	2,000	0	0
100-17-151-33360	Motor Pool Expense	0	0	0	6,000	6,000	0	0
100-17-151-33600	Utilities	0	0	6,924	8,000	8,000	0	0
100-17-151-53030	Capital Equipment, \$5,000+	135,540	130,000	77,783	125,000	125,000	0	0
100-17-151-60100	Operating Transfers Out	133,121	0	0	0	0	0	0
	Total Expenditures	307,693	356,061	130,177	417,060	299,920	0	117,140
	Net County Cost	-145,001	-174,231	13,823	-251,060	-133,920	0	-117,140

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Accumulated Capital Outlay							
191-18-001-18100	Operating Transfers In	133,121	0	0	0	C	0	0
	Total Revenues	133,121	0	0	0	C	0	0
191-18-001-60100	Operating Transfers Out	162,692	130,000	130,000	150,000	150,000	0	0
	Total Expenditures	162,692	130,000	130,000	150,000	150,000	0	0
	Net Fund Cost	-29,571	-130,000	-130,000	-150,000	-150,000	0	0

### Tech Refresh DEPARTMENT 653-150

#### **DEPARTMENTAL (or Division) OVERVIEW**

The Technology Refresh/Infrastructure Replacement Program (IRP) is a technology-dedicated Internal Services Fund (ISF) which was established in 2014 to ensure that equipment (including desktop PCs, back-office infrastructure, and enterprise software) could be maintained and replaced efficiently as it reached end of life. The Mono County Information Technology Department is responsible for the oversight and management of this fund, which is contributed to annually by each department based on the number of PCs and users which they have in service.

#### PROGRAMS AND SERVICES

For FY 2018-2019 the Tech Refresh ISF includes the following:

- 1. PC replacement funds based on the type of machine (desktop or laptop) and an anticipated fouryear replacement cycle
- 2. Replacement funds for 'back office' infrastructure (including servers, storage, batteries, and video conference equipment.) which is charged on a per user basis
- 3. Microsoft Office 365 costs based on the type of licenses needed for each user in each department
- 4. Enterprise software used by the entire organization, or by the IT Department to manage the entire organization (this is new for this FY, and was previously included in the IT budget and charged back to departments through the Cost Plan).

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

The Tech Refresh ISF does not include the following:

- 1. Communication costs for the organization (internet, dial-tone phone service, network costs)
- 2. Network equipment replacement costs
- 3. Phone system maintenance & life cycle replacement costs

It is anticipated that these will be transferred into the Tech Refresh ISF in future budget years.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Information Technology - Tech Refresh	4B	Ensure properly functioning and modern PCs and technology infrastructure for County staff.	Replace 90 PCs, two storage devices, one server, four UPS, two new firewalls, and upgrade video conferencing in the Town/County Conference Room.	No
Information Technology - Tech Refresh	3D, 4B	Maintain a balanced, transparent, and fiscally responsible Tech Refresh program with a goal of long-term sustainability for the County's technology resources.	Passing the annual audit for Fund 653.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Tech Refresh Internal Service Fund							
653-17-150-14010	Interest Income	696	0	828	0	0	0	0
653-17-150-16950	INTER-FUND REVENUE	51,750	171,409	168,397	301,252	301,252	0	0
	Total Revenues	52,446	171,409	169,226	301,252	301,252	0	0
653-17-150-31200	Equip Maintenance & Repair	0	0	0	78,555	78,555	0	0
653-17-150-32000	OFFICE EXPENSE	35,537	213,066	135,180	0	0	0	0
653-17-150-32010	Technology Expenses	0	0	1,491	0	0	0	0
653-17-150-32020	Technology Expense-Software Licenses	0	0	0	139,120	139,120	0	0
653-17-150-53030	Capital Equipment, \$5,000+	0	0	0	46,000	46,000	0	0
653-17-150-72960	A-87 Indirect Costs	1,418	3,176	2,382	3,811	3,811	0	0
	Total Expenditures	36,955	216,242	139,053	267,486	267,486	0	0
	Net Fund Cost	15,491	-44,833	30,173	33,766	33,766	0	0



### **Economic Development**

**Organizational Chart** 

Alicia Vennos

Director/Film

Commissioner

Jeff Simpson Manager Elizabeth Grans
Assistant

### Economic Development Economic Development 100-190

#### **DEPARTMENTAL OVERVIEW**

The Economic Development Department strives to enhance the year-round economic base of Mono County through job creation, by promoting tourism and implementing key initiatives that focus primarily on business retention and expansion, programs to assist small business, as well as new business attraction. The department serves as support staff to the Mono County Economic Development, Tourism and Film Commission, the Mono County Fish and Wildlife Commission, and oversees and administers the Fish Enhancement and Fish & Game Fine Fund programs.

#### PROGRAMS AND SERVICES

Marketing/Outreach – Promote Mono County as a viable place for business relocation and leverage gigabit broadband capacity as an asset/direct benefit for relocation strategy. Encourage and assist developers, investors and new business owners in navigating the county/town permit processes.

**Workforce Services** – Promote Mono County Workforce Services that administer state and federally funded programs which combine wage-paid work, jobs skills training, and supportive services to help individuals succeed in the workforce, and to help employers find effective solutions to their staffing needs. **Customer Service Training** – Manage the Peak Performance Customer Service Training an online training

course that teaches and encourages a countywide standard of excellent customer service. **Business Assistance** – In partnership with the CSU Bakersfield SBDC, provide free business assistance to any business or start-up business in Mono County.

**Business Training** – Provide free social media and website raining to Mono County business.

**Business Seminars** – Provide training seminars for small business owners/managers/staff, local Chambers of Commerce members, non-profits, etc.

**Economic Data Collection** – Coordinate data reports for Mono County economic measurement that includes the Businesses Retention and Expansion Survey, Visitor Profile Study, Visa Credit Card Spending Study and County Economic Profile Report.

**Tax Incentives** – Coordinate and promote "California Competes Tax Credit" and other state programs by the Governor's Office of Business and Economic Development.

**Historical Societies Grand Fund** – Implement and award the Historical Societies Grand Fund open to Mono County Historical Societies.

**Community Arts Grant** – Implement and award the Community Arts Grant open to Mono County nonprofit organizations.

**Community Event Marketing Fund (CEMF)** – Implement and award the Community Event Marketing Fund open to Mono County nonprofit organizations.

**Co-working Space** – In coordination with the Relocation Task Force and Mammoth Mountain Ski area assisted in promoting the new FORT co-working/networking space in the Sierra Center Mall and at Mammoth Mountain Main Lodge.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Economic Development & Tourism	3B, 3C	Strengthen Tourism sector by driving overnight visitation to Mono County, increasing Transient Occupancy Tax (TOT), supporting small business, job creation and communities.	Invest 1/12th of total TOT in strategic marketing initiatives with the goal of increasing TOT at the same pace or better as state travel trends	County Commitment
	3B, 3C	Build shoulder season business to support year-round workforce and sustainability for communities	Over the past 5 years, Fall Season (Q2) TOT has increased 52% and Spring Season (Q2) is up 22% the goal for FY18-19 is to keep pace with state travel trends	No
	3B, 3C	Grow international visitation in order to diversify our tourism base through co-operative sales programs with Mammoth Lakes Tourism, Tourism, Visit California, and Brand USA. Focus will be on emerging international markets, such as India, touted as the "next China"	Visa View credit card spending research, along with Visitor Profile Study will assist in tracking international markets; meet Visit California's projected growth, eg. 7% for India. Represent Mono County at IPW, largest international B2B travel/tourism marketplace	No
	3B, 3C	Improve and develop collaborative regional partnerships with US Forest Service, regional visitor centers, chambers of commerce, Friends of the Inyo, Bishop Chamber of Commerce, Mammoth Lakes Tourism, Yosemite Gateway Partners, CALED, Governor's Office of Business & Economic Development, Film Liaisons in California, CalTravel, Visit California, etc.	Staff will represent Mono County in various key organizations/agencies, attend 2-3 conferences, and work collaboratively on at least 2 regional projects or programs in FY18-19	No
	3B, 3C	Focus on the priority of developing and implementing Business Retention and Expansion programs that support local small business	Evaluate results from Business Retention & Expansion Survey which will inform strategies, programs, and measurements of success     Apply for USDA grant to provide free training and technical assistance for small businesses (working with Mammoth Lakes Chamber of Commerce)     Provide two educational opportunities, workshops or events for stakeholders in FY 2018-19	No
	3B, 3C	Develop and implement business attraction strategies targeted at existing visitor base, and the Outdoor Recreation, Tech, and Wellness space, and which leverage Digital 395 broadband capacity	Create "working remote" video series and visitor-targeted marketing campaign     Explore collaborative Accelerator/Incubator program with TOML, private sector, Inyo Mono Broadband Cons.     Track # of county business licenses issued annually     Hire professional consultant to determine optimum avenues for attraction outreach	No
Filming	3B, 3C	Promote Mono County as a film-friendly destination; expand contact base and outreach to film industry and location professionals	One commercial production generates an average local spend of \$25K; goal is to increase film permit #'s by 10%	No
Fish Enhancement	3A, 3C	Bolster fishing economy in Mono County through fish stocking and sustainable fishing practices	Monitor state fishing license sales; track total amount of fish planted in Mono County by all sources	No
Community Support Programs	2D, 3A, 3C	Assist community non-profits/organizations to provide specific programs, events, projects and services which contribute both to the visitor experience and to the quality of life for local residents	Each grantee or recipient of funding will provide a report on the success of their respective programs, project, purchase or initiative  Monitor growth and success of seed events	No

			2017-18		2018-19 Dept	2018-19 Base	2018-19	Variance 2018-
Account		2016-17	Revised	2017-18	Requested	Operating	<b>Encumbrance</b>	19 Dept Req'd
Number	Account Description	Actuals	Budget	Actuals	Budget	Budget	Carryover	Over Base
	Economic Development							
100-19-190-16240	LABOR REIMBURSEMENT	2,016	5,000	0	1,000	1,000	0	0
	Total Revenues	2,016	5,000	0	1,000	1,000	0	0
100-19-190-21100	SALARY AND WAGES	217,772	223,428	176,963	239,299	239,299	0	0
100-19-190-21120	OVERTIME	0	2,500	455	0	0	0	0
100-19-190-22100	EMPLOYEE BENEFITS	163,008	185,450	154,337	54,267	54,267	0	0
100-19-190-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	81,385	81,385	0	0
100-19-190-22120	Employee Benefits - PERS (ER Portion)	0	0	0	66,856	66,856		0
100-19-190-30280	TELEPHONE/COMMUNICATIONS	3,003	3,060	2,596	3,060	3,060		0
100-19-190-30500	WORKERS' COMP INS EXPENSE	2,614	4,265	3,199	5,128	5,128		0
100-19-190-30510	LIABILITY INSURANCE EXPENSE	3,139	3,567	2,675	3,832	3,832	0	0
100-19-190-32000	OFFICE EXPENSE	1,579	1,800	2,421	1,800	1,800	0	0
100-19-190-32010	TECHNOLOGY EXPENSE	1,480	3,782	2,952	3,891	3,891	0	0
100-19-190-32020	Technology Expense-Software Licenses	0	0	0	1,000	1,000	0	0
100-19-190-32450	CONTRACT SERVICES-ECOND	20,958	75,000	15,176	54,000	18,000	33,000	
100-19-190-32500	PROFESSIONAL & SPECIALIZED SVCS	20,449	20,000	1,774	20,000	8,500	0	11,500
100-19-190-32950	RENTS & LEASES - REAL PROPERTY	14,793	16,258	13,560	16,429	16,429	0	0
100-19-190-33350	TRAVEL & TRAINING EXPENSE	9,586	10,000	5,458	10,000	5,000	0	5,000
100-19-190-33351	VEHICLE FUEL COSTS	1,259	1,700	948	1,500	1,500	0	0
100-19-190-33360	MOTOR POOL EXPENSE	3,247	4,813	2,644	3,563	3,563	0	0
100-19-190-70500	CREDIT CARD CLEARING ACCOUNT	0	0	347	0	0	0	0
	Total Expenditures	462,888	555,623	385,504	566,010	513,510	,	,
	Net County Cost	-460,872	-550,623	-385,504	-565,010	-512,510	-33,000	-52,500

### ECONOMIC DEVELOPMENT Tourism (105)

### **Community Support Programs (109)**

#### **DEPARTMENTAL OVERVIEW**

The primary goal of the Economic Development Department is to strengthen the existing tourism sector which is the county's primary economic driver and generates \$581.6 million in direct local spending and provides a significant portion of local employment. The department staffs the **Economic Development, Tourism & Film Commission**, and also supports filming and works to bring productions to the region.

#### PROGRAMS AND SERVICES

The Tourism vision that Mono County becomes the premiere, year-round mountain vacation destination in the United States will be achieved by promoting the county's diverse outdoor recreational opportunities, scenic beauty, and natural wonders. The primary focus of the tourism strategy is to promote the "shoulder" seasons (fall, winter, spring), to grow international visitation in order to diversify the tourism base, as well as to incorporate a message of land stewardship and sustainable recreation as part of the brand. Collaboration with local, regional, state, national and international partners is also a key component to success.

The Tourism department's programs drive overnight visitation to Mono County as a whole, which generates revenue from Transient Occupancy Tax (TOT) and supports local small businesses, job creation, and our communities. Tourism marketing programs are funded by 1% of the total TOT revenues generated annually. For FY 2018-19, the marketing budget based on TOT projections is \$291,000.

Tourism marketing programs and strategic campaigns communicate the Mono County brand in numerous ways and include:

- The design and production of several Mono County/Eastern Sierra visitor guides
- MonoCounty.org website, Social Media platforms, television, print advertising, and consumer fishing and travel shows
- The promotion of Mono County to the film industry as a film-friendly destination
- The development of collaborative partnerships with local and regional agencies, eg. Mammoth Lakes Tourism, Bishop Chamber of Commerce, Visit California, High Sierra Visitors Council, Yosemite Gateway Partners, Eastern Sierra Interagency Visitor Center, US Forest Service, Friends of the Inyo, Film Liaisons in California Statewide, etc.
- Outreach to both established and emerging International markets
- Targeting niche markets
- Communication of sustainable tourism and stewardship education
- Conducting tourism and visitor profile research

#### **COMMUNITY SUPPORT PROGRAMS**

Community Grants are also administered by Economic Development. These grants and contributions have been in place for many years and now have a separate fund account called Community Support Programs. The initiatives include:

- Community Event Marketing Fund (\$30,000) Assisting communities in marketing their local events outside the Eastern Sierra generates incremental TOT which positively impacts local business levels both now and in the future. Building successful events takes time so this request for continued funding is a longer-term investment. CEMF program is a foundational initiative that requires a multi-year commitment in order to see success.
- Historical Societies Grant Fund (\$6,000) More than ever cultural tourism is an important piece of the industry, as the aging baby boomers increasingly head into retirement and more leisure travel. In the Economic Impact & Visitor Profile Study (2008), 21.5% of guests surveyed said that they would visit a museum while visiting Mono County. This translates to approximately 225,000 people annually. The grant allows new websites to be built, software to be purchased, and fundraising projects and events to take place. The assistance gives our county the opportunity to share our roots and our culture with visitors from around the world.
- **Performing & Visual Arts Grant Fund** (\$10,000) This fund assists established non-profit Arts & Culture organizations in Mono County to implement eligible projects and programs related to Fine Arts. Mono County's Arts organizations play an important role in providing quality programs for the community that contributes both to the visitor experience and to the quality of life for local residents.
- Trail Maintenance Grant (\$27,500) One of Mono County's Strategic Priorities is to "invest in sustaining and maintaining public lands and outdoor recreation." To support the usage on the local trail systems and growing visitation to the region, the maintenance of trails is of paramount importance. The collaborative arrangement between Mono County and Friends of the Inyo has allowed the provision of significant improvements to many key hiking trails in the region over the years.
- Air Service Subsidy (\$100,000) Mammoth Lakes Tourism (MLT) requests annual county support for the Spring/Summer/Fall Air Service "Minimum Revenue Guarantee" (MRG). Air service is an important economic driver that provides access to and from Mono County for visitors, business owners, second homeowners and local residents. It attracts visitors from both domestic and international destination markets, which helps to diversify the tourism base. Air service is often a cornerstone factor in terms of decisions made by to work remotely, relocate or open a small business.
- Youth Sports (\$8,000) Providing assistance to youth sports programs is an important community effort, and is a contribution the county has been proud to make for decades.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Economic Development & Tourism	3B, 3C	Strengthen Tourism sector by driving overnight visitation to Mono County, increasing Transient Occupancy Tax (TOT), supporting small business, job creation and communities.	Invest 1/12th of total TOT in strategic marketing initiatives with the goal of increasing TOT at the same pace or better as state travel trends	County Commitment
	3B, 3C	Build shoulder season business to support year-round workforce and sustainability for communities	Over the past 5 years, Fall Season (Q2) TOT has increased 52% and Spring Season (Q2) is up 22% the goal for FY18-19 is to keep pace with state travel trends	No
	3B, 3C	Grow international visitation in order to diversify our tourism base through co-operative sales programs with Mammoth Lakes Tourism, Tourism, Visit California, and Brand USA. Focus will be on emerging international markets, such as India, touted as the "next China"	Visa View credit card spending research, along with Visitor Profile Study will assist in tracking international markets; meet Visit California's projected growth, eg. 7% for India. Represent Mono County at IPW, largest international B2B travel/tourism marketplace	No
	3B, 3C	Improve and develop collaborative regional partnerships with US Forest Service, regional visitor centers, chambers of commerce, Friends of the Inyo, Bishop Chamber of Commerce, Mammoth Lakes Tourism, Yosemite Gateway Partners, CALED, Governor's Office of Business & Economic Development, Film Liaisons in California, CalTravel, Visit California, etc.	Staff will represent Mono County in various key organizations/agencies, attend 2-3 conferences, and work collaboratively on at least 2 regional projects or programs in FY18-19	No
	3B, 3C	Focus on the priority of developing and implementing Business Retention and Expansion programs that support local small business	Evaluate results from Business Retention & Expansion Survey which will inform strategies, programs, and measurements of success     Apply for USDA grant to provide free training and technical assistance for small businesses (working with Mammoth Lakes Chamber of Commerce)     Provide two educational opportunities, workshops or events for stakeholders in FY 2018-19	No
	3B, 3C	Develop and implement business attraction strategies targeted at existing visitor base, and the Outdoor Recreation, Tech, and Wellness space, and which leverage Digital 395 broadband capacity	Create "working remote" video series and visitor-targeted marketing campaign     Explore collaborative Accelerator/Incubator program with TOML, private sector, Inyo Mono Broadband Cons.     Track # of county business licenses issued annually     Hire professional consultant to determine optimum avenues for attraction outreach	No
Filming	3B, 3C	Promote Mono County as a film-friendly destination; expand contact base and outreach to film industry and location professionals	One commercial production generates an average local spend of \$25K; goal is to increase film permit #'s by 10%	No
Fish Enhancement	3A, 3C	Bolster fishing economy in Mono County through fish stocking and sustainable fishing practices	Monitor state fishing license sales; track total amount of fish planted in Mono County by all sources	No
Community Support Programs	2D, 3A, 3C	Assist community non-profits/organizations to provide specific programs, events, projects and services which contribute both to the visitor experience and to the quality of life for local residents	Each grantee or recipient of funding will provide a report on the success of their respective programs, project, purchase or initiative  Monitor growth and success of seed events	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Tourism							
105-19-191-10100	TRANSIENT OCCUPANCY TAX - TOURISM	278,934	278,000	217,951	291,000	291,000	0	0
105-19-191-14010	INTEREST INCOME	1,588	500	1,331	500	500	0	0
105-19-191-15476	ST: DEPT OF PARKS & REC- TRAILS GRANT	16,988	3,750	0	0	0	0	0
105-19-191-16499	BOOKING FEE REVENUE	2,981	2,000	1,316	1,500	1,500	0	0
105-19-191-16500	FEES FOR ADVERTISING SPACE	33,805	35,000	32,320	40,000	40,000	0	0
105-19-191-17010	MISCELLANEOUS REVENUE	0	0	-11	0	0	0	0
105-19-191-18100	OPERATING TRANSFERS IN	104,162	110,410	47,860	15,000	0	0	15,000
	Total Revenues	438,458	429,660	300,767	348,000	333,000	0	15,000
105 10 101 00000	TELEPHONE/OOMANINIOATIONIO	20	202		500	500	•	•
105-19-191-30280	TELEPHONE/COMMUNICATIONS	39	200	0	500	500	0	0
105-19-191-31700	MEMBERSHIP FEES	3,225	3,225	2,300	3,225	3,225	0	0
105-19-191-32000	OFFICE EXPENSE	-593	5,818	3,893	5,276	5,276	0	0
105-19-191-32010	Technology Expenses	13,435	1,500	0	0	0	0	0
105-19-191-32020	Technology Expense-Software Licenses	0	0	0	27,000	27,000	0	0
105-19-191-32450	CONTRACT SERVICES	91,662	86,132	42,697	51,550	51,550	0	0
105-19-191-32500	PROFESSIONAL & SPECIALIZED SER	235,900	178,249	128,979	170,949	170,949	0	0
105-19-191-33120	SPECIAL DEPARTMENT EXPENSE	31,983	45,076	33,266	45,000	40,000	0	5,000
105-19-191-33350	TRAVEL & TRAINING EXPENSE	20,116	22,000	15,180	34,500	34,500	0	0
105-19-191-47010	CONTRIBUTIONS TO OTHER GOVERNM	10,000	10,000	0	10,000	0	0	10,000
105-19-191-47020	CONTRIBUTIONS TO NON-PROFIT OR	50,410	77,190	14,162	0	0	0	0
105-19-191-70500	CREDIT CARD CLEARING ACCOUNT	0	0	1,598	0 40 000	000.000	0	
	Total Expenditures	456,178	429,390	242,074	348,000	333,000	0	15,000
	Net Fund Cost	-17,720	270	58,694	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget		2017-18 Actuals	2	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
109-19-190-18100	Community Support Programs Operating Transfers In	0		0		0	181.500	0	0	181,500
103 13 130 10100	Total Revenues	0		0		0	181,500	0		181,500
109-19-190-47020	Contributions To Non-Profit Or	0		0		0	181,500	0	0	181,500
	Total Expenditures	0		0		0	181,500	0	0	181,500
	Net Fund Cost	0		0		0	0	0	0	0

### Economic Development Fish Enhancement Fish Enhancement - 102

#### **DEPARTMENTAL OVERVIEW**

The Fish Enhancement Fund is used to bolster the fishing industry in Mono County – the second most popular visitor activity according to the Economic Impact & Visitor Profile Study completed in 2008. The department also serves as the primary support staff to the Mono County Fisheries Commission – a commission, comprised of seven appointed community members, which recommends fishing enhancement methods for promoting and enhancing the fishing industry in the Mono County.

#### PROGRAMS AND SERVICES

- 1. **Advisement to the Board of Supervisors** Assist and advise the Mono County Board of Supervisors on issues relating to the proper and orderly propagation and conservation of fish and game, specifically with respect to enhancement and stocking programs, outreach and education, networking and development of partnerships with outside agencies.
- 2. **Enhance Fish Population** Implement the most cost-effective way to enhance the fish population in Mono County in order to provide a quality fishing experience for anglers.
- 3. **Mono County Fish & Wildlife Commission** Provide staff support to the Mono County Fish & Wildlife Commission and its mission of fish and wildlife enhancement, education, promotion & networking.
- 4. **Fish Stocking** The Mono County Trophy Trout Stocking program optimizes the annual Boardapproved budget to stock the maximum amount of fish in bodies of water throughout the county.
- 5. **Monitor Fish & Wildlife Issues** Work closely with relevant government agencies such as the California Department of Fish & Wildlife on fish and wildlife issues, policies and regulations that support recreational fresh water fishing in California.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

N/A

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Fish Enhancement							
102-19-192-14010	INTEREST INCOME	-133	0	-460	0	C	0	0
102-19-192-18100	OPERATING TRANSFERS IN	115,338	158,837	104,260	179,687	C	0	179,687
	Total Revenues	115,205	158,837	103,800	179,687	C	0	179,687
102-19-192-32000	OFFICE EXPENSE	61	100	63	100	C	0	100
102-19-192-32450	CONTRACT SERVICES	99,600	150,000	100,600	150,850	C	0	150,850
102-19-192-33120	SPECIAL DEPARTMENT EXPENSE	28,495	5,000	3,500	25,000	C	0	25,000
102-19-192-33350	Travel & Training Expense	0	3,737	0	3,737	C	0	3,737
	Total Expenditures	128,156	158,837	104,163	179,687	C	0	179,687
	Net Fund Cost	-12,951	0	-363	0	C	0	0

### Economic Development Fish and Game Fine Fund Fish & Game Fine Fund - 104

#### Fish and Game Fine Fund

The Fish and Game Fine Fund is a statutory fund that is restricted to expenditures from the fish and game propagation fund and is subject to the provisions of Division 3 (commencing with Section 29000) of Title 3 of the Government Code. The Fish and Game Fine Fund is administered by the Economic Development department which is staff to the Mono County Fish & Wildlife Commission; all expenditures are approved by the Board of Supervisors.

#### **PROGRAMS AND SERVICES**

Ensure that expenditures from the Fish Fine Fund are focused on high priority projects for non-profit and/or governmental entities that are in alignment of the fish and game propagation fund and the provisions of Division 3 (commencing with Section 29000) of Title 3 of the Government Code.

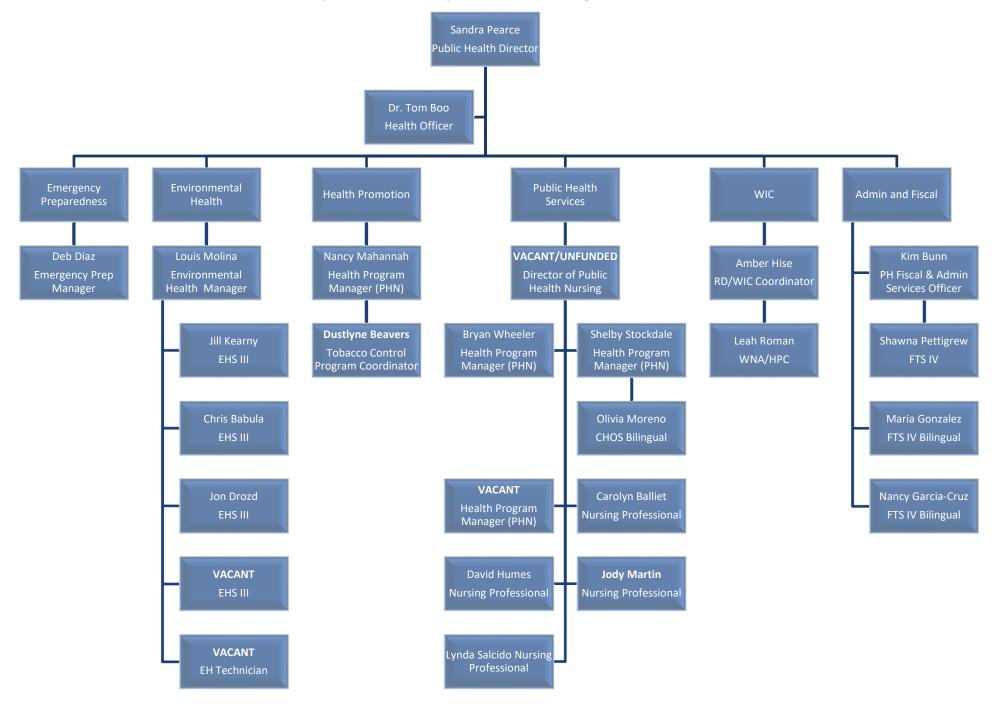
#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

N/A

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Fish & Game Propagation							
104-27-193-13030	FISH & GAME FINES	10,216	7,500	14,755	7,500	7,500	0	0
104-27-193-13051	FISH & GAME RESTITUTION	0	0	200	0	0	0	0
104-27-193-14010	INTEREST INCOME	149	100	178	100	100	0	0
	Total Revenues	10,365	7,600	15,133	7,600	7,600	0	0
104-27-193-33120	SPECIAL DEPARTMENT EXPENSE	8,901	7,600	0	26,600	26,600	0	0
	Total Expenditures	8,901	7,600	0	26,600	26,600	0	0
	Net Fund Cost	1,464	0	15,133	-19,000	-19,000	0	0



### Mono County Health Department Org Chart – FY 2018/19



### Mono County Public Health Department Funds 130, 131, & 133

#### **DEPARTMENTAL OVERVIEW**

Public health promotes and protects the health of people and the communities where they live, learn, work and play. Through an upstream approach, Mono County Public Health strives to prevent people from getting sick or injured and promotes wellness by encouraging healthy behaviors. The 10 Essential Public Health Functions serve as a framework of how local, State and Federal mandates are upheld and implemented.

#### **PROGRAMS AND SERVICES**

#### **PUBLIC HEALTH (Fund 130)**

**Environmental Health:** promotes public health and facilitates disease prevention through oversight and guidance in the areas of water quality control, food safety, solid and liquid waste management, air quality control, hazardous materials and waste management, substandard housing mitigation, recreational swimming facilities and vector-borne disease surveillance.

**Children's Medical Services (CMS):** provides a comprehensive system of health care for children through preventive screening, diagnostic, treatment, rehabilitation, and follow-up services for targeted populations.

**Communicable Disease Control:** works to promptly identify, prevent and control infectious diseases that pose a threat to public health, including infectious diseases, vaccine-preventable agents, bacterial toxins, and pandemics.

**HIV/AIDS/STD Programs:** provides access to comprehensive prevention, diagnosis and treatment services for sexually transmitted diseases and HIV.

**Immunization Program:** protects the population against vaccine-preventable diseases.

Maternal, Child, & Adolescent Health (MCAH): promotes healthy living, reproductive health, family planning, and access to prenatal care for mothers and their families.

Woman, Infant, and Child (WIC) Program: helps income eligible families by providing nutrition education, breastfeeding support, vouchers for healthy foods, and referrals to healthcare and other community services.

#### **HEALTH EDUCATION (Fund 131)**

**Tobacco Control Program**: Partners with agencies, organizations, communities, and individuals to collaboratively improve health for Mono County residents and visitors through health promotion outreach to high risk populations, training and technical assistance, tobacco cessation, youth health promotion and risk prevention, health promotion through media, public health policy development and advocacy, and evaluation of outcomes.

#### **BIO-TERRORISM (Fund 133)**

**Public Health Emergency Preparedness Program**: Ensures a coordinated and effective response for the medical and health planning efforts during an emergency or disaster that impacts the health of our

community. Works with local stakeholders, including healthcare providers and facilities, community-based organizations, law enforcement, fire personnel, emergency medical services, schools, volunteers, town and county governments, and many other entities.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Use this section of the narrative to describe what items were not included in your budget at this time.

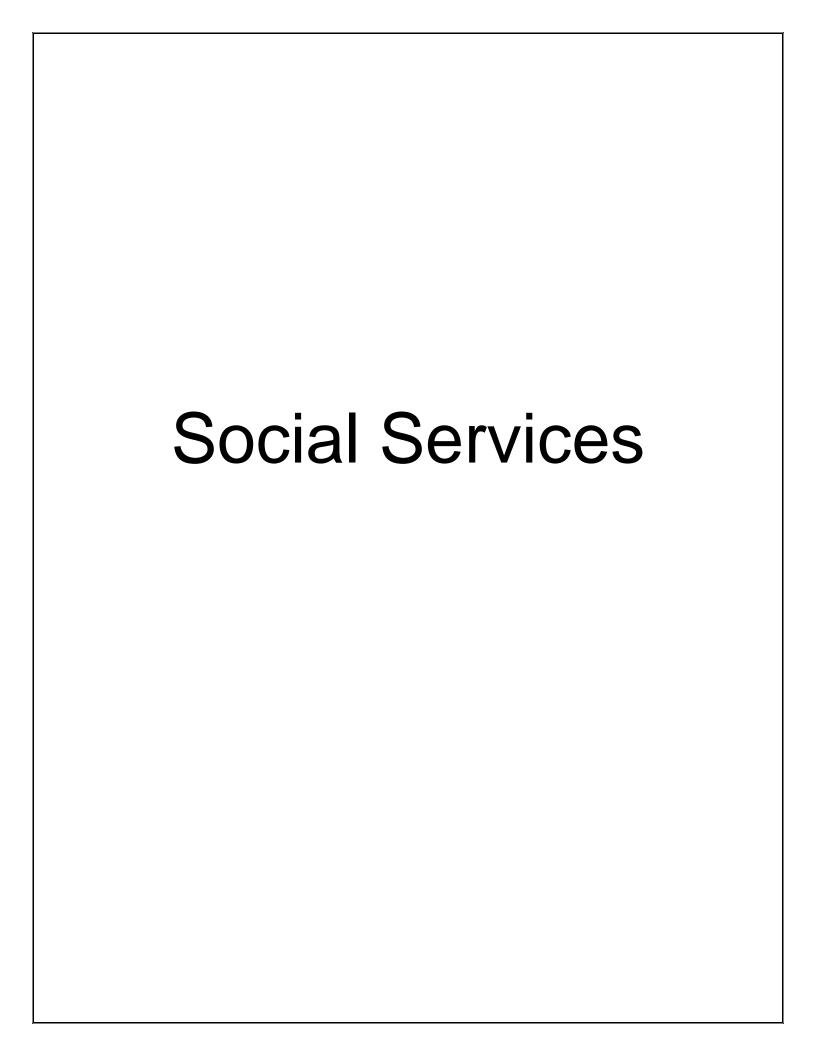
Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Public Health	1A	Develop a fully functional All Hazards Incident Management Team (AHIMT) with understanding of resource request procedures for both medical and non-medical resources.	Percentage of allocated public health staff trained in their assigned roles on the AHIMT	No
Public Health	1C	Partner with community stakeholders to develop a multi-pronged approach to address opioid and other substance abuse.	# of individuals served through program interventions	No
Public Health	1D	Utilize media content developed by California Department of Public Health (CDPH) to create and implement a media plan in Mono County to reduce cannabis use by vulnerable populations.	# of community members contacted through outreach	No
Public Health	5B	Create a workplace wellness team and develop interventions to improve the health of county employees.	# of new programs implemented	No
Public Health	5B	Strategically prioritize safety recommendations from Trindel's inspection of Public Health offices and implement appropriate changes.	Percentage of of appropriate interventions completed	No

Account		2016-17	2017-18 Revised	2017-18	2018-19 Dept Requested	2018-19 Base Operating	2018-19 Encumbrance	Variance 2018-19 Dept Req'd Over
Number	Account Description	Actuals	Budget	Actuals	Budget	Budget	Carryover	Base
	Public Health							
130-41-860-12020	BUSINESS LICENSE FEES	1,640	1,600	1,656	1,400	1,400	0	0
130-41-860-12070	CAMP PERMITS	2,916	2,916	2,479	2,916	2,916	0	
130-41-860-12100	SEPTIC PERMITS	13,654	13,400	17,489	14,000	14,000	0	0
130-41-860-12112	WELL PERMITS	9,396	7,300	11,923	12,000	12,000	0	-
130-41-860-12115	Misc Permits	41	324	0	0	0	0	0
130-41-860-12120	FOOD PERMITS	82,035	76,500	76,969	76,500	76,500	0	0
130-41-860-12130	POOL PERMITS	53,382	54,322	53,875	53,875	53,875	0	0
130-41-860-12140	CUPA PERMITS	50,827	58,140	61,470	58,140	58,140	0	0
130-41-860-12150	SMALL WATER SYSTEM PERMITS	48,970	47,208	47,370	47,208	47,208	0	0
130-41-860-12180	LANDFILL PERMITS	11,664	11,664	11,664	11,664	11,664	0	
130-41-860-13020	CAR SEAT SAFETY -VC27360	290	250	361	250	250	0	0
130-41-860-13080	Aids Edu -H&S 11377C	729	500	274	500	500	0	0
130-41-860-14010	INTEREST INCOME	2,401	2,500	3,375	4,200	4,200	0	0
130-41-860-15121	ST: LEA GRANT	17,000	16,730	16,730	16,685	16,685	0	0
130-41-860-15151	ST: MATERNAL CHILD HEALTH	79,967	121,880	48,432	121,856	121,856	0	0
130-41-860-15171	ST: CHDP GRAN	34,280	44,148	18,238	44,148	44,148	0	0
130-41-860-15190	ST: HIV SURVEILLANCE	2,965	3,000	421	3,000	3,000	0	0
130-41-860-15201	ST: RYAN WHITE HIV GRANT	26,881	44,550	21,482	44,550	44,550	0	0
130-41-860-15202	ST: MISC STATE GRANTS	10,341	0	0	0	0	0	0
130-41-860-15204	CMSP Grant - County Wellness & Prevention	50,000	50,000	0	37,500	37,500	0	0
130-41-860-15205	St: Rural CUPA Support Grant (RCSG)	0	97,204	97,204	97,000	97,000	0	0
130-41-860-15206	St: Local Oral Health Prog Grant (LOHP) Prop 56	0	141,055	0	141,055	141,055	0	0
130-41-860-15260	ST: FOSTER CARE	11,921	12,048	3,855	12,048	12,048	0	0
130-41-860-15270	ST: MTP	6,083	13,122	4,126	13,365	13,365	0	0
130-41-860-15352	ST: IMMUNIZATION GRANT	36,239	36,250	34,459	36,250	36,250	0	0
130-41-860-15441	ST: REALIGNMENT-PUBHEALTH	1,423,030	1,420,000	1,087,812	1,420,000	1,420,000	0	0
130-41-860-15571	FED: WIC-WOMEN INFANT & CHILD	334,080	277,451	213,265	277,451	277,451	0	0
130-41-860-16240	LABOR REIMBURSEMENT	0	400	0	0	0	0	0
130-41-860-16380	ADMINISTRATIVE-CCS	139,586	184,256	74,397	239,227	239,227	0	0
130-41-860-16501	ADULT IMMUNIZATIONS	18,978	18,500	14,825	17,000	17,000	0	0
130-41-860-16601	MISC CLINICAL SERVICES	790	900	555	600	600	0	0
130-41-860-16605	SOLID WASTE SERVICE FEES	51,882	45,650	36,023	75,346	75,346	0	0
130-41-860-16650	MEDICAL MJ ID CARD APPLICATION	1,709	1,000	700	550	550	0	0
130-41-860-16901	CCS CLIENT FEES	20	40	0	20	20	0	0
130-41-860-17010	MISCELLANEOUS REVENUE	2,641	50	25	0	0	0	0
130-41-860-17555	Misc Other Grants	0	15,000	7,500	0	0	0	0
130-41-860-18100	OPERATING TRANSFERS IN	9,219	10,000	9,258	10,000	10,000	0	0
	Total Revenues	2,535,556	2,829,858	1,978,210	2,890,304	2,890,304	0	0

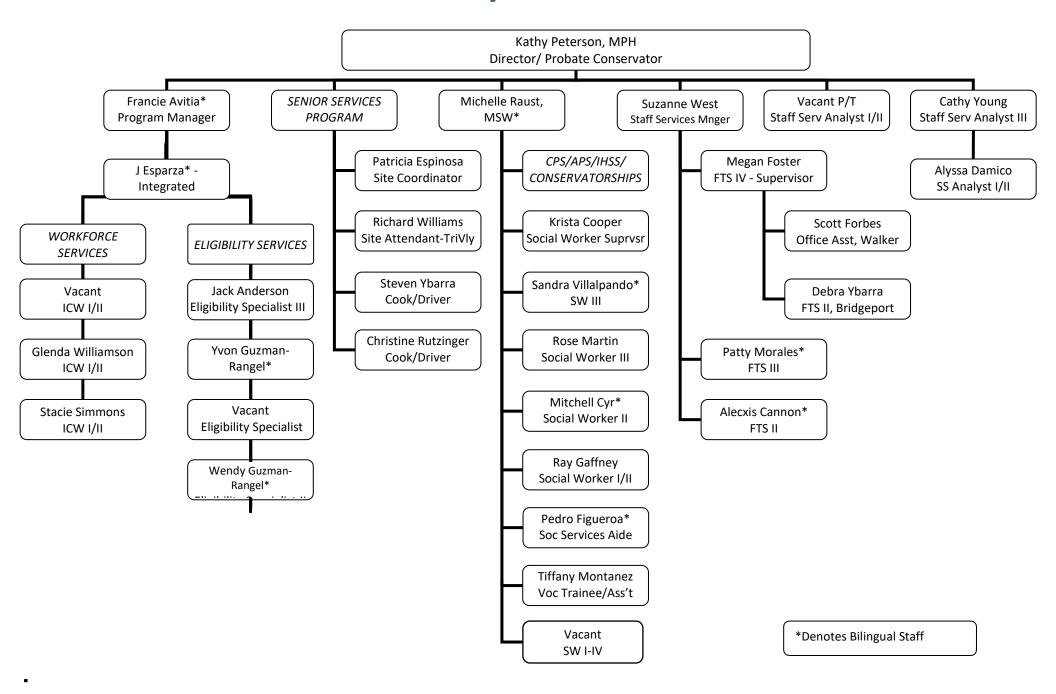
Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
130-41-860-21100	SALARY AND WAGES	1,069,789	1,130,680	812,042	1,417,380	1,417,380	0	0
130-41-860-21120	OVERTIME	0	500	398	0	0	0	0
130-41-860-22100	EMPLOYEE BENEFITS	676,528	768,673	603,687	294,471	294,471	0	0
130-41-860-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	320,652	320,652	0	0
130-41-860-22120	Employee Benefits - PERS (ER Portion)	0	0	0	317,546	317,546	0	0
130-41-860-30280	TELEPHONE/COMMUNICATIONS	17,575	16,041	13,237	20,757	20,757	0	0
130-41-860-30500	WORKERS' COMP INS EXPENSE	23,800	38,800	29,100	78,440	78,440	0	0
130-41-860-30510	LIABILITY INSURANCE EXPENSE	11,679	14,314	11,098	14,802	14,802	0	0
130-41-860-31200	EQUIP MAINTENANCE & REPAIR	31	1,800	0	690	690	0	0
130-41-860-31530	MEDICAL/DENTAL & LAB SUPPLIES	17,816	22,000	16,206	20,700	20,700	0	0
130-41-860-31700	MEMBERSHIP FEES	9,844	10,000	9,259	10,000	10,000	0	0
130-41-860-32000	OFFICE EXPENSE	26,836	29,436	15,243	16,000	16,000	0	0
130-41-860-32010	Technology Expenses	1,575	11,608	11,920	24,157	24,157	0	0
130-41-860-32020	Technology Expense-Software Licenses	0	0	0	6,000	6,000	0	0
130-41-860-32450	CONTRACT SERVICES	106,401	214,526	85,949	93,326	93,326	0	0
130-41-860-32500	PROFESSIONAL & SPECIALIZED SER	1,645	3,450	2,258	3,508	3,508	0	0
130-41-860-32510	CSS TREATMENT SER	8,310	10,000	2,741	5,000	5,000	0	0
130-41-860-32950	RENTS & LEASES - REAL PROPERTY	104,378	114,500	104,225	113,908	113,908	0	0
130-41-860-33120	SPECIAL DEPARTMENT EXPENSE	1,124	3,200	577	3,450	3,450	0	0
130-41-860-33350	TRAVEL & TRAINING EXPENSE	24,214	34,107	23,691	34,670	34,670	0	0
130-41-860-33351	VEHICLE FUEL COSTS	7,802	10,300	5,350	6,630	6,630	0	0
130-41-860-33360	MOTOR POOL EXPENSE	9,470	35,000	23,262	27,720	27,720	0	0
130-41-860-60100	OPERATING TRANSFERS OUT	31,251	11,646	0	7,251	7,251	0	0
130-41-860-72960	A-87 INDIRECT COSTS	373,439	131,321	98,491	157,585	157,585	0	0
	Total Expenditures	2,523,507	2,611,902	1,868,734	2,994,643	2,994,643	0	
	Net Fund Cost	12,049	217,956	109,476	-104,339	-104,339	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Public Health Education							
131-41-847-14010	INTEREST INCOME	149	0	-90	0	0	0	0
131-41-847-15250	ST: HEALTH ED-TOBACCO	150,000	369,105	362,042	318,270	318,270	0	0
131-41-847-18100	OPERATING TRANSFERS IN	0	0	0	7,251	7,251	0	0
	Total Revenues	150,149	369,105	361,952	325,521	325,521	0	0
131-41-847-21100	SALARY AND WAGES	80,121	122,054	108,617	88,135	88,135	0	0
131-41-847-22100	EMPLOYEE BENEFITS	38,651	69,259	63,276	19,191	19,191	0	0
131-41-847-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	4,827	4,827	0	0
131-41-847-22120	Employee Benefits - PERS (ER Portion)	0	0	0	39,794	39,794	0	0
131-41-847-30280	TELEPHONE/COMMUNICATIONS	1,043	1,928	1,662	1,543	1,543	0	0
131-41-847-30500	WORKERS' COMP INS EXPENSE	924	1,422	1,067	1,709	1,709	0	0
131-41-847-30510	LIABILITY INSURANCE EXPENSE	676	760	624	745	745	0	0
131-41-847-31700	Membership Fees	500	500	500	500	500	0	0
131-41-847-32000	OFFICE EXPENSE	2,152	6,253	3,294	2,370	2,370	0	0
131-41-847-32010	Technology Expenses	0	348	444	1,375	1,375	0	0
131-41-847-32020	Technology Expense-Software Licenses	0	0	0	460	460	0	0
131-41-847-32450	CONTRACT SERVICES	6,267	17,000	229	27,140	27,140	0	0
131-41-847-32950	RENTS & LEASES - REAL PROPERTY	11,679	12,098	10,219	12,098	12,098	0	0
131-41-847-33101	EDUCATIONAL MATERIALS	0	23,650	988	511	511	0	0
131-41-847-33102	PROMOTIONS	0	0	0	1,000	1,000	0	0
131-41-847-33120	SPECIAL DEPARTMENT EXPENSE	11,366	52,698	28,475		56,980	0	0
131-41-847-33350	TRAVEL & TRAINING EXPENSE	1,916	2,850	2,309	4,133	4,133	0	0
131-41-847-33351	VEHICLE FUEL COSTS	13	500	0	480	480	0	0
131-41-847-33360	Motor Pool Expense	1	500	227	2,720	2,720	0	0
131-41-847-72960	A-87 INDIRECT COSTS	-6,838	49,552	37,164	59,462	59,462	0	
	Total Expenditures	148,473	361,372	259,094	325,173	325,173	0	0
	Net Fund Cost	1,676	7,733	102,858	348	348	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Bio-Terrorism							
133-41-860-14010	INTEREST INCOME	-1,007	0	-1.108	0	0	0	0
133-41-860-15551	FED: PANDEMIC FLU	32,235	88,133	61.845	60,451	60,451	0	0
133-41-860-15552	Fed: Ebola Grant	21,081	28,574	28,574	0	0	0	0
133-41-860-15600	FED: BIO TERRORISM	154,792	0	0	0	0	0	0
133-41-860-15660	Fed: BT - HPP Hospital Preparedness Program	0	157,952	105,445	113,315	113,315	0	0
133-41-860-15661	Fed: BT - PHEP PH Emergency Preparedness	31,308	130,588	81,341	107,100	107,100	0	0
133-41-860-18100	OPERATING TRANSFERS IN	31,251	11,646	0	0	0	0	0
	Total Revenues	269,660	416,893	276,098	280,866	280,866	0	0
133-41-860-21100	SALARY AND WAGES	172,725	147,239	118,202	129,740	129,740	0	0
133-41-860-22100	EMPLOYEE BENEFITS	107,278	84,087	69,539	27,357	27,357	0	0
133-41-860-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	29,804	29,804	0	0
133-41-860-22120	Employee Benefits - PERS (ER Portion)	0	0	0	23,194	23,194	0	0
133-41-860-30280	TELEPHONE/COMMUNICATIONS	13,701	11,614	8,295	12,315	12,315	0	0
133-41-860-30500	WORKERS' COMP INS EXPENSE	4,042	6,126	4,595	6,663	6,663	0	0
133-41-860-30510	LIABILITY INSURANCE EXPENSE	791	824	744	702	702	0	0
133-41-860-31200	EQUIP MAINTENANCE & REPAIR	37,343	0	0	0	0	0	0
133-41-860-32000	OFFICE EXPENSE	3,358	2,445	1,195	600	600	0	0
133-41-860-32010	Technology Expenses	1,125	807	444	7,305	7,305	0	0
133-41-860-32020	Technology Expense-Software Licenses	0	0	0	870	870	0	0
133-41-860-32450	CONTRACT SERVICES	334	560	433	0	0	0	0
133-41-860-32950	RENTS & LEASES - REAL PROPERTY	20,899	21,650	18,288	21,650	21,650	0	0
133-41-860-33350	TRAVEL & TRAINING EXPENSE	9,875	4,611	3,233	7,800	7,800	0	0
133-41-860-33360	MOTOR POOL EXPENSE	148	236	56	500	500	0	0
133-41-860-53030	CAPITAL EQUIPMENT, \$5,000+	0	0	22,302	0	0	0	0
133-41-860-72960	A-87 INDIRECT COSTS	7,562	7,504	5,628	9,005	9,005	0	0
	Total Expenditures	379,182	287,703	252,954	277,505	277,505	0	0
	Net Fund Cost	-109,522	129,190	23,143	3,361	3,361	0	0



### **Mono County Social Services**



### SOCIAL SERVICES DEPARTMENT

(Public Assistance/Child & Adult Services, General Relief, Employment and Training, Senior Services, WRAP Program, County Children's Trust Fund)

### DEPARTMENTS 868, 870, 874, 869, 875, 868, 112, 114

### **DEPARTMENTAL (or Division) OVERVIEW**

Governed primarily by Federal and State mandates, the Department of Social Services provides services and programs critical to delivering a countywide system of health, security, and safety for vulnerable County residents. Operation of Social Services programs is funded by a combination of federal and state revenues, Social Services realignment, miscellaneous revenues, and a statutorily required County General Fund contribution.

The Department provides services under three main service areas: Health (Health Coverage and Food Assistance); Security (Financial Assistance and Workforce Services); and Safety (Child Welfare Services, Adult Protective Services, In-Home Supportive Services). In addition, the department manages the Mono County Senior Services Program, serves as the Probate Conservator, and operates county-wide emergency shelters.

For purposes of this document, our activities are separated into six budget funds:

- 1. Public Assistance & Health Insurance/Child Welfare & Adult Protective Services/Administration & Support
- 2. General Relief
- 3. Workforce Services (Employment & Training)
- 4. Senior Services
- 5. WRAP Program
- 6. County Children's Trust Fund

The Department serves the community with offices in Mammoth Lakes, Bridgeport, and Walker, and staffs an office inside Mammoth Hospital. The Department also operates the Antelope Valley Senior Center.

### **PROGRAMS AND SERVICES**

### Public Assistance & Health Insurance / Child Welfare & Adult Protective Services / Administration & Support

- Public Assistance activities includes our programs for food aid (CalFresh) and cash aid (CalWORKs). Medi-Cal Eligibility includes our activities to provide affordable health coverage (Medi-Cal, Covered California, and County Medical Services Program).
- Protective Services for Children, Adults, and the Disabled includes our programs to investigate and respond to allegations of abuse or neglect of children (Child Welfare Services) and seniors or dependent adults (Adult Protective Services), our In-Home Supportive Services (IHSS) program for seniors or disabled adults who need help to stay safely in their home.
- Administration & Support provides the infrastructure needed to operate the direct service areas of the Department. This includes policy direction, financial planning and accounting, staff development, disaster response, and special projects.

### **General Relief**

The General Relief/Assistance fund provides short-term, monetary support for indigent adults. The fund is also used to purchase shelter supplies for the operation of county-wide emergency shelters.

### **Workforce Services (Employment and Training)**

The Social Services Employment and Training Programs (aka Workforce Services) include: Welfare to Work, Workforce Innovation and Opportunity Act, and Employment Centers in Mammoth and Walker. The department helps individuals achieve self-sufficiency through workforce related efforts including career counseling, setting educational goals, interviewing techniques, resume and master application development, job retention advice, and job search and job placement assistance.

### Senior Services

The Mono County Senior Services Program provides a variety of services:

Elder Nutrition Program - Home Delivered Meals are available to home-bound or isolated individuals, including weekly delivery of meals. The Program also provides nutrition education and counseling to seniors. Transportation services include the provision of bus passes to seniors to provide access to community resources. In addition, individuals who have been assessed as needing assistance with transportation because of physical or cognitive difficulties are able to receive assisted transportation services. Assisted transportation is primarily used to access out of area medical care; however, assistance with accessing local medical and other support services is also available. The Antelope Valley Senior Center is open five days a week and provides congregate meals, senior activities and access to a wide range of information and services. A combination of hot and frozen meals are delivered to eligible residents of the Tri-Valley area (Benton, Hammil Valley, and Chalfant).

### **WRAP Program**

Wraparound, or WRAP for short, was established in 1997 with Senate Bill 163. The WRAP Program is intended to shift the service delivery focus to a needs-driven, strengths-based approach. It is a definable way of partnering with families to provide intensive services to children and families with complex needs using a team approach. It is intended as an alternative to residential (group home) care and will continue to be an important strategy under Continuum of Care Reform.

The child and family work directly with a team comprised of professionals, including Behavioral Health, and members of the family's community - people chosen by the family. The team develops an individualized service plan that describes all the needs identified by the child and family and how those needs will be met.

### **County Children's Trust Fund**

The Mono County BOS designated the Mono County Child Abuse Prevention Council to oversee the County Children's Trust Fund for the prevention of child abuse. Child Abuse Prevention Councils are community councils whose primary purpose is to coordinate the community's efforts to prevent and respond to child abuse and neglect.

Counties receiving less than twenty thousand dollars \$20,000 for the year in their County Children's Trust Fund (CCTF) from birth certificate fees are granted the difference from Community Based Child Abuse Prevention (CBCAP) funds necessary to bring the trust fund up to \$20,000. Mono County receives less than \$1,000 per year in CCTF dollars and therefore receives CBCAP funds to bring the CCTF up to \$20,000. Both CCTF and CBCAP dollars are held in this fund and used to fund the activities and coordination of the Child Abuse Prevention Council.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Social Services	1A	Increase County's ability to respond to the care and sheltering needs of individuals displaced from their homes by disasters and other emergencies.	Recruit and train two new community volunteers, per community, to serve as volunteer Shelter Managers for the Lee Vining, June Lake, Chalfant and Benton emergency shelters, for a total of eight new volunteers.	Yes
Social Services	2B	Meet the diverse placement needs of children and youth in foster care within the community; limit reliance on congregate care to short-term.	Recruit additional Resource Family Approved homes to ensure the availability of geographically and demographically diverse community-based care for at-risk youth.	Yes
Social Services	2B	Reduce trauma and improve access to services for children who are victims of sexual and physical abuse through family and child-centered practices.	Two Social Work staff will obtain certification in Child Forensic Interviewing, eliminating or reducing the need for child victims of sexual and physical abuse to be transported long distances, out-of-county to be interviewed.	No
Social Services	2B	Reduce the rate of unnecessary and costly breaks in Medi-Cal, CalWORKs, and CalFresh enrollment among county residents.	Increase the number of applicants who newly enroll in the C4Yourself enotification and text messaging system. (FY 17-18 Baseline: approximately 120 enrollees in FY 2017-18)	No
Social Services	2C	Promote increased socialization, address functional limitations, and maintain health and independence for older adults.	Provide monthly, prevention-focused physical activities and increased opportunities for socialization at the Antelope Valley Senior Center and in the Tri-Valley area. (FY 17-18 Baseline: monthly activities at AVSC and currently no activities in Tri-Valley)	No
Social Services	5C	Enable staff through effective training and coaching to advance their practice and knowledge-base within their discipline, implement legislative and programmatic changes, and advance their professional development goals.	Collectively, staff will advance their practice and knowledge-base through participation in over 1,100 workshop hours, including 15 local workshops with Inyo and Alpine Counties (UC Davis contracts), and 80 offsite workshops.	Partially

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget		2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Social Services Department							
110-51-868-14010	INTEREST INCOME	15,131	15,000	14,041	16,000	16,000	0	0
110-51-868-14050	RENTAL INCOME	1,360	1,360	1,520	1,360	1,360	0	0
110-51-868-15072	St: HDAP Housing & Disability Advocacy Program	0	25,000	0	25,000	25,000	0	0
110-51-868-15110	ST: PUBLIC ASSIST-ADMIN	801,578	851,673	681,164	860,000	860,000	0	0
110-51-868-15120	ST: PUBLIC ASSIST-PROGRAMS	120,365	139,500	62,237	120,000	120,000	0	0
110-51-868-15440	ST: REALIGNMENT-WELFARE TRUST	801,018	816,008	0	816,008	816,008	0	0
110-51-868-15602	FED: PUBLIC ASSIST-ADMIN	1,465,422	1,601,930	1,346,018	1,713,515	1,713,515	0	0
110-51-868-15610	FED: PUBLIC ASSIST-PROGRAMS	89,734	114,700	124,969	143,012	143,012	0	0
110-51-868-15611	FED: AID RECOUPMENT	10,873	10,128	4,516	3,000	3,000	0	0
110-51-868-17010	MISCELLANEOUS REVENUE	1,971	0	403	0	0	0	0
110-51-868-18100	OPERATING TRANSFERS IN: DSS	1,214,843	1,594,426	746,376	1,694,426	1,694,426	0	0
	Total Revenues	4,522,293	5,169,725	2,981,243	5,392,321	5,392,321	0	0
110-51-868-21100	SALARY AND WAGES	1,354,550	1,614,608	1,223,382	1,776,476	1,776,476	0	0
110-51-868-21120	OVERTIME	24,457	45,000	14,205	40,000	40,000	0	0
110-51-868-22100	EMPLOYEE BENEFITS	825,655	1,138,396	818,596	405,615	405,615	0	0
110-51-868-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	331,103	331,103	0	0
110-51-868-22120	Employee Benefits - PERS (ER Portion)	0	0	0	410,539	410,539	0	0
110-51-868-30280	TELEPHONE/COMMUNICATIONS	16,909	18,000	17,162	19,592	19,592	0	0
110-51-868-30281	TELEPHONE/COMMUNICATIONS-ADV BRD	780	1,300	715	1,300	1,300	0	0
110-51-868-30500	WORKERS' COMP INS EXPENSE	26,409	41,321	30,991	47,233	47,233	0	0
110-51-868-30510	LIABILITY INSURANCE EXPENSE	20,160	23,764	17,823	21,233	21,233	0	0
110-51-868-31200	EQUIP MAINTENANCE & REPAIR	0	500	0	500	500	0	0
110-51-868-31700	MEMBERSHIP FEES	18,585	21,000	19,030	21,000	21,000	0	0
110-51-868-32000	OFFICE EXPENSE	45,356	49,075	37,589	60,000	60,000	0	0
110-51-868-32010	Technology Expenses	5,625	15,568	15,568	28,811	28,811	0	0
110-51-868-32450	CONTRACT SERVICES	104,094	140,300	43,959	187,210	187,210	0	0
110-51-868-32460	CONTRACT SERVICES - PSSF-LIFE SKILLS	10,000	0	0	0	0	0	0
110-51-868-32461	CONTRACT SERVICES - IHSS-CSS	116,724	120,201	97,270	120,201	120,201	0	0
110-51-868-32462	CONTRACT SERVICES - IHSS ADVISORY BOARD	5,916	5,916	4,437	5,916	5,916	0	0
110-51-868-32500	PROFESSIONAL & SPECIALIZED SER	94,945	100,000	67,500	70,000	70,000	0	
110-51-868-32600	INFORMATION TECHNOLOGY SERVICE	12,484	56,000	54,730	5,000	5,000	0	0
110-51-868-32950	RENTS & LEASES - REAL PROPERTY	262,864	287,528	241,002	290,410	290,410	0	0
110-51-868-33100	EDUCATION & TRAINING	6,879	7,500	1,280	10,000	10,000	0	0
110-51-868-33120	SPECIAL DEPARTMENT EXPENSE	2,237	28,000	359	33,775	33,775	0	0
110-51-868-33349	EDUCATION & TRAINING - UC DAVIS TRAINING	54,510	73,313	36,975	66,938	66,938	0	0
110-51-868-33350	TRAVEL & TRAINING EXPENSE	38,568	60,000	50,815	65,000	65,000	0	0
110-51-868-33351	VEHICLE FUEL COSTS	6,177	15,000	8,182	15,000	15,000	0	0
110-51-868-33360	MOTOR POOL EXPENSE	16,289	43,542	32,872	36,711	36,711	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
110-51-868-33600	UTILITIES	859	1,200	1,067	1,200	1,200	0	0
110-51-868-41103	CWS PROGRAM - TRAVEL	3,211	5,000	1,111	0	0	0	0
110-51-868-41104	CWS PROGRAM - ILP INCENTIVE	183	5,000	479	5,000	5,000	0	0
110-51-868-41105	CWS PROGRAM - ILP-TLP	985	1,900	0	1,900	1,900	0	0
110-51-868-41106	CWS PROGRAM - ILP WORK PROGRAM	76	1,300	0	1,300	1,300	0	0
110-51-868-41107	CWS PROGRAM - DIRECT MEDICAL PAYMENTS	10,666	10,000	1,281	15,000	15,000	0	0
110-51-868-41108	SPECIAL DEPT EXP - WTW CHILD CARE	15,204	20,000	9,550	20,000	20,000	0	0
110-51-868-41109	SPECIAL DEPT EXP -WTW CLIENT MILEAGE	0	5,000	0	10,000	10,000	0	0
110-51-868-41110	FPPRS (Foster Parent Recruit, Reten & Supp Prgm	35,216	40,722	13,745	14,361	14,361	0	0
110-51-868-41112	PSSF Services	0	10,000	1,340	10,000	10,000	0	0
110-51-868-41130	ADULT PROTECTIVE SERVICES	2,484	4,000	2,202	4,000	4,000	0	0
110-51-868-60100	OPERATING TRANSFERS OUT	26,735	100,000	4,047	100,000	100,000	0	0
110-51-868-72960	A-87 INDIRECT COSTS	462,466	376,588	282,441	451,906	451,906	0	0
	Total Expenditures	3,628,258	4,486,542	3,151,704	4,704,229	4,704,229	0	0
	Net Fund Cost	894,035	683,183	-170,461	688,092	688,092	0	0
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Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	DSS 2011 Realignment							
118-51-868-14010	Interest Income	0	0	1,457	500	500	0	0
118-51-868-15443	St: 2011 Realignment	35,906	1,000,000	855,687	1,343,926	1,343,926	0	0
118-51-868-18100	Operating Transfers In	0	953,258	0	0	0	0	0
	Total Revenues	35,906	1,953,258	857,144	1,344,426	1,344,426	0	0
118-51-868-60100	Operating Transfers Out	0	1,281,955	317,189	1,344,426	1,344,426	0	0
	Total Expenditures	0	1,281,955	317,189	1,344,426	1,344,426	0	0
	Net Fund Cost	35,906	671,303	539,955	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
110-52-870-16014	Aid Program AID REPAYMENTS	4,609	0	3,334	0	0	0	0
	Total Revenues	4,609	0	3,334	0	0	0	0
110-52-870-41100	SUPPORT & CARE OF PERSONS	317,156	585,000	429,259	585,000	585,000	0	0
110-52-870-41102	IN HOME SUPPORT SERVS-IHSS	88,020	98,183	71,749	103,092	103,092	0	0
	Total Expenditures	405,176	683,183	501,008	688,092	688,092	0	0
	Net Fund Cost	-400,567	-683,183	-497,674	-688,092	-688,092	0	0

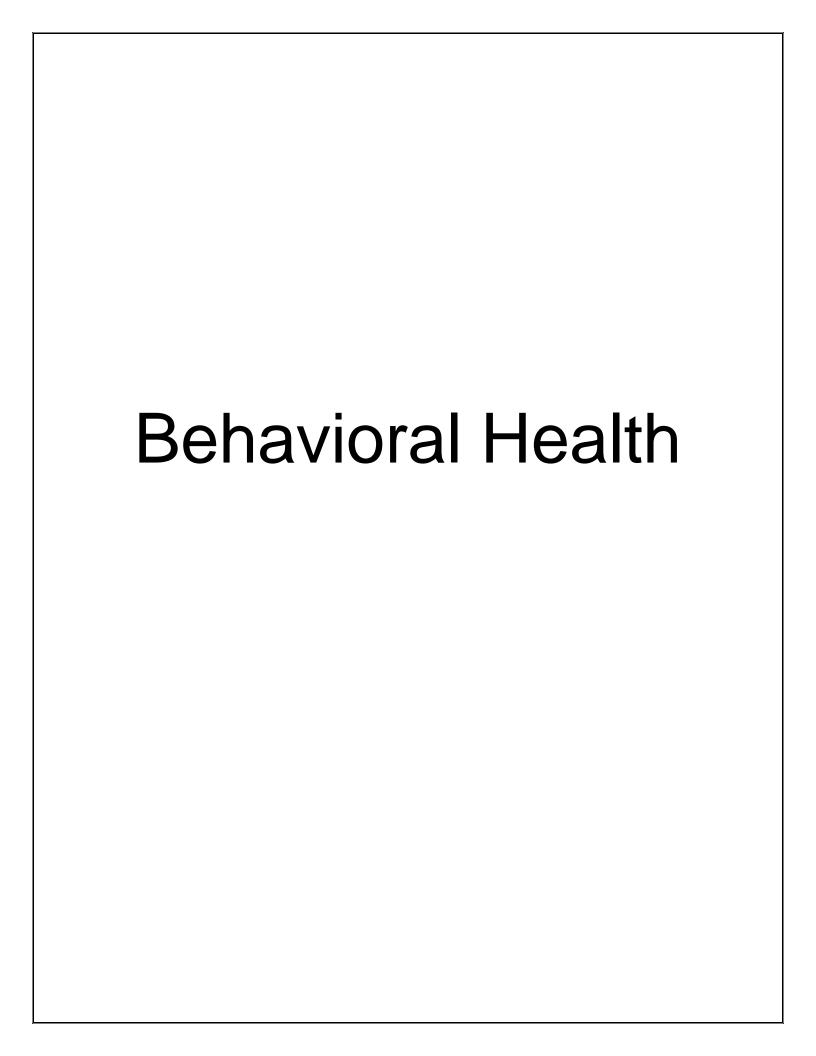
Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	General Relief							
110-53-874-16015	GENERAL ASSISTANCE REPAYMENTS	760	0	2,689	0	0	0	0
110-53-874-18100	OPERATING TRANSFERS IN: AID TO INDIGENTS	14,575	18,000	9,259	18,000	18,000	0	0
	Total Revenues	15,335	18,000	11,948	18,000	18,000	0	0
110-53-874-33120	Special Department Expense	0	0	4,830	0	0	0	0
110-53-874-41100	SUPPORT & CARE OF PERSONS	13,985	13,000	7,556	13,000	13,000	0	0
110-53-874-41120	SHELTER SUPPLIES	1,350	5,000	276	5,000	5,000	0	0
	Total Expenditures	15,335	18,000	12,662	18,000	18,000	0	0
	Net Fund Cost	0	0	-714	0	0	0	0

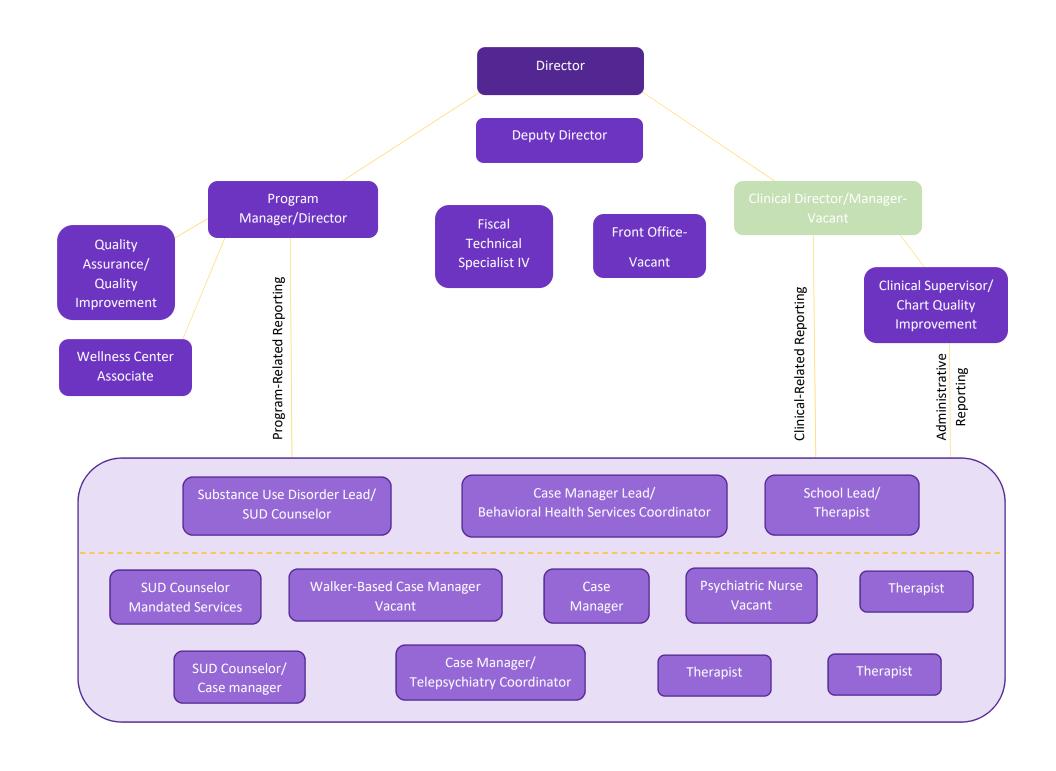
Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	CCTF - County Children's Trust Fund							
114-56-868-14010	INTEREST INCOME	73	50	-40	50	50	0	0
114-56-868-15462	ST: CBCAP COMM BASED CHILD ABU	29,592	29,958	29,799	29,958	29,958	0	0
114-56-868-16160	BIRTH CERTIFICATE FEES (CCTF)	616	700	659	700	700	0	0
114-56-868-16162	CA KID'S PLATE FEES	292	292	0	292	292	0	0
	Total Revenues	30,572	31,000	30,418	31,000	31,000	0	0
114-56-868-32450	CONTRACT SERVICES	31,771	31,000	20,451	31,000	31,000	0	0
	Total Expenditures	31,771	31,000	20,451	31,000	31,000	0	0
	Net Fund Cost	-1,199	0	9,967	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Senior Program							
110-56-875-15261	ST: MEDICAL TRANSPORTS (LTC)-SENIOR PRG	30,000	30,000	15,000	30,000	30,000	0	0
110-56-875-16301	SENIOR SERVICE FEES	0	20,000	0	10,000	10,000	0	0
110-56-875-16502	ESAAA CONTRACT REVENUE	101,457	88,696	51,735	95,186	95,186	0	0
110-56-875-16600	CUSTOMER SERVICE FEES	14,113	14,000	13,506	14,000	14,000	0	0
110-56-875-18100	OPERATING TRANSFERS IN: SENIOR SERVICES	154,363	167,847	95,531	180,937	180,937	0	0
	Total Revenues	299,933	320,543	175,772	330,123	330,123	0	
110-56-875-21100	SALARY AND WAGES	87,679	105,133	79,663	119,410	119,410	0	0
110-56-875-21120	OVERTIME	287	1,700	1.140	1,000	1,000	0	0
110-56-875-22100	EMPLOYEE BENEFITS	61,454	78,487	59,828	22,247	22,247	0	0
110-56-875-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	32,111	32,111	0	0
110-56-875-22120	Employee Benefits - PERS (ER Portion)	0	0	0	27,550	27,550	0	0
110-56-875-30280	TELEPHONE/COMMUNICATIONS	2,232	2,400	1,377	1,200	1,200	0	0
110-56-875-30300	FOOD EXPENSES	80,506	78,973	63,185	71,700	71,700	0	0
110-56-875-30350	HOUSEHOLD EXPENSES	215	1,000	105	1,000	1,000	0	0
110-56-875-30500	WORKERS' COMP INS EXPENSE	3,695	5,449	4,087	6,838	6,838	0	0
110-56-875-30510	LIABILITY INSURANCE EXPENSE	2,073	2,375	1,781	2,809	2,809	0	0
110-56-875-32000	OFFICE EXPENSE	1,832	2,000	1,578	2,000	2,000	0	0
110-56-875-32450	CONTRACT SERVICES	4,152	4,000	3,193	4,000	4,000	0	0
110-56-875-33120	SPECIAL DEPARTMENT EXPENSE	17,994	5,044	5,324	5,000	5,000	0	0
110-56-875-33350	TRAVEL & TRAINING EXPENSE	487	2,031	1,693	1,000	1,000	0	0
110-56-875-33351	VEHICLE FUEL COSTS	4,328	5,000	3,662	5,000	5,000	0	0
110-56-875-33360	MOTOR POOL EXPENSE	8,837	15,542	12,007	13,568	13,568	0	0
110-56-875-72960	A-87 INDIRECT COSTS	24,163	11,409	8,557	13,691	13,691	0	
	Total Expenditures	299,933	320,543	247,180	330,123	330,123	0	-
	Net Fund Cost	0	0	-71,408	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
112-54-868-18100	WRAP - Foster Care OPERATING TRANSFERS IN	35,318	127,529	32,195	127,529	127,529	0	0
	Total Revenues	35,318	127,529	32,195	127,529	127,529	0	0
112-54-868-60100	OPERATING TRANSFERS OUT	35,318	90,000	32,195	90,000	90,000	0	0
112-54-868-91010	CONTINGENCY	0	37,529	0	37,529	37,529	0	0
	Total Expenditures	35,318	127,529	32,195	127,529	127,529	0	0
	Net Fund Cost	0	0	0	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Workforce Investment Act - ETR							
111-56-869-15900	OTH: OTHER GOVT AGENCIES	43,877	129,662	25,887				0
	Total Revenues	43,877	129,662	25,887	129,662	129,662	0	0
111-56-869-21100	SALARY AND WAGES	3,896	12,000	2,301	12,000	12,000	0	0
111-56-869-22100	EMPLOYEE BENEFITS	2,261	9,000	1,290	9,000	9,000	0	0
111-56-869-30280	TELEPHONE/COMMUNICATIONS	2,109	2,500	1,780	2,500	2,500	0	0
111-56-869-31200	EQUIP MAINTENANCE & REPAIR	0	500	0	500	500	0	0
111-56-869-32000	OFFICE EXPENSE	1,561	3,000	1,188	3,000	3,000	0	0
111-56-869-32500	Professional & Specialized Ser	2,016	5,000	373	1,000	1,000	0	0
111-56-869-32950	RENTS & LEASES - REAL PROPERTY	4,690	5,000	4,342	5,000	5,000	0	0
111-56-869-33100	EDUCATION & TRAINING	0	2,000	0	2,000	2,000	0	0
111-56-869-33120	SPECIAL DEPARTMENT EXPENSE	15,105	77,729	6,720	82,148	82,148	0	0
111-56-869-33350	TRAVEL & TRAINING EXPENSE	1,792	2,000	0	2,000	2,000	0	0
111-56-869-33351	VEHICLE FUEL COSTS	764	2,000	294	2,000	2,000	0	0
111-56-869-33360	MOTOR POOL EXPENSE	1,401	2,465	1,097	1,013	1,013	0	0
111-56-869-33600	UTILITIES	859	1,300	1,067	1,300	1,300	0	0
111-56-869-72960	A-87 INDIRECT COSTS	2,678	5,168	3,876	6,202	6,202	0	0
	Total Expenditures	39,132	129,662	24,327	129,662	129,662	0	0
	Net Fund Cost	4,745	0	1,560	0	0	0	0





### BEHAVIORAL HEALTH BUDGET NARRATIVE

### **DEPARTMENTAL OVERVIEW**

Mono County Behavioral Health (MCBH) is the Mental Health Plan for the delivery of Mental Health Specialty Services, including psychiatry for all Medi-Cal beneficiaries in Mono County.

Through State requirements and funding mandates, MCBH uses these funds to enhance all treatment that engages those consumers requesting services within the County.

### PROGRAMS AND SERVICES

Mono County Behavioral Health Crisis Team for the County for all psychiatric emergencies Provide Tele-psychiatry in Mammoth Lakes and Walker Individual and Family Therapy Case Management and Rehabilitation Aid Services WRAP Around Program Child and Family Team Services with Social Services and Probation

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not Applicable

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Behavioral Health	1B	<b>Tactic 1:</b> Provide Substance Use Early Intervention and Prevention education materials and conduct outreach as outlined in our Strategic Plan with the Department of Healthcare Services. <b>Tactic 2:</b> Partner on re-entry services and provide mental health and substance use disorder services in the jail.	Msmt 1: Participate in five events throughout FY 18-19 to provide education and conduct outreach. Msmt 2: Track the number of clients receiving services in the jail, with the goal of providing MH/SUD services to 80% of those who need services. Track number of clients who continue seeking MH/SUD services after re-entry, with the goal of 60% continuing to seek services.	Yes
	1C	Create partnership with Public Health and Toiyabe Indian Health to promote "Stay Healthy, Stay Alive" services for people using opioids throughout Mono County.	By the end of FY 18-19, implement naloxone distribution program, syringe exchange program, and increase access to Medication-Assisted Treatment and Hepatitis C testing and treatment. Track number of individuals served in each program.	No
	1D	<b>Tactic 1:</b> Active participation on the Cannabis Joint Committee. <b>Tactic 2:</b> Provide evidence-based substance use prevention program in all Mono County middle and high schools.	Msmt 1: MCBH will attend 80% of Joint Committee meetings in FY 18-19. Msmt 2: Middle and high school students will report greater risk perception and lower use of substances following prevention program.	No
	2A	Development of Permanent Supportinve Housing for Mammoth Lakes and Walker, CA		No
	2B	Complete required state and federal tracking measurements. Consistently improve programming and services.	In FY 18-19, prepare for and pass all state and federal audits. Complete annual community needs assessment and adapt programming and services to reflect feedback.	Yes
	2C	Hire Walker Wellness Center Associate and a Walker-Based Case Manager	In FY 18-19, expand youth services in ESUSD Schools and provide outreach to seniors through Walker Wellness Center.	No
	3D	Regular engagement with State Associations for Director and Fiscal Officer to stay engaged with fiscal changes at the state and federal level	In FY 18-19, Fiscal Services Officer and Director will each attend 9 meetings of the Fiscal Association and the Directors' Association.	No
	4B	Improve client-centered service delivery	In FY 18-19, MCBH staff will participate in three sessions of the Strengths-Based Learning Collaborative, which focuses on client-centered care.	Yes
	4E	Regular engagement with state agencies, state legislative staff and institutes that influence Behaivoral Health policy matters	Policy decisions include and/or emphasize Small County needs related to programming and funding	No
	5A	Reorganize department to create 'career paths' to support sucession plans and current work force development	During FY 18-19, measure employee satisfaction and perceptions of efficiency, including feedback on supporting changes in roles.	No
	5B	Address positive work culture changes to enhance wellness and promote purpose oriented work	Pilot projects within department to transform workplace from "productivity" based measures, to success centered outcomes.	No
	5C	Provide professional educational and training opportunities to all staff	In FY 18-19, increase staff certfications and staff participation in degree program (AA, BA, MA and Substance Abuse Counselor Certifications).	No
	5D	Promote Leadership internally thorough pilot projects and, externally, through Leadership Programs	Build pilot projects within the department to measure job satisfaction as it relates to providing empathic, strength and recovery oriented services	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Behavioral Health							
120-41-840-14010	INTEREST INCOME	5,443	3,000	4,990	0	0	0	-
120-41-840-15200	ST: MEDI-CAL REVENUE	159,479	114,719	308,503	492,656	492,656	0	0
120-41-840-15220	ST: MENTAL HEALTH	0	0	0	14,498	14,498	0	0
120-41-840-15442	ST: REALIGNMENT-MH	518,863	793,660	401,980	605,572	605,572	0	0
120-41-840-16054	CLIENT FEES	6,984	9,312	2,627	5,254	5,254	0	0
120-41-840-16301	MENTAL HEALTH SERVICE FEES	21,788	22,000	17,626	22,000	22,000	0	0
120-41-840-17010	MISCELLANEOUS REVENUE	0	7,149	0	0	0	0	~
120-41-840-18100	OPERATING TRANSFERS IN: MENTAL HEALTH	53,467	97,149	39,344	47,149	47,149	0	
	Total Revenues	766,024	1,046,989	775,069	1,187,129	1,187,129	0	0
120-41-840-21100	SALARY AND WAGES	219,860	227,557	192,711	322,883	322,883	0	0
120-41-840-21120	OVERTIME	3,195	6,000	3,443	3,000	3,000	0	0
120-41-840-22100	EMPLOYEE BENEFITS	147,735	246,281	218,137	90,088	90,088	0	0
120-41-840-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	58,184	58,184	0	0
120-41-840-22120	Employee Benefits - PERS (ER Portion)	0	0	0	164,355	164,355	0	0
120-41-840-30280	TELEPHONE/COMMUNICATIONS	2,167	2,000	2,220	1,311	1,311	0	0
120-41-840-30350	HOUSEHOLD EXPENSES	0	200	217	500	500	0	0
120-41-840-30500	WORKERS' COMP INS EXPENSE	37,951	21,330	15,998	15,653	15,653	0	0
120-41-840-30510	LIABILITY INSURANCE EXPENSE	11,693	11,560	9,288	10,021	10,021	0	0
120-41-840-31200	EQUIP MAINTENANCE & REPAIR	37	1,000	214	500	500	0	0
120-41-840-31700	MEMBERSHIP FEES	5,317	6,000	4,807	5,000	5,000	0	0
120-41-840-32000	OFFICE EXPENSE	4,148	4,400	4,589	4,900	4,900	0	0
120-41-840-32010	Technology Expenses	4,275	8,653	12,152	6,667	6,667	0	0
120-41-840-32450	CONTRACT SERVICES	166,077	275,270	213,388	215,170	215,170	0	0
120-41-840-32950	RENTS & LEASES - REAL PROPERTY	95,728	105,211	87,751	106,319	106,319	0	0
120-41-840-33100	EDUCATION & TRAINING	2,125	0	0	0	0	0	0
120-41-840-33120	SPECIAL DEPARTMENT EXPENSE	12,925	17,000	21,170	17,000	17,000	0	0
120-41-840-33350	TRAVEL & TRAINING EXPENSE	8,388	17,000	12,355	15,000	15,000	0	0
120-41-840-33351	VEHICLE FUEL COSTS	1,975	2,000	1,875	2,500	2,500	0	0
120-41-840-33360	MOTOR POOL EXPENSE	6,287	7,125	9,072	7,125	7,125	0	0
120-41-840-60100	OPERATING TRANSFERS OUT	0	0	5,211	0	0	0	0
120-41-840-72960	A-87 INDIRECT COSTS	153,152	117,461	88,096	140,953	140,953	0	0
	Total Expenditures	883,035	1,076,048	902,694	1,187,129	1,187,129	0	0
	Net Fund Cost	-117,010	-29,059	-127,625	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	BH 2011 Realignment							
122-41-840-14010	Interest Income	0	0	1,102	0	0	0	0
122-41-840-15443	St: 2011 Realignment	13,690	400,000	329,336	400,000	400,000	0	0
122-41-840-18100	Operating Transfers In	0	1,587,938	0	0	0	0	0
	Total Revenues	13,690	1,987,938	330,438	400,000	400,000	0	0
122-41-840-60100	Operating Transfers Out	0	89,324	0	367,224	367,224	0	0
	Total Expenditures	0	89,324	0	367,224	367,224	0	0
	Net Fund Cost	13,690	1,898,614	330,438	32,776	32,776	0	0

### SUBSTANCE ABUSE DISORDER BUDGET NARRATIVE

### **DEPARTMENTAL OVERVIEW**

The Substance Abuse Division of Mono County Behavioral Health (MCBH) provides treatment to individuals and families who are struggling with issues related to substance use.

MCBH is committed to a core philosophy that emphasizes client centered, wellness and recoveryoriented services.

By blending traditional prevention strategies with the Harm Reduction model our staff can meet the needs of residents and clients through engagement that encourages hope, purpose and meaning.

### PROGRAMS AND SERVICES

MCBH provides all County mandated services: DUI (Driving Under the Influence), PC 1000 (Drug Diversion), Batterer's Intervention Program, as well as any services mandated by the Court and/or Probation Department. All services are provided in Spanish and English.

The SUD Department provides outpatient individual and group services; this includes perinatal and youth services as needed. Residential treatment is also funded through this program.

Promote community wellness activities and provide outreach and engagement at local events.

Provide Primary Prevention Education for Mono County schools through the Botvin "Life Skills" curriculum.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Not Applicable

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Alcohol & Drug Program							
120-41-845-13065	SPECIAL ALCOHOL FINES	7,332	5,000	4,708	5,000	5,000	0	0
120-41-845-15652	FED: ALC & DRUG PROGRAM	319,758	386,551	213,387	420,641	420,641	0	0
120-41-845-16310	DRUG AND ALCOHOL FEES	115,823	81,193	69,568	70,500	70,500	0	0
120-41-845-17020	PRIOR YEAR REVENUE	30	0	0	0	0	0	0
120-41-845-18100	OPERATING TRANSFERS IN: ALCOHOL & DRUG	19,261	182,716	14,961	367,224	367,224	0	0
	Total Revenues	462,204	655,460	302,624	863,365	863,365	0	0
120-41-845-21100	SALARY AND WAGES	220,491	216,423	197,480	357,533	357,533	0	0
120-41-845-21120	OVERTIME	3,263	6,500	4,573	3,000	3,000	0	0
120-41-845-22100	EMPLOYEE BENEFITS	146,718	117,320	118,045	109,929	109,929	0	0
120-41-845-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	68,051	68,051	0	0
120-41-845-22120	Employee Benefits - PERS (ER Portion)	0	0	0	34,868	34,868	0	0
120-41-845-30280	TELEPHONE/COMMUNICATIONS	1,044	1,000	977	1,155	1,155	0	0
120-41-845-30350	HOUSEHOLD EXPENSES	0	400	248	345	345	0	0
120-41-845-30500	WORKERS' COMP INS EXPENSE	924	2,132	1,599	9,111	9,111	0	0
120-41-845-30510	LIABILITY INSURANCE EXPENSE	749	1,447	1,085	4,288	4,288	0	0
120-41-845-31200	EQUIP MAINTENANCE & REPAIR	0	500	2	500	500	0	0
120-41-845-31700	MEMBERSHIP FEES	2,814	3,500	2,805	3,500	3,500	0	0
120-41-845-32000	OFFICE EXPENSE	5,527	6,800	3,817	6,600	6,600	0	0
120-41-845-32010	Technology Expenses	0	8,654	0	6,666	6,666	0	0
120-41-845-32450	CONTRACT SERVICES	16,404	43,361	20,212	88,589	88,589	0	0
120-41-845-32950	RENTS & LEASES - REAL PROPERTY	79,082	86,916	72,491	87,831	87,831	0	0
120-41-845-33100	EDUCATION & TRAINING	567	4,000	3,467	0	0	0	0
120-41-845-33120	SPECIAL DEPARTMENT EXPENSE	2,762	3,000	2,010	3,000	3,000	0	0
120-41-845-33350	TRAVEL & TRAINING EXPENSE	2,058	5,000	4,129	12,685	12,685	0	0
120-41-845-33351	VEHICLE FUEL COSTS	1,451	1,700	1,238	1,500	1,500	0	0
120-41-845-33360	MOTOR POOL EXPENSE	2,172	7,125	6,029	8,666	8,666	0	0
120-41-845-72960	A-87 INDIRECT COSTS	15,395	46,290	34,718	55,548	55,548		
	Total Expenditures	501,419	562,068	474,926	863,365	863,365	0	0
	Net Fund Cost	-39,215	93,392	-172,302	0	0	0	0

### MENTAL HEALTH SERVICES ACT (MHSA) BUDGET NARRATIVE

### **DEPARTMENTAL OVERVIEW**

Mental Health Services Act is funded through Proposition 63 (California's "Millionaire Tax") to address serious mental illness amongst children, adults and seniors involving prevention and early intervention service and supportive medical care.

This funding also is used to expand innovative and successful service delivery programs.

Mono County Behavioral Health utilizes a robust stakeholder process to establish community needs that drive the services that we offer. This stakeholder process also determines our Three-Year Plan for programs which includes housing, school-based services, augmentation of substance use services, and early intervention practices.

### **PROGRAMS AND SERVICES**

Mental Health Services Act (MHSA) funding provides services to all residents in Mono County though our Wellness Centers, school programs, community garden projects, Club House Live Afterschool Program, the Benton, Walker and Bridgeport community social events, funding of First Five for the Peapod Project and Community Gatherings.

Fund services for our Full-Service Partners (FSP) and other indigent residents in the County.

MHSA funds the Healthy IDEAS (Identifying Depression & Empowering Activities for Seniors project at the Walker Senior Center, Mono NorthStar Counseling Center located on the Mammoth Unified School District Campus and Eastern Sierra Unified School District.

This funding source is scheduled to be utilized for our Housing Projects, both in Mammoth Lakes and Walker.

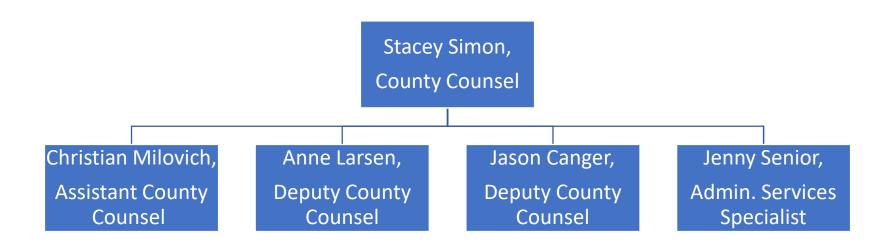
### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Purchase of a multi-passenger vehicle

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Mental Health Services Act							
121-41-841-14010	INTEREST INCOME	55,497	35,000	61,664	40,000	40,000	0	
121-41-841-15230	ST: MENTAL HEALTH SERVICES ACT	1,702,654	1,603,255	1,512,694	1,597,329	1,597,329	0	-
121-41-841-17010	MISCELLANEOUS REVENUE	5,000	0	2,414	0	0	0	
	Total Revenues	1,763,151	1,638,255	1,576,771	1,637,329	1,637,329	0	0
121-41-841-21100	SALARY AND WAGES	441,193	588,062	436,699	704,290	704,290	0	0
121-41-841-21120	OVERTIME	4,192	7,000	3,467	3,500	3,500	0	0
121-41-841-22100	EMPLOYEE BENEFITS	295,677	345,489	255,859	182,060	182,060	0	0
121-41-841-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	147,372	147,372	0	0
121-41-841-22120	Employee Benefits - PERS (ER Portion)	0	0	0	74,592	74,592	0	0
121-41-841-30280	TELEPHONE/COMMUNICATIONS	4,829	5,000	3,455	4,000	4,000	0	0
121-41-841-30350	HOUSEHOLD EXPENSES	25	1,200	248	1,000	1,000	0	0
121-41-841-30500	WORKERS' COMP INS EXPENSE	2,845	5,928	4,446	9,111	9,111	0	0
121-41-841-30510	LIABILITY INSURANCE EXPENSE	1,596	2,583	1,937	3,743	3,743	0	0
121-41-841-31200	EQUIP MAINTENANCE & REPAIR	0	2,000	430	2,000	2,000	0	0
121-41-841-31400	BUILDING/LAND MAINT & REPAIR	498	2,000	505	2,000	2,000	0	0
121-41-841-31700	MEMBERSHIP FEES	0	0	640	0	0	0	0
121-41-841-32000	OFFICE EXPENSE	5,063	8,300	4,284	9,300	9,300	0	0
121-41-841-32010	Technology Expenses	0	8,654	932	6,666	6,666	0	0
121-41-841-32450	CONTRACT SERVICES	55,630	176,361	44,546	243,381	243,381	0	0
121-41-841-32950	RENTS & LEASES - REAL PROPERTY	37,042	40,711	33,955	41,140	41,140	0	0
121-41-841-33100	EDUCATION & TRAINING	1,155	6,000	2,889	0	0	0	0
121-41-841-33120	SPECIAL DEPARTMENT EXPENSE	10,006	19,983	7,720	30,784	30,784	0	0
121-41-841-33121	SPECIAL DEPT-STUDENT LOAN REIM	0	0	0	20,000	20,000	0	0
121-41-841-33350	TRAVEL & TRAINING EXPENSE	4,179	7,500	7,697	20,000	20,000	0	0
121-41-841-33351	VEHICLE FUEL COSTS	1,625	2,000	2,301	2,500	2,500	0	0
121-41-841-33360	MOTOR POOL EXPENSE	3,717	7,125	7,449	8,667	8,667	0	0
121-41-841-33600	UTILITIES	4,197	8,000	4,050	7,000	7,000	0	0
121-41-841-53022	Fixed Assets: Buildings-Housing	2,949	300,000	7,593	2,540,000	2,540,000	0	0
121-41-841-60100	OPERATING TRANSFERS OUT	20,000	0	0	0	0	0	0
121-41-841-72960	A-87 INDIRECT COSTS	22,427	32,751	24,563	39,301	39,301	0	0
121-41-841-91010	CONTINGENCY-MHSA PRUDENT RESERVE	0	120,000	0	160,000	160,000	0	0
	Total Expenditures	918,845	1,696,647	855,664	4,262,407	4,262,407	0	0
	Net Fund Cost	844,306	-58,392	721,107	-2,625,078	-2,625,078	0	0



### **County Counsel**



### County Counsel's Office DEPARTMENT 120

### **DEPARTMENT OVERVIEW**

The County Counsel's office provides legal representation to the Board of Supervisors, County officers, departments, commissions and other entities within County government. Legal services are also provided to some special districts and other entities outside County government on a cost-recovery or courtesy basis. The department provides services internally to County officials and staff. It does not provide direct public services.

### **PROGRAMS AND SERVICES**

Typical programs and services provided by the department include: representing the County in court and administrative proceedings; preparing and reviewing legal documents such as contracts, leases, ordinances, resolutions, proposed legislation; requests for proposals, bids or qualifications; research and advice; attending Board and Commission meetings; compliance training; reviewing Board and Commission agendas and individual agenda items; responding to requests for public records; and serving as general legal counsel.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

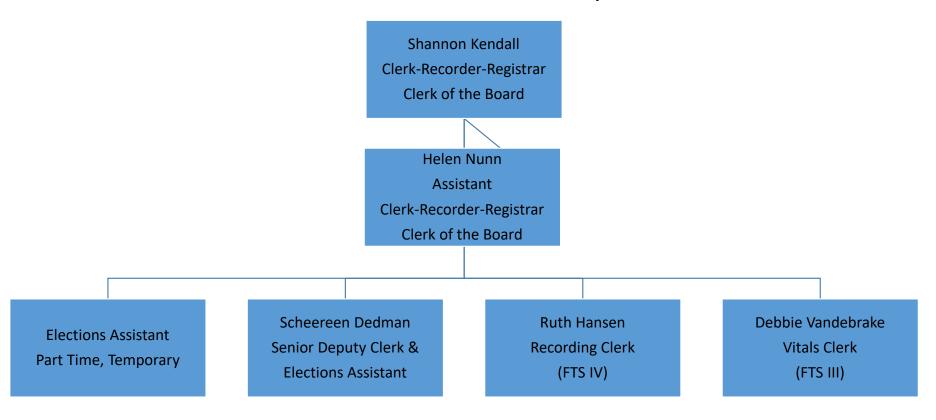
There is nothing excluded from this budget. The primary department expenses are staff salaries and benefits, legal research resources such as books and online research tools, training expenses and outside counsel fees in specialized areas of the law. Generally, these expenses do not change from year-to-year. However, we were able to reduce expenditures on legal research resources ("special department expense") by \$2,000 for next fiscal year by eliminating the purchase of certain paper resources that are now available online.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
County Counsel	1D	Conduct legal research, meet with relevant departments and stakeholders and draft effective cannabis regulations which include enforcement provisions.	Regulatory scheme adopted by Board.	No
County Counsel	1E	Draft and/or review requests for proposals, qualifications and bids, contracts, bonds, and agenda materials for road and infrastructure projects.	Completed road and infrastructure projects.	No
County Counsel	2A	Identify, retain and oversee appropriate specialists to guide the County through the development and long-term operation of affordable and permanent supportive housing projects.	Contracts in place and progress made on housing development.	No
County Counsel	3A	Draft and/or review agreements or planning materials.	Agreements and materials adopted by Board or relevant decision maker.	No
County Counsel	4A	Draft and/or review real estate documents, financing documents, requests for proposals, qualifications and bids, contracts, bonds, and agenda materials for south county facility construction, purchase or lease.	Board-approved plan in place and in implementation phase.	No
County Counsel	5A	Participate in employee labor negotiations, review and provide input on proposals, draft memoranda of understanding language.	Approved memoranda of understanding.	Yes

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Counsel							
100-13-120-16010	PROP TAX ADMIN FEE- CO COUNSEL	1,917	1,000	3,858	3,858	3,858	0	0
100-13-120-16371	PROFESSIONAL SERVICE FEES-CO COUNSEL	5,770	2,000	5,400	,	2,000	0	0
100-13-120-17010	MISC REVENUE-CO COUNSEL	0	100	0	_,;;;	0	0	0
	Total Revenues	7,687	3,100	9,258	5,858	5,858	0	0
100-13-120-21100	SALARY AND WAGES	468,805	579,681	471,930	612,265	612,265	0	0
100-13-120-22100	EMPLOYEE BENEFITS	254,946	316,695	271,383	136,901	136,901	0	0
100-13-120-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	84,897	84,897	0	0
100-13-120-22120	Employee Benefits - PERS (ER Portion)	0	0	0	148,002	148,002	0	0
100-13-120-30280	TELEPHONE/COMMUNICATIONS	3,003	3,600	2,989	3,600	3,600	0	0
100-13-120-30500	WORKERS' COMP INS EXPENSE	4,619	6,397	4,798	6,838	6,838	0	0
100-13-120-30510	LIABILITY INSURANCE EXPENSE	3,088	3,612	2,709	3,677	3,677	0	0
100-13-120-31700	MEMBERSHIP FEES	3,578	6,000	4,614	6,000	6,000	0	0
100-13-120-32000	OFFICE EXPENSE	6,401	9,000	6,708	8,000	8,000	0	0
100-13-120-32010	Technology Expenses	1,125	3,634	3,634	6,594	6,594	0	0
100-13-120-32390	LEGAL SERVICES	14,202	20,000	5,899	20,000	12,000	0	8,000
100-13-120-32450	CONTRACT SERVICES	0	1,000	0	1,000	0	0	1,000
100-13-120-32500	PROFESSIONAL & SPECIALIZED SER	10,273	10,000	1,296	0	0	0	0
100-13-120-32950	RENTS & LEASES - REAL PROPERTY	63,039	69,284	57,786	70,100	70,100	0	0
100-13-120-33120	SPECIAL DEPARTMENT EXPENSE	5,633	15,000	5,920	23,000	23,000	0	0
100-13-120-33350	TRAVEL & TRAINING EXPENSE	8,971	12,000	9,119	12,000	10,000	0	2,000
100-13-120-33351	VEHICLE FUEL COSTS	1,022	2,000	912	4,900	4,900	0	0
100-13-120-33360	MOTOR POOL EXPENSE	2,881	5,158	4,013		4,833	0	0
100-13-120-70500	CREDIT CARD CLEARING ACCOUNT	2,047	0	2,905		0	0	0
	Total Expenditures	853,635	1,063,061	856,616	, ,	1,141,607	0	11,000
	Net County Cost	-845,948	-1,059,961	-847,358	-1,146,749	-1,135,749	0	-11,000



# Clerk-Recorder Elections Clerk of the Board of Supervisors



### CLERK-RECORDER DEPARTMENT #180

### **DEPARTMENTAL** (or Division) **OVERVIEW**

County Clerk is ex officio Clerk of the Board of Supervisors and issuer/maintainer of various certificates and vital and other records, oaths, appointments; County Recorder keeps and preserves all books, records, deeds, maps and papers deposited and kept in the office and it is the duty of the Recorder to record or cause to be recorded property (and other) documents correctly. In Mono County the Clerk-Recorder is in the same office and performs all duties simultaneously.

### PROGRAMS AND SERVICES

Recording/maintaining property documents; processing/maintaining/providing vital records (birth/death records, and marriage licenses); Fair Political Practices Commission (FPPC) Form 700 filing office; processing/maintaining Fictitious Business Name (FBN) applications; processing variety of notices (i.e. California Environmental Quality Act (CEQA) Notices); maintaining roster of County Public Agencies; maintaining all County Contracts; serve as Clerk of the Board of Supervisors; perform marriages; keep website updated; prepare budget. The Clerk-Recorder's Office began implementing Senate Bill 2 (Building Homes and Jobs Act Fee) on January 1, 2018. This is a mandated requirement (additional \$75 charged to all recordable real property documents that meet certain requirements) which has created extra time and work. We have incorporated this seamlessly into our daily workload with no additional staffing.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

N/A

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Clerk of the Board of Supervisors	4b	Meet all mandated Board deadlines for projects, including completion of the legislative platform, regular agenda requirements, and special projects. Continue to support effective and efficient Board meetings and recording of all actions for the public. Assist Board as requested in responding to inquiries effectively.	Measured by number of Board-related deadlines achieved on time, date of completing the legislative platform or other projects, and results from informal and other surveys from the Board, staff, and the public about service related to Board metters.	YES
Clerk-Recorder	4b	Maintain historical value of property and other books, which is a responsibility of the Clerk-Recorder's office, by continuing our records preservation and digitizing of documents project. We will use Modernization funds.	Successful completion of an additional 25 books in FY 18-19. Will have a decrease in damaged books; will provide better customer service and enhanced researching experience when they come into our office.	YES
Clerk-Recorder	4b	Continue using and gaining experience in previously implemented programs: E-Recording, collection of SB 2 fee, and VitalChek, all of which required updating our current technology and training.	Measured by reports that will show us how often these new services get utilized during the year. It was also suggested that we implement brief customer surveys (at counter and as part of Erecording process) to help measure how successful these programs are. Not as tangible but equally important will be the customer feedback we receive regarding these services.	YES
Registrar of Voters	4b	Continue improving election practices and voter experience.	Measured by error-free elections evidenced by successful, timely certifications to state, potential Post-Election surveys to voters for both the June and November elections, and positive feedback from both voters and poll workers.	YES

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Clerk/Recorder							
100-27-180-16010	PROP TAX ADMIN FEE- CLERK	1,393	1,300	1,494	1,494	1,494	0	0
100-27-180-16130	COUNTY CLERK SERVICE FEES	8,691	7,500	6,562	7,500	7,500	0	0
100-27-180-16163	SB2 Reimbursement	0	0	0	16,000	16,000	0	0
100-27-180-16200	RECORDING FEES	59,771	56,000	51,465	56,000	56,000	0	0
100-27-180-16201	INDEX FEES	20,077	18,500	16,326	18,500	18,500	0	0
100-27-180-16202	Electronic Recording Fee	397	5,500	5,061	5,500	5,500	0	0
100-27-180-17010	Miscellaneous Revenue	34	0	240	0	0	0	0
100-27-180-17150	MODERNIZATION/MICRO-GRAPHIC	45,557	200,500	25,864	76,300	76,300	0	0
	Total Revenues	135,920	289,300	107,012	181,294	181,294	0	0
100-27-180-21100	SALARY AND WAGES	308,973	314,919	279,906	338,688	338,688	0	0
100-27-180-21120	OVERTIME	2,120	0	0	0	0	0	0
100-27-180-22100	EMPLOYEE BENEFITS	163,581	146,493	151,810	74,315	74,315	0	0
100-27-180-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	42,541	42,541	0	0
100-27-180-22120	Employee Benefits - PERS (ER Portion)	0	0	0	63,754	63,754	0	0
100-27-180-30280	TELEPHONE/COMMUNICATIONS	2,299	2,700	2,680	2,910	2,910	0	0
100-27-180-30500	WORKERS' COMP INS EXPENSE	4,754	4,590	3,443	8,645	8,645	0	0
100-27-180-30510	LIABILITY INSURANCE EXPENSE	4,111	3,248	2,436	4,864	4,864	0	0
100-27-180-31200	EQUIP MAINTENANCE & REPAIR	6,450	14,200	13,304	1,000	1,000	0	0
100-27-180-31700	MEMBERSHIP FEES	1,100	1,325	1,200	1,325	1,325	0	0
100-27-180-32000	OFFICE EXPENSE	10,287	12,140	5,845	12,200	10,000	0	2,200
100-27-180-32010	Technology Expenses	2,475	5,802	5,801	7,184	7,184	0	0
100-27-180-32020	Technology Expense-Software Licenses	0	0	0	13,200	13,200	0	0
100-27-180-32500	PROFESSIONAL & SPECIALIZED SER	40,078	174,860	4,860	70,800	70,800	0	0
100-27-180-32860	RENTS & LEASES - OTHER	3,873	3,700	3,644	3,800	3,800	0	0
100-27-180-33120	Special Department Expense	0	25,000	22,285	0	0	0	0
100-27-180-33350	TRAVEL & TRAINING EXPENSE	5,873	12,500	6,767	11,500	8,000	0	3,500
100-27-180-33351	VEHICLE FUEL COSTS	69	550	0	0	0	0	0
100-27-180-33360	MOTOR POOL EXPENSE	0	462	0	0	0	0	0
	Total Expenditures	556,043	722,489	503,982	656,726	651,026	0	-,
	Net County Cost	-420,123	-433,189	-396,970	-475,432	-469,732	0	-5,700

### ELECTIONS DEPARTMENT #181

### **DEPARTMENTAL** (or Division) **OVERVIEW**

Conduct all elections held in Mono County, including statewide primary, general and special elections as well as local elections for Mono County, Town of Mammoth Lakes, Special Districts, and School Districts.

### PROGRAMS AND SERVICES

This is a mandated function. Registrar maintains County's Voter Registration Database and keeps it updated, performs all task/duties required to successfully run an election (includes keeping up with and following current legislation, Candidate filings, ballot preparation, poll worker management, management of ballot mailing and receipt, and miscellaneous duties as required. The Registrar also updates website and prepares annual budget.

### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

We are potentially interested in purchasing a new envelope printer to mail our almost 4,000 VBM ballots each election. This process has become time consuming with our current printer and is not cost effective or time efficient. We will be bringing back specifics regarding this purchase in August and we have already done research on the type of printer we need and what it will cost. We can no longer continue to use our old printer AND do the work in house. We feel strongly that we either need to purchase this new envelope printer or, alternatively, have our ballot/envelope printers do all our election ballot and envelope printing and mailing for us. We are still determining which is more cost effective but wanted to make sure the Board knew this would be a potential request later in the budget process.

Additionally, as we've mentioned previously we are interested in potentially purchasing electronic poll pads to aid in the check-in process at the polls. Our vendor has indicated that we are eligible to "try before we buy", perhaps for the November election. The cost, however to purchase these poll pads would be approximately \$26,000 - this covers initial costs up front for the first year and then financing options for years 2-5. We have additional details on the costs associated, but just wanted to make this part of "what's not included" in this budget so that if we want to explore this during the one-time cost phase of budgeting, we will be able to do so.

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018- 19 Dept Req'd Over Base
	Election Division							
100-15-181-15821	ST: ELECTION REIMBURSEMENT	414	0	561	0	0	0	0
100-15-181-15900	Oth: Other Govt Agencies	5,936	0	0	0	0	0	0
100-15-181-16410	ELECTION FEES	3,002	1,500	18,285	1,500	1,500	0	0
100-15-181-18150	Long Term Debt Proceeds	0	224,000	224,000	0	0	0	0
	Total Revenues	9,352	225,500	242,846	1,500	1,500	0	0
100-15-181-21100	SALARY AND WAGES	51,922	73,824	24,233	64,092	64,092	0	0
100-15-181-21120	OVERTIME	375	0	0	0	0	0	0
100-15-181-22100	EMPLOYEE BENEFITS	22,554	37,960	23,533	12,023	12,023	0	0
100-15-181-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	6,934	6,934	0	0
100-15-181-22120	Employee Benefits - PERS (ER Portion)	0	0	0	39,330	39,330	0	0
100-15-181-30280	TELEPHONE/COMMUNICATIONS	540	885	3,580	630	630	0	0
100-15-181-31200	EQUIP MAINTENANCE & REPAIR	18,539	16,000	0	0	0	0	0
100-15-181-32000	OFFICE EXPENSE	9,555	20,000	8,487	20,000	20,000	0	0
100-15-181-32010	Technology Expenses	450	837	836	478	478	0	0
100-15-181-32020	Technology Expense-Software Licenses	0	0	0	31,210	31,210	0	0
100-15-181-32800	PUBLICATIONS & LEGAL NOTICES	1,253	3,998	1,704	3,998	3,998	0	0
100-15-181-33120	SPEC DEPT EXP	17,239	26,201	13,475	11,500	11,500	0	0
100-15-181-33122	POLL WORKER EXPENSES	6,100	10,500	0	10,500	10,500	0	0
100-15-181-33124	BALLOT EXPENSES	13,203	30,000	5,547	30,000	30,000	0	0
100-15-181-33350	TRAVEL & TRAINING EXPENSE	3,810	7,500	4,086	6,500	5,000	0	1,500
100-15-181-35210	Bond/Loan Interest	0	5,336	2,800	4,803	0	4,803	4,803
100-15-181-53030	CAPITAL EQUIP-\$5,000+	224,403	0	0	0	0	0	0
100-15-181-60045	Bond/Loan Principle Repayment	0	42,602	21,169	43,135	0	43,135	
	Total Expenditures	369,942	275,643	109,451	285,133	235,695	47,938	,
	Net County Cost	-360,590	-50,143	133,395	-283,633	-234,195	-47,938	-49,438

#### BOARD OF SUPERVISORS DEPARTMENT #010

#### **DEPARTMENTAL** (or Division) **OVERVIEW**

County Clerk is *ex-officio* Clerk of the Board of Supervisors (Government Code Section 25100 and 26801); serves as support for Board of Supervisors, Assessment Appeals Board, Personnel Appeals Board and various other boards as requested.

#### PROGRAMS AND SERVICES

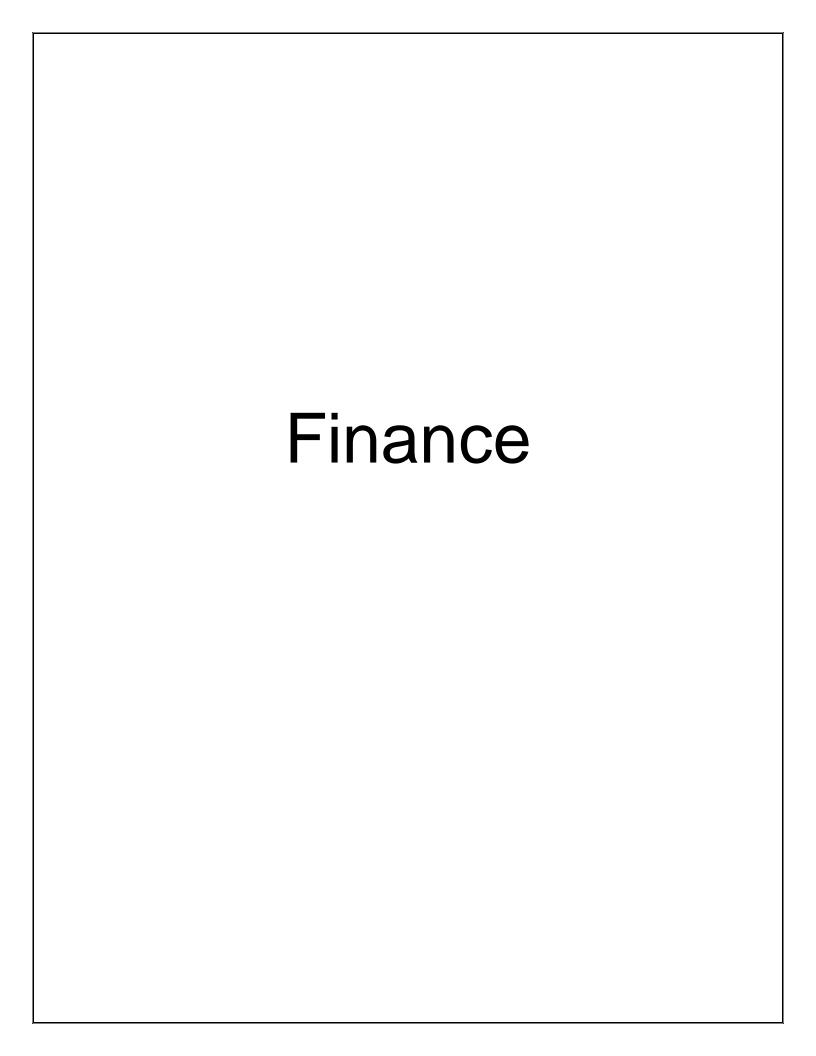
For various boards, functions include: managing/preparing agendas and packets, attending meetings, preparing minutes, processing minutes orders, resolutions and ordinances, updates to BOS website, assisting Board members as needed and budget preparation.

This budget funds all the Board of Supervisor salaries/benefits, their training activities both locally and out of the county, the Assessment Appeals Board staffing and other Board staffing, as needed.

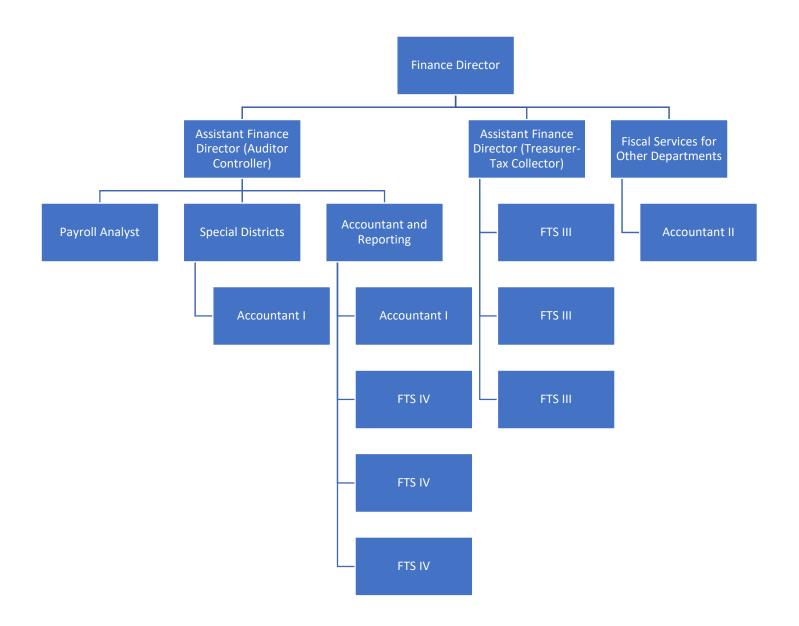
#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Potential funding for Sierra Consortium/Sierra Camp. An MOU was signed. To be addressed later in budget cycle.

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Board of Supervisors							
100-11-010-16010	PROP TAX ADMIN FEE- BOS	462	462	502	502	502	0	0
100-11-010-17010	Miscellaneous Revenue	0	0	306	0	0	0	0
	Total Revenues	462	462	808	502	502	0	0
100-11-010-21100	SALARY AND WAGES	249,009	253,263	204,992	239,802	239,802	0	0
100-11-010-22100	EMPLOYEE BENEFITS	144,146	143,635	116,593	42,700	42,700	0	0
100-11-010-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	60,576	60,576	0	0
100-11-010-22120	Employee Benefits - PERS (ER Portion)	0	0	0	33,225	33,225	0	0
100-11-010-30280	TELEPHONE/COMMUNICATIONS	1,050	1,100	1,016	1,350	1,350	0	0
100-11-010-30500	WORKERS' COMP INS EXPENSE	4,713	7,235	5,426	8,696	8,696	0	0
100-11-010-30510	LIABILITY INSURANCE EXPENSE	4,211	5,208	3,906	5,735	5,735	0	0
100-11-010-31700	MEMBERSHIP FEES	14,588	15,000	14,489	15,000	15,000	0	0
100-11-010-32000	OFFICE EXPENSE	5,854	6,600	4,369	6,000	6,000	0	0
100-11-010-32010	TECHNOLOGY EXPENSE	1,563	2,529	2,528	4,940	4,940	0	0
100-11-010-32500	PROFESSIONAL & SPECIALIZED SER	4,908	5,250	1,914	4,250	4,250	0	0
100-11-010-32800	PUBLICATIONS & LEGAL NOTICES	4,875	5,650	3,609	5,650	5,650	0	0
100-11-010-32860	RENTS & LEASES - OTHER	2,018	200	142	200	200	0	0
100-11-010-32950	RENTS & LEASES - REAL PROPERTY	5,108	5,733	5,169	5,724	5,724	0	0
100-11-010-33120	SPECIAL DEPARTMENT EXPENSE	1,706	4,000	1,200	3,000	3,000	0	0
100-11-010-33350	TRAVEL & TRAINING EXPENSE	55,667	55,000	48,410	50,000	45,000	0	5,000
100-11-010-33351	VEHICLE FUEL COSTS	705	1,500	667	1,200	1,200	0	0
100-11-010-33360	MOTOR POOL EXPENSE	2,022	3,556	3,183	5,778	5,778	0	0
	Total Expenditures	502,143	515,459	417,614	493,826	488,826	0	5,000
	Net County Cost	-501,681	-514,997	-416,807	-493,324	-488,324	0	-5,000



#### FINANCE DEPARTMENT



#### DEPARTMENT OF FINANCE DEPARTMENT 100-12-070

#### **DEPARTMENTAL (or Division) OVERVIEW**

The Department of Finance provides accounting, budgeting, payroll, cash management and investing, tax billing and collecting and other financial services delivered through two divisions: Auditor-Controller and Treasurer-Tax Collector.

#### PROGRAMS AND SERVICES

The Auditor-Controller division provides accounting and property tax administration services to County departments, the Town of Mammoth, schools, courts and special districts. The division monitors budgets, issues warrants, deposits revenues, processes payroll and accounts for assets, liabilities, accounts receivable/payable and long-term debt. Annually, the division prepares the County's Comprehensive Annual Financial Report (CAFR).

The Treasurer-Tax Collector division is a combined office that includes the Treasurer and the Tax Collector. The Treasurer serves as the depository for all funds belonging to the county, schools and other special districts, and handles all banking and investment functions. The Tax Collector office is responsible for the billing, collection and reporting of property tax revenues levied in the County, and transient occupancy taxes.

The Department has proposed appropriations that include the following:

- Final year implementing the new payroll system and employee portal.
- The OpenGov system that includes the townhall application, the internal financial reporting portal, and the budget-builder component.
- Annual license fees for Megabyte, our property tax software, and Innoprise, our accounting, receipting and payroll software.
- Contracts with external auditing firms to audit the County's finances (required by law) and the independent special districts (policy direction by the County Board of Supervisors).
- Host Compliance application for monitoring vacation rental home compliance.
- Contracting with an actuarial firm to prepare the valuation report of the County's Other Post-Employment Benefits plan.
- Travel and training at a level that promotes robust staff development initiatives.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

We anticipate no further payments to Harris, software vendor of our ERP system.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Finance	3D	Complete action items presented during the workshop, Building a Financial Resilient Mono County	Complete action items over the next 24 months	No
Finance	3D	Establish Pension Stablilization Fund	Complete set-up of fund by December 31, 2018 Transistion to using OPENGOV portal as the main source	No
Finance	3D, 4B	Implement internal OPENGOV reporting portal	of financial reporting by all Departments by September 30, 2018	No
Finance	3D, 4B	Implement OPENGOV budget builder application	Utilize OPENGOV budget builder for FY 2018-19 mid-year budget process	No
Finance	4B, 5C, 5D	Hold quarterly meetings will all County fiscal staff	90% attendence of all County fiscal staff at four quarterly meetings over the next twelve months	No
Finance	3D, 4B	Increase TOT compliance with all operators	Achieve 95% compliance rate	Yes

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Department of Finance							
100-12-070-12020	BUSINESS LICENSE FEES	17,361	18,000	14,420	18,000	18,000	0	0
100-12-070-14030	CalPERS Discount	0	103,113	77,331	120,378	120,378	0	0
100-12-070-16010	PROP TAX ADMIN FEE- FINANCE	91,798	91,798	133,590	133,590	133,590	0	0
100-12-070-16040	RESEARCH & COST RECOVERY FEES	11,340	6,000	4,700	6,000	6,000	0	0
100-12-070-16180	TAX BILL CHANGES/SPEC ASSESSME	24	0	0	0	0	0	0
100-12-070-16470	ACCOUNTING SERVICE FEES	35,886	50,000	25,871	30,000	30,000	0	0
100-12-070-16503	COLLECTION REVENUE	69,315	0	15,353	0	0	0	0
100-12-070-16550	PARCEL SPLIT/CHG OF OWNERSHIP&	0	0	25	0	0	0	0
100-12-070-16560	REDEMPTION FEES	2,050	1,500	1,770	2,000	2,000	0	0
100-12-070-16570	5% SUPPLEMENTAL COLLECTION FEE	37,501	30,000	44,830	35,000	35,000	0	0
100-12-070-17010	MISCELLANEOUS REVENUE	3,337	0	17,087	0	0	0	0
100-12-070-17030	CAL-CARD REBATE	10,300	8,500	7,881	10,000	10,000	0	0
100-12-070-17500	LOAN REPAYMENTS	0	0	146,250	0	0	0	0
100-12-070-18100	OPERATING TRANSFERS IN	48,688	24,500	21,750	0	0	0	0
	Total Revenues	327,600	333,411	510,858	354,968	354,968	0	0
100-12-070-21100	SALARY AND WAGES	894,582	1,000,650	757,916	927,302	874,896	0	52,406
100-12-070-21120	OVERTIME	9,402	20,000	7,837	20,000	13,000	0	7,000
100-12-070-22100	EMPLOYEE BENEFITS	589,502	604,810	508,620	199,029	154,090	0	44,939
100-12-070-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	237,514	237,514	0	0
100-12-070-22120	Employee Benefits - PERS (ER Portion)	0	0	0	256,825	256,825	0	0
100-12-070-30280	TELEPHONE/COMMUNICATIONS	3,600	3,600	3,635	4,500	4,500	0	0
100-12-070-30500	WORKERS' COMP INS EXPENSE	10,135	16,885	12,664	23,399	23,399	0	0
100-12-070-30510	LIABILITY INSURANCE EXPENSE	8,226	9,540	7,155	11,890	11,890	0	0
100-12-070-31200	EQUIP MAINTENANCE & REPAIR	145,030	176,650	168,080	3,500	3,500	0	0
100-12-070-31700	MEMBERSHIP FEES	1,933	2,500	1,546	2,500	2,500	0	0
100-12-070-32000	OFFICE EXPENSE	45,953	45,375	30,580	50,000	45,000	0	5,000
100-12-070-32010	Technology Expenses	3,825	11,563	11,363	16,208	16,208	0	0
100-12-070-32020	Technology Expense-Software Licenses	0	0	0	189,250	177,750	11,500	11,500
100-12-070-32350	ANNUAL AUDIT	72,000	72,000	74,800	148,300	80,000	68,300	68,300
100-12-070-32360	CONSULTING SERVICES	20,100	27,950	12,488	28,686	28,686	0	0
100-12-070-32500	PROFESSIONAL & SPECIALIZED SER	129,602	196,600	110,451	115,600	55,600	60,000	60,000
100-12-070-32800	PUBLICATIONS & LEGAL NOTICES	9,818	10,000	2,810	10,000	10,000	0	0
100-12-070-33120	SPECIAL DEPARTMENT EXPENSE	2,192	42,155	44,342	12,000	9,561	0	2,439
100-12-070-33199	Special Dept Expense - Interfund Transfers	269	500	0	0	0	0	0
100-12-070-33350	TRAVEL & TRAINING EXPENSE	28,093	33,000	20,115	38,000	20,000	0	18,000

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
100-12-070-33351	VEHICLE FUEL COSTS	352	1,000	174	0	0	0	0
100-12-070-33360	MOTOR POOL EXPENSE	726	1,500	620	523	523	0	0
100-12-070-35210	BOND/LOAN INTEREST-FINANCE	2,227	1,430	1,287	600	0	600	600
100-12-070-53030	CAPITAL EQUIPMENT, \$5,000+	48,688	24,500	21,750	0	0	0	0
100-12-070-60045	BOND/LOAN PRINCIPLE REPAYMENT-FINANCE	96,473	103,950	77,736	70,000	0	70,000	70,000
	Total Expenditures	2,122,727	2,406,158	1,875,968	2,365,626	2,025,442	210,400	340,184
	Net County Cost	-1,795,127	-2,072,747	-1,365,110	-2,010,658	-1,670,474	-210,400	-340,184

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Copier Pool							
655-10-305-14010	INTEREST INCOME	323	200	346	300	300	0	0
655-10-305-16950	INTER-FUND REVENUE	70,257	65,000	52,526	108,600	108,600	0	0
655-10-305-16959	INTER-FUND REPLACEMENT REVENUE	21,539	21,000	16,178	27,500	27,500	0	0
655-10-305-17010	Miscellaneous Revenue	23	0	0	0	0	0	0
655-10-305-18010	SALE OF SURPLUS ASSETS	0	0	61	0	0	0	0
	Total Revenues	92,142	86,200	69,111	136,400	136,400	0	0
655-10-305-30270	ADMINISTRATION EXPENSE	1,314	1,500	0	1,800	1,800	0	0
655-10-305-31200	EQUIP MAINTENANCE & REPAIR	42,004	47,000	33,463	50,500	50,500	0	0
655-10-305-32000	OFFICE EXPENSE	8,189	9,500	6,090	50,100	50,100	0	0
655-10-305-39000	DEPRECIATION EXPENSE	22,587	0	0	0	0	0	0
655-10-305-39005	CAPITAL ASSET OFFSET	-20,339	0	0	0	0	0	0
655-10-305-53030	CAPITAL EQUIPMENT, \$5,000+	27,393	48,750	46,017	32,000	32,000	0	0
655-10-305-72960	A-87 INDIRECT COSTS	2,028	2,001	1,501	2,401	2,401	0	0
	Total Expenditures	83,177	108,751	87,070	136,801	136,801	0	0
	Net Fund Cost	8,964	-22,551	-17,959	-401	-401	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
198-10-001-17500 198-10-001-18150	Debt Service Fund LOAN COLLECTION REPAYMENTS Long Term Debt Proceeds Total Revenues	922,447 0 922,447	815,462 24,500 839,962	106,915 0 106,915	147,977 0 147,977	0	0 0	0 0 0
198-10-001-35200 198-10-001-35210 198-10-001-60045 198-10-001-60100	BOND EXPENSES BOND/LOAN INTEREST BOND/LOAN PRINCIPLE REPYMNT OPERATING TRANSFERS OUT - INNOPRISE Total Expenditures Net Fund Cost	754 88,036 798,573 48,688 936,050 -13,604	0 52,562 762,900 24,500 839,962 0	795 1,287 77,736 21,750 101,568 5,347	755 30,922 116,300 0 147,977 0	,-	0	0 0 0 0 0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	GF Operating Transfers							
100-10-071-15310	ST: PUB SAFETY-PROP 172 SALES/1ST RESPON	150,000	150,000	150,000	150,000	150,000	0	0
100-10-071-18100	OPERATING TRANSFERS IN	0	131,415	50,000	0	0	0	0
	Total Revenues	150,000	281,415	200,000	150,000	150,000	0	0
100-10-071-47010	CONTRIBUTIONS TO OTHER GOVERNM	20,020	296,618	164,860	23,690	3,690	0	20,000
100-10-071-47020	CONTRIBUTIONS TO NON-PROFIT OR	170,719	158,000	158,000	150,000	0	0	150,000
100-10-071-60100	OPERATING TRANSFERS OUT	3,033,530	3,162,272	2,814,113	1,572,888	1,176,701	0	396,187
	Total Expenditures	3,224,269	3,616,890	3,136,973	1,746,578	1,180,391	0	566,187
	Net County Cost	-3,074,269	-3,335,475	-2,936,973	-1,596,578	-1,030,391	0	-566,187

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Contingency							
	Total Revenues	0	0		0	) (	0	0
100-10-330-91010	CONTINGENCY	0	10,552		0 406,72	9 357,199	0	49,530
	Total Expenditures	0	10,552		0 406,72	9 357,199	0	49,530
	Net County Cost	0	-10,552		0 -406,72	9 -357,199	0	-49,530

Account		2016-17	2017-18 Revised	2017-18	Requested	2018-19 Base Operating	2018-19 Encumbrance	Variance 2018-19 Dept Req'd Over
Number	Account Description	Actuals	Budget	Actuals	Budget	Budget	Carryover	Base
	General Revenues							
100-10-001-10020	PROP TAX -CURRENT SECURED	15,307,719	15,500,000	15,509,847	15,810,000	15,810,000	0	-
100-10-001-10030	PROP TAX -CURRENT UNSECURED	1,177,187	1,200,000	1,195,482	1,215,000	1,215,000	0	0
100-10-001-10040	PROP TAX -DELINQ SECURED REDEM	118,446	250,000	181,933	250,000	250,000	0	0
100-10-001-10050	PROP TAX -DELINQ UNSECURED RED	52,495	2,000	118,308	2,000	2,000	0	0
100-10-001-10060	PROP TAX - SUPPLEMENTAL	123,150	100,000	168,836	100,000	100,000	0	0
100-10-001-10061	PROP TAX -UNITARY	417,374	320,000	414,463	320,000	320,000	0	0
100-10-001-10062	PROP TAX -EXCESS ERAF	810,204	150,000	0	700,000	700,000	0	0
100-10-001-10080	PROP TAX -PENALTIES/INTEREST	339,734	200,000	278,408	250,000	250,000	0	0
100-10-001-10090	SALES & USE TAX	585,375	585,000	449,454	630,000	630,000	0	0
100-10-001-10100	TRANSIENT OCCUPANCY TAX-GENERAL FUND	2,511,987	2,500,000	1,961,771	2,625,000	2,625,000	0	0
100-10-001-10110	PROPERTY TRANSFER TAX	225,244	200,000	192,133	210,000	210,000	0	0
100-10-001-10160	VLF IN LIEU	1,589,612	1,590,000	1,628,456	1,628,000	1,628,000	0	0
100-10-001-12200	FRANCHISE PERMITS	191,137	172,000	199,422	172,000	172,000	0	0
100-10-001-13010	VEHICLE CODE FINES	160,938	140,000	127,188	143,000	143,000	0	0
100-10-001-13031	County Parking Fines per GC 76000 (used in 50/50)	988	0	0	0	0	0	0
100-10-001-13040	COURT FINES & PENALTIES	626,575	550,000	511,825	660,000	660,000	0	0
100-10-001-13050	B/A 1463.14 PC FINES	3,922	3,100	2,472	3,100	3,100	0	0
100-10-001-13120	GF-FINES, FORFEITS & PENALTIES	750	875	250	875	875	0	0
100-10-001-14010	INTEREST INCOME	69,831	48,000	61,536	75,000	75,000	0	0
100-10-001-14050	RENTAL INCOME	6,000	6,000	4,500	6,000	6,000	0	0
100-10-001-15089	ST: MOTOR VEHICLE EXCESS FEES	5,311	5,000	6,025	6,000	6,000	0	0
100-10-001-15400	ST: HOMEOWNERS PROP TX RELIF	42,949	42,000	0	42,000	42,000	0	0
100-10-001-15405	St: Dept of Fish & Game PILT	15,756	15,756	0	15,756	15,756	0	0
100-10-001-15446	ST: REVENUE STABILIZATION	21,000	21,000	21,000	21,000	21,000	0	0
100-10-001-15460	ST: SB-90 STATE-MANDATED COST	6,149	0	0	0	0	0	0
100-10-001-15630	FED: TOBACCO SETTLEMENT	125,898	125,000	150,306	125,000	125,000	0	0
100-10-001-15690	FED: IN LIEU TAXES (PILT)	1,215,510	1,250,413	1,266,169	1,250,000	1,250,000	0	0
100-10-001-16371	PROF SERVICE FEES- A87	1,462,844	1,296,249	972,187	1,296,249	1,296,249	0	0
100-10-001-18100	Operating Transfers In	0	0	0	684,754	684,754	0	0
100-17-001-14050	RENTAL INCOME	0	0	500	0	0	0	0
	Total Revenues	27,214,085	26,272,393	25,422,473	28,240,734	28,240,734	0	
	Total Expenditures	0	0	0	0	0	0	0
	Net County Cost	27,214,085	26,272,393	25,422,473	28,240,734	28,240,734	0	0

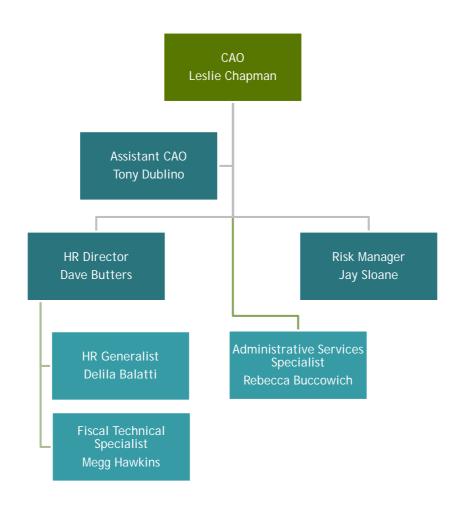
Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Stablization Fund							
151-10-001-14010	Interest Income	6,316	0	13,893	0	) (	0	0
151-10-001-18100	Operating Transfers In	1,117,516	660,000	660,000	C	)	0	0
	Total Revenues	1,123,832	660,000	673,893	C	) (	0	0
	Total Expenditures	0	0	0	C	) (	0	0
	Net Fund Cost	1,123,832	660,000	673,893	0	)	) 0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Local Rev Fund 2011(Publ Saf							
	Realignment)							
157-10-001-14010	INTEREST INCOME	56,675	0	61,831	0	0	0	0
157-21-430-15443	2011 REALIGNMNT -DA/PUBLIC DEFENDER	5,967	0	0	C	0	0	0
157-22-455-15443	2011 REALIGNMNT -COURT SECURITY	523,440	0	91,293	0		0	0
157-23-500-15160	PROBATION TRUST - JCPF - YOBG	113,357	0	0	O		0	0
157-23-520-15443	2011 REALIGNMNT - PROBATION	840,238	0	0	C	0	0	0
157-23-520-15903	PROBATION- SB 678 PERFORMANCE INCENTIVE	227,576	0	0	O	0	0	0
157-41-845-15443	2011 REALIGNMNT- BH SUBACCT	456,848	0	4,104	0	) C	0	0
157-56-868-15443	2011 REALIGNMNT- DSS PROTECTIVE SERVICES	1,150,879	0	0	C	) (	0	0
	Total Revenues	3,374,980	0	157,228	C	) C	0	0
	OPERATING TR OUT- COMMUNITY							
157-00-000-60100	CORRECTIONS	690,668	736,940	0	0	) 0	0	0
157-21-076-60100	Operating Transfers Out	0	17,405	0	O	0	0	0
157-21-430-60100	Operating Transfers Out	0	17,405	17,405	C	0	0	0
157-22-455-60100	OPERATING TRANSFERS OUT- COURT SECURITY	415,594	519,875	196,433	O	) (	0	0
157-23-500-60100	OPERATING TR OUT-PROB TRUST-JCPF-YOBG	30,899	358,600	0	O	) 0	0	0
157-23-520-60100	OPERATING TRANSFERS OUT	94,380	1,071,407	0	O	0	0	0
157-41-845-60100	REALIGNMENT-MH NONDRUG MEDI-CAL S	11,000	1,587,938	0	C	0	0	0
	OPERATING TR OUT-DSS PROTECTIVE							
157-56-868-60100	SERVICES	884,681	953,258	44,068	C	) C	0	0
	Total Expenditures	2,127,222	5,262,828	257,905	0	0	0	0
	Net Fund Cost	1,247,758	-5,262,828	-100,677	0	<u> </u>	0	0

Court         0 <th>е</th>	е
Total Revenues 0 0 0 0 0 0 0	
	0
100-21-075-38000 REVENUE MOE 513,836 556,199 555,940 552,199 0	0
100-21-075-38001 COUNTY FACILITIES MOE 209,132 209,132 209,132 209,132 0	0
Total Expenditures 722,968 765,331 765,072 761,331 761,331 0	0
Net County Cost <u>-722,968</u> -765,331 -765,072 -761,331 -761,331 0	0

# County Administrative Office

# Mono County Administrative Office Organizational Chart 2018-19



### DEPARTMENT NAME County Administrative Office DEPARTMENTS 100-11020 and 652-10280

#### **DEPARTMENTAL OVERVIEW**

In addition to providing administration and executive management services to the County, this department also includes Human Resources, and risk management

#### **PROGRAMS AND SERVICES**

The Mono County Administrative Office (CAO) plans, monitors, and coordinates County operations assuring that Board policies are carried out in the most cost-effective manner. The CAO formulates short and long-range plans and budgets, reviews and monitors County programs, services and budgets, coordinates work of department heads, implements Board policies, and represents and supports the Board's intergovernmental relations.

Human Resources provides employee services such as recruiting, screening, interviewing, hiring and onboarding new staff. The HR director is responsible for employee relations, coaching departments on progressive discipline and handling difficult employee situations. Additionally, he handles disciplinary action and employee complaints that are unable to be resolved at the department level. He maintains good communication between the administrative office and line employees by visiting worksites and keeping an open door during business operations. Recently, the HR department has assumed the duties of employee benefit administration including PERS, health insurance, vision, dental, including educating new and existing employees on what is available and helping existing and retired employees resolve benefit-related issues.

The Insurance Department administers the County's risk management program, including general liability, workers' compensation, property, watercraft, landfill, Bond/Crime, airport, and medical malpractice policies. The department reviews contracts for risk identification, makes recommendations on types and limits of insurance, and ensures compliance with risk transfer techniques. The department reviews and analyzes reports of industrial injuries, motor vehicle accidents, and reports on non-employee accidents to enhance loss control. The department reviews the status of workers' compensation claims with third-party administrator, serves as liaison with departments, makes recommendations for settlement, and coordinates the return to work and modified duty program. The department develops, implements, interprets, monitors, and administers policies and procedures in accordance with state and federal regulations. The department provides training of staff to reduce county losses and to improve county leadership.

#### DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

The Director of Communications is an allocated position that is not included in this budget.

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Administration	1E, 4A	Provide guidance and support while coordinating project such as the South County facility and the County jail.	Projects progress and are completed on time and on or under budget	No
Administration	4D	Support and advance strategic priorities by coordinating the implimentation and/or improvement of a performance measurement system to track operational improvements	Specific measurements will be tracked and incorporated into the 2019-20 budget.	No
Administration	1E, 4A, 4C,	Develop and implement a 5-year Capital Improvement Program that identifes, prioritizes, schedules, and funds capital improvements	Adopted 5-year Capital Improvement Program	No
Administration	3A, 4E	Develop and enter multi-agency agreements that advance and streamline the sustainance and enhancement of recreation opportunities within the County.	Agreements executed and number of projects completed.	No
Human Resources	5A	Successfully negotiate new employee contracts with the Emergency Medical Service, Probation Officers and Mono County Public Employee unions	Most employees and the County will feel that the final agreements were fair and equitable. Employee recruitment and retention will improve and County long-term liabilities will be reduced in favor of better base salaries overall.	Yes
Human Resources	4B	Complete the implimentation of Employee Portal and Applicant Tracking through Innoprise	Employees will be able to input time electronically from their base work location and new job applicants will be able to complete the application process online. Customers will be more satisfied because doing necessary human resource and payroll tasks will be convenient.	No
Human Resources	4B	Improve employee benefit administration by creating employee information packets and better practices for employees going out on leave and conducting employee benefit education sessions on a consistent and regular basis.	Employees feel secure knowing what to expect and what steps to take when a life event happens that required them to access benefits. Employees feel confident that they know how to select and take advantage of County benefits that are right for them.	No
Human Resources	5A	Fully Impliment the results of the Salary Survey	Employees will be confident that their compensation is comparable to other agencies.	
Risk Management	5B	Develop a mechanism for employees to report safety concerns in a confidential, effective, and timely manner.	Completion of the task. Increase in the number of reports that are received.	No
Risk Management	5B	Complete 2 inspections with Trindel of the Public Works shops throughout the county, addressing OSHA compliance and safety issues.	Completion of the task. Reduction in findings. Timely corrective action by Public Works.	No
Risk Management	5B	Establish Lexipol Daily Training Bulletins in the Sheriff's Office	Completion reports by Deputies and PSO's	No
Risk Management	5B	Establish EMS safety program including ongoing safety communication and completion of EMS regulatory trainings on Target Solutions Platform.	Records of safety communication and training completions.	No
Risk Management	5D	Offer trainings on topics such as: Neuroscience of Leadership, Difficult Conversations, De escalation, coaching, and mentoring.	Number of attendess and feedback.	No

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Insurance Internal Service Fund							
652-10-300-14010	INTEREST INCOME	621	0	2,763	0	0	0	0
652-10-300-14020	UNREALIZED GAIN/LOSS	295.538	0	2,7 00	0	0	0	0
652-10-300-16610	INSURANCE LOSS PREVENTION SUBSIDY	33,400	100,000	108,967	10,000	10,000	0	0
652-10-300-17110	EMPLOYEE WELLNESS CONTRIBUTION	44,773	44,000	39,226	44,200	44,200	0	0
652-10-300-17121	DEPT INSURANCE REVENUE	1,481,942	2,018,604	1,513,067	2,396,543	2,396,543	0	0
652-10-300-18100	Operating Transfers In	0	75,000	0	0	0	0	0
	Total Revenues	1,856,274	2,237,604	1,664,022	2,450,743	2,450,743	0	0
652-10-300-21100	SALARY AND WAGES	61,382	84,833	71,659	92,611	92,611	0	0
652-10-300-22100	EMPLOYEE BENEFITS	25,521	45,574	39,213	20,917	20,917	0	0
652-10-300-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	10,565	10,565	0	0
652-10-300-22120	Employee Benefits - PERS (ER Portion)	0	0	0	25,428	25,428	0	0
652-10-300-30280	TELEPHONE/COMMUNICATIONS	959	900	762	900	900	0	0
652-10-300-30500	WORKERS' COMP INS EXPENSE	745,530	1,053,048	1,052,842	1,231,568	1,231,568	0	0
652-10-300-30510	LIABILITY INSURANCE EXPENSE	542,051	563,541	563,451	611,682	611,682	0	0
652-10-300-31700	MEMBERSHIP FEES	0	500	0	500	500	0	0
652-10-300-32000	OFFICE EXPENSE	62	750	0	750	750	0	0
652-10-300-32450	CONTRACT SERVICES: WELLNESS	70,727	80,000	59,534	106,000	106,000	0	0
652-10-300-33100	EDUCATION & TRAINING	88	0	0	0	0	0	0
652-10-300-33120	SPECIAL DEPARTMENT EXPENSE	30,037	127,000	2,837	129,000	129,000	0	0
652-10-300-33151	SPECIAL EVENT INSURANCE COSTS	0	0	454	0	0	0	0
652-10-300-33350	TRAVEL & TRAINING EXPENSE	1,081	3,500	1,161	3,500	3,500	0	0
652-10-300-33360	Motor Pool Expense	0	2,000	74	2,000	2,000	0	0
652-10-300-35100	LIABILITY CLAIMS	1,281,669	1,000	0	1,000	1,000	0	0
652-10-300-60100	OPERATING TRANSFERS OUT	0	75,000	0	0	0	0	0
652-10-300-72960	A-87 INDIRECT COSTS	105,216	181,295	135,971	217,554	217,554	0	0
	Total Expenditures	2,864,323	2,218,941	1,927,958	2,453,975	2,453,975	0	0
	Net Fund Cost	-1,008,049	18,663	-263,936	-3,232	-3,232	0	0

#### DEPARTMENT NAME CONWAY RANCH DEPARTMENT 103

#### **DEPARTMENTAL (or Division) OVERVIEW**

The Conway Ranch budget covers costs relating to the continuing maintenance and future planning for Conway Ranch.

#### **PROGRAMS AND SERVICES**

This year's budget includes anticipated maintenance activities (sediment basin cleanout and irrigation) as well as completing the installation of water measuring devices for Conway's water diversions, and continued planning efforts.

DESCRIBE WHAT IS NOT INCLUDED IN THIS BUDGET

Department Name	Strategic Priority	Tactic	Measurement / Outcome / Output	Mandated?
Conway Ranch	2D, 3A	Complete Grazing Management Plan	Plan completed and distributed for response	No
Conway Ranch	4C	Install Water Measuring Devices at County Diversion Points	Water Measuring devices installed and operational	By regulation

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Conway Ranch							
103-17-735-14010	INTEREST INCOME	124	0	-62	0	0	0	0
103-17-735-14050	RENTAL INCOME	9,288	0	0	0	0	0	0
103-17-735-18100	OPERATING TRANSFERS IN	52,888	111,149	42,593	75,482	75,482	0	0
	Total Revenues	62,300	111,149	42,531	75,482	75,482	0	0
103-17-735-21100	SALARY AND WAGES	11,544	14,157	0	0	0	0	0
103-17-735-22100	EMPLOYEE BENEFITS	9,112	13,311	10,474	0	0	0	0
103-17-735-30280	TELEPHONE/COMMUNICATIONS	150	0	0	0	0	0	0
103-17-735-30500	Workers' Comp Ins Expense	462	1,422	1,067	0	0	0	0
103-17-735-30510	Liability Insurance Expense	53,833	53,609	40,207	53,382	53,382	0	0
103-17-735-31400	BUILDING/LAND MAINT & REPAIR	1,749	5,000	4,914	3,100	3,100	0	0
103-17-735-32450	CONTRACT SERVICES	6,000	0	0	0	0	0	0
103-17-735-32500	PROFESSIONAL & SPECIALIZED SER	2,000	0	0	0	0	0	0
103-17-735-33120	SPECIAL DEPARTMENT EXPENSE	563	650	844	1,000	1,000	0	0
103-17-735-53030	CAPITAL EQUIPMENT, \$5,000+	0	23,000	0	18,000	18,000	0	0
	Total Expenditures	85,413	111,149	57,505	75,482	75,482	0	0
	Net Fund Cost	-23,113	0	-14,974	0	0	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	South County Facility Project							
193-18-725-18100	Operating Transfers In	0	150,000	150,000	C	) (	) 0	0
	Total Revenues	0	150,000	150,000	C	) (	0	0
193-18-725-32500	Professional & Specialized Ser	0	150,000	66,500	C	) (	) 0	0
	Total Expenditures	0	150,000	66,500		) (	) 0	0
	Net Fund Cost	0	0	83,500	C	) (	) 0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	County Administration Office							
100-11-020-12060	FILMING PERMITS	2,450	2,500	1,550	2,400	2,400	0	0
100-11-020-14050	RENTAL INCOME-COMMUNITY CENTER	5,010	4,000	5,670	5,000	5,000	0	0
100-11-020-16610	Insurance Loss Prevention Subs	0	0	0	800	800	0	0
100-11-020-16611	SPECIAL EVENT INSURANCE	785	800	454	0	0	0	0
100-11-020-17130	Electronic Key Fee	100	50	150	0	0	0	0
	Total Revenues	8,345	7,350	7,824	8,200	8,200	0	0
100-11-020-21100	SALARY AND WAGES	416,464	568,714	487,122	679,887	629,887	0	50,000
100-11-020-21120	OVERTIME	2,082	1,000	407	1,000	1,000	0	0
100-11-020-22100	EMPLOYEE BENEFITS	240,162	360,102	299,002	130,006	130,006	0	0
100-11-020-22110	Employee Benefits - Health (Medical-Dental-Vision)	0	0	0	118,795	118,795	0	0
100-11-020-22120	Employee Benefits - PERS (ER Portion)	0	0	0	140,997	140,997	0	0
100-11-020-30280	TELEPHONE/COMMUNICATIONS	3,137	5,010	3,148	3,720	3,720	0	0
100-11-020-30500	WORKERS' COMP INS EXPENSE	8,602	11,554	8,666	8,547	8,547	0	0
100-11-020-30510	LIABILITY INSURANCE EXPENSE	6,722	6,723	5,042	8,615	8,615	0	0
100-11-020-31200	EQUIP MAINTENANCE & REPAIR	9,243	20,000	6,712	10,000	10,000	0	0
100-11-020-31700	MEMBERSHIP FEES	1,344	2,510	654	1,500	1,500	0	0
100-11-020-32000	OFFICE EXPENSE	10,754	16,500	12,739	16,500	7,500	0	9,000
100-11-020-32010	Technology Expenses	1,125	5,205	5,205	7,935		0	0
100-11-020-32450	CONTRACT SERVICES	26,339	75,000	3,575	10,000	,	0	0
100-11-020-32500	PROFESSIONAL & SPECIALIZED SER	41,408	99,000	8,082	50,000	50,000	0	0
100-11-020-32950	RENTS & LEASES - REAL PROPERTY	42,080	46,249	38,573	43,000	43,000	0	0
100-11-020-33120	SPEC DEPT EXPENSE	3,231	4,000	3,074	3,000		0	0
100-11-020-33140	RECRUITING EXPENSES	4,156	20,000	6,443	7,500		0	0
100-11-020-33151	SPECIAL EVENT INSURANCE COSTS	379	750	0	0	0	0	0
100-11-020-33350	TRAVEL & TRAINING EXPENSE	7,054	16,000	8,784	16,000	10,000	0	6,000
100-11-020-33351	VEHICLE FUEL COSTS	2,860	4,000	2,310	3,000	3,000	0	0
100-11-020-33360	MOTOR POOL EXPENSE	8,900	18,000	11,564	13,905		0	0
	Total Expenditures	836,043	1,280,317	911,101	1,273,907	1,208,907	0	,
	Net County Cost	-827,697	-1,272,967	-903,277	-1,265,707	-1,200,707	0	-65,000

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Public Defender							
100-21-076-13070	SMALL CLAIMS ADVICE -COURT FIN	298	400	254	300	300	0	0
100-21-076-15443	St: 2011 Realignment	1,035	3,500	4,581	4,500	4,500	0	0
100-21-076-16050	LEGAL SERVICES	9,549	12,000	8,199	8,600	8,600	0	0
100-21-076-16980	PUBLIC DEFENDER CONTRACT FEES	18,185	12,750	14,828	12,750	12,750	0	0
100-21-076-18100	Operating Transfers In	0	17,405	0	0	0	0	0
	Total Revenues	29,067	46,055	27,861	26,150	26,150	0	0
100-21-076-32390	LEGAL SERVICES	42,052	40,000	30,653	40,000	40,000	0	0
100-21-076-32450	CONTRACT SERVICES	578,184	603,500	507,291	603,500	603,500	0	0
100-21-076-32500	PROFESSIONAL & SPECIALIZED SER	64,873	125,000	41,407	125,000	125,000	0	0
	Total Expenditures	685,109	768,500	579,352	768,500	768,500	0	0
	Net County Cost	-656,042	-722,445	-551,491	-742,350	-742,350	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget		2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Grand Jury Total Revenues	0	0	0	0	0	0	0
100-21-077-31010	JURY AND WITNESS EXPENSE	5,967	7,500	2,749	9,500	,	0	0
100-21-077-32000 100-21-077-32010	OFFICE EXPENSE Technology Expenses	420 0	800 0	475 0	500 300		0	0
	Total Expenditures	6,387 6,387	8,300 8,300	3,225	10,300	,		0
	Net County Cost	-6,387	-8,300	-3,225	-10,300	-10,300	0	0

Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base	
	Veterans Services								
	Total Revenues	0	0	0	0	C	0	0	
100-55-073-47010	CONTRIBUTIONS TO OTHER GOVERNM	46,849	38,568	29,942	38,568	38,568	0	0	
	Total Expenditures	46,849	38,568	29,942	38,568	38,568	0	0	
	Net County Cost	-46,849	-38,568	-29,942	-38,568	-38,568	0	0	

Farm Advisor FED: AG GRAZING PERMITS Total Revenues  1,093 1,000 0 1,000 1,000 0 0 1,000 0 0 1,000 0 0 1,000 0 0 0	Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
Total Revenues         1,093         1,000         0         1,000         1,000         0           100-63-072-32450         CONTRACT SERVICES         41,847         25,000         25,566         28,665         28,665         0		Farm Advisor							
100-63-072-32450 CONTRACT SERVICES 41,847 25,000 25,566 28,665 28,665 0	100-63-072-15029	FED: AG GRAZING PERMITS	1,093	1,000	0	1,000	1,000	C	0
		Total Revenues	1,093	1,000	0	1,000	1,000	C	0
T	100-63-072-32450	CONTRACT SERVICES	41,847	25,000	25,566	28,665	28,665	C	0
1 otal Expenditures 41,847 25,000 25,566 28,665 28,665 0		Total Expenditures	41,847	25,000	25,566	28,665	28,665	0	0
Net County Cost <u>-40,753</u> -24,000 -25,566 -27,665 -27,665 0		Net County Cost	-40,753	-24,000	-25,566	-27,665	-27,665	C	0

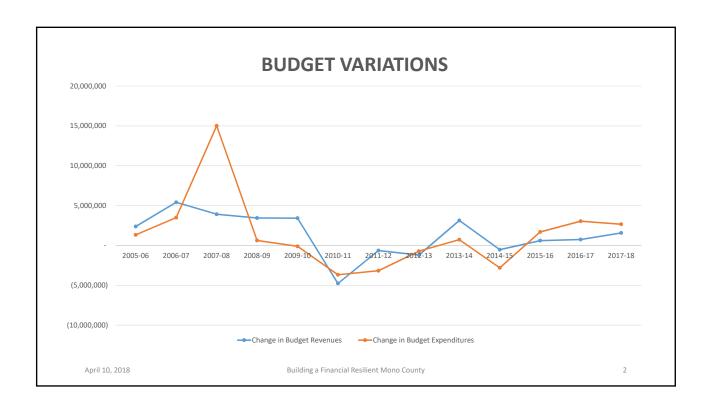
Account Number	Account Description	2016-17 Actuals	2017-18 Revised Budget	2017-18 Actuals	2018-19 Dept Requested Budget	2018-19 Base Operating Budget	2018-19 Encumbrance Carryover	Variance 2018-19 Dept Req'd Over Base
	Bridgeport Clinic Total Revenues	0	0		)	0 (	) (	0
		·	-					-
100-41-079-30280	TELEPHONE/COMMUNICATIONS	2,370	4,500		)	0 (	) (	0
100-41-079-32450	CONTRACT SERVICES	26,033	95,000		)	0 (	) (	0
100-41-079-33600	UTILITIES	2,634	25,000		)	0 (	) (	0
	Total Expenditures	31,036	124,500		)	0 (	) (	0
	Net County Cost	-31,036	-124,500		)	0 (	) (	0



# BUILDING A FINANCIALLY RESILIENT MONO COUNTY

**2018 Strategic Priority** 

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#### **MINDSET**

"We are what we repeatedly do.
Excellence, then is not an act, but a habit."
Attributed to *Aristotle* 

Financial resilience is a set of organizational **BEHAVIORS** that can, upon repetition and practice, establish a habitual pathway towards excellence in local government.

Joseph P. Case, County Administrator of Chesterfield County, VA

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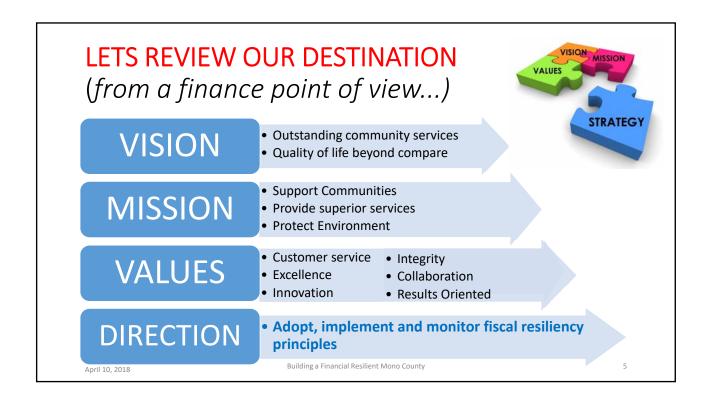
#### **TOPICS**

- 1. Sustainability vs Resiliency
- Eight Characteristics of a Resilient Financial System
- 3. Building Blocks of Long-term Planning

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#### WHAT DOES SUSTAINABILITY MEAN?

- Ability to maintain at certain level
- Conserve limited resources
- Avoid depletion
- Uphold and defend
- Survival strategies

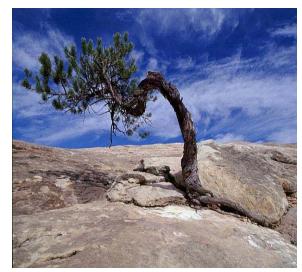
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# WHAT DOES RESILIENCE MEAN?

- Spring back
- Toughness
- Elasticity
- Adapt and grow



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The ability to withstand acute shocks and chronic stress WHILE maintaining AND improving essential services AND recover quickly and effectively

GOVERNMENT FINANCE OFFICERS' ASSOCIATION

Definition of Financial Resilience

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# Comparing Sustainability to Resilience

VS

#### **SUSTAINABILITY**

- Plan a few years ahead
- Prepare for common threats
- Conservate
- Focus on priorities during recessions
- Getting back to where we were
- Building reserves

#### RESILIENCE

- Plan ahead 5+ years
- Mitigate risk before threats
- High continuous quality of life
- Flexible to meet changing times
- Improve and add services during recessions
- Being better than we were before recession

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# ESSENTIAL CHARACTERISTICS OF A RESILIENT SYSTEM

- 1 DIVERSITY
- 2 REDUNDANCY
- 3 DECENTRALIZATION
- 4 TRANSPARENCY
- 5 COLLABORATION
- 6 FAIL GRACEFULLY
- 7 FLEXIBILITY
- 8 FORESIGHT

A SUSTAINABLE system is balanced but potentially brittle. A RESILIENT system not only survives shocks, it thrives even under conditions of adversity.

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# **OUTCOME: BUILDING TRUST**

TRANSPARENCY +

ENGAGEMENT +

PERFORMANCE +

ACCOUNTABILITY +

**TRUST** 

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**Building a Financial Resilient Mono County** 

Avoid a single point of failure or reliance on a single 1. DIVERSITY solution. Operating subsidies (\$1.2+million in FY 2018) Reduce reliance on General Charge GF staff time to projects Reaffirm policy to subsidize out-of-scope activities Fund Adding new services only if they are self-sustaining Long-term tax revenue impact from land use decisions Look beyond current revenues Demographic trends affecting revenues and expenditures and expenditures Escalating long-term liabilities (ie..pension) **OPEB** trust Capital Project reserve Diversity of funds Pension stabilization fund Economic stabilization Asset replacement reserve General reserve Motor pool Self-supporting internal service Copier and postage (folding machine too!) funds for internal processing Information Technology – hardware and services departments Communications (?) Radios (?) Safety policies to prevent accidents and injury Mitigate and absorb risk Project management practices – scope creep, delays Vendor selection and pricing – competitive bidding

2. REDUNDANCY	Avoid having only one path of escape or rescue	
Focus on reserve levels across multiple funds	Have a reserve policy that designates the PURPOSE of each reserve DON'T use fund balance for operations Prohibit unsustainable uses of fund balance	2
Create reserves for specific purposes	Plan ahead for financing long-term projects (capital projects, equipment replacement, infrastructure rebuild) Stabilize against economic downturns Widely understood and agreed upon – TRUST ISSUE Transparency enhances credibility of reserve balances	
Be specific about reserve rules	How much is enough? When is it OK to use it? How do we replenish?	
Have multiple strategies	Short-term strategies (immediate, near term) long-term strategies (years) Revenue enhancements (taxes, fees, collections) Expenditure reductions (efficiencies, benefit sharing, vendor incentives)	
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"Reserves must be taken seriously by all managers and officials, so prohibiting unsustainable uses of fund balance emphasizes the preservation of fund balance as the means of rescue from crisis situations."

Quote from Shayne Kavanah, GFOA senior manager of research. "Building a Financially Resilient Government through Long-Term Financial Planning"

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3. DECENTRALIZATION	Centralized systems look strong, but failure is catastrophic.
Engage Departments to actively manage their budget structure – everyone takes responsibility for County finances	Each Department is responsible and accountable for their budgets – reverse hoard syndrome Expand Department responsibility to include long-term liabilities and capital projects, including maintenance costs for new facilities
Link budget allocations to program revenues and cost-effectiveness. Spend resources to create highest public value possible.	OpenGov platform for implementing priority-based budgeting concepts Establish base budgets, manage net cost and allocation of discretionary revenues Use performance measures to make budget decisions
Decentralized approach to financial planning. Everyone takes charge of our fiscal destiny.	Use cross-functional teams to identify, analyze and solve financial issues (ISSUES TEAMS) Involve department staff in financial modeling and forecasting Promote an innovative, creative-solving culture
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4. TRANSPARENCY	Make it easier to figure out where a problem may lie. Share plans and listen when people point out flaws.
Promote transparency in key areas	Goals and objectives Forecast assumptions Reserve standards Full-costing of services
Make sure we all know	What our goals and objectives are Why? What activities get us there
Report information about assumptions so others can evaluate them	Revenues trends Expenditures trends Non-financial (ieproperty values, population, tourist visits, room rates)
Full-cost accounting for services and activities. Know and report on the cost of doing business.	Direct and indirect (overhead) costs How much does it really cost? Better informed decisions
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5. COLLABORATION	Working together to become stronger.	
Build elected officials' service priorities into the financial plan	Identify imbalances in the allocation of revenues to programs. Does the allocation match our priorities? Make the financial plan connect to service goals	
Involve elected officials in the planning process	Incorporate strategic planning – confirm service goals Identify and confirm critical issues Recognize financial problems and enact solutions Flowchart the process	
Give elected officials key indicators to know our financial conditions	Conduct an annual financial policy compliance review Quarterly GF dashboard update communicating changes in fiscal condition Identify – anticipate - trends	
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6. FAIL GRACEFULLY	Failure happens. Make sure failure won't make things worse.
Recognize changing conditions in advance	Use forecasts and modeling (TOOLS)  Perform environmental scanning  Workforce planning and development (knowledge is a resource)  Model alternative scenarios and develop strategies  Reset financial parameters
Promote credibility and open dialogue	Open communications between Departments and Board – especially about financial conditions. Safe to talk. Foster innovation to develop correction action plans Think differently. lecurrent imbalance is an opportunity
Learn from and correct failure	Set measurable financial goals that are fact-based and data driven Diversify revenues and streamline operations Become leaner

7. FLEXIBILITY	Be ready to change when plans aren't working. Don't expect stability.
Regularly diagnose the strategic environment	Constant monitoring – what works, when to change Performance measurement system - MEASURE Strategic diagnosis – consider strategic change cycle Reach out to stakeholders – reassess needs
Use financial models to show impact of changes	Scenario analysis – what impact does changing assumptions and financial strategies Cost / benefit analysis applied to alternatives
Evolve and adapt the financial planning process	Conduct a fiscal tune-up – prebudget activity Address new issues in advance Accommodate new stakeholders Identify new best practices of value to us
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What happens to the life-cycle of our capital assets if annual maintenance is deferred. Does this shorten the life cycle and/or does it cost more to replace or maintain in the future?

Example of scenario modeling allowing for an informed decisions about deferring maintenance

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8. FORESIGHT	Think and prepare.
Develop effective forecasting techniques	Identify parameters – don't try to "predict" Involve others in forecasting – improves quality, better data Flexible scenario modeling – "what if"
Build capacity with staff and elected officials for strategic diagnoses	Teach others about finance Promote realistic financial decision making Value human capital – knowledge, skills, experiences
Complement financial planning with other long-term plans	Connect long-term financial plans to department plans involving services and programs
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# BUILDING BLOCKS OF LONG-TERM FINANCIAL PLANNING

- PLANNING: adopt financial policies linking finance to operational decisions
- **REFORM THE BUDGET PROCESS:** priority-based, focusing on cost effective programs and understanding citizen needs
- ADDRESS LONG-TERM LIABILITIES: Identify all including personnel related debts. Be transparent in discussing.
- ACCOUNTABILITY: performance management system for reducing waste and improving services
- **INNOVATION:** process improvement and recognize need to reform

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What happens when we become fiscally



THE LOOK OF FINANCIAL SECURITY!

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**Adopted Budget**: The budget document formally approved by the Board of Supervisors after the required public hearings and deliberations on the Recommended Budget.

**Appropriation**: An authorization by the Board of Supervisors from a specific fund to a specific agency or program to make expenditures or incur obligations for a specified purpose and period of time. The budget contains many items of appropriation. These appropriations are limited to one year unless otherwise specified.

**Budget Unit**: Similar to sub-accounts within budgets; created for tracking expenditures or revenues which must be accounted for separately.

**Capital Expenditures**: Expenditures incurred for the improvement to or acquisition of land, facilities and infrastructure.

**Capital Improvement Plan (CIP)**: A mid-range plan, usually four to ten years, which identifies capital projects and equipment purchases, provides a planning schedule and identifies options for financing the plan.

**Contingencies:** A budgetary provision representing that portion of the set aside to meet unforeseen expenditure requirements or to offset revenue shortfalls during the fiscal year. Contingencies may be budgeted for specific funds or groups of funds.

**Debt Service**: Annual principal and interest payments that local government owes on borrowed money.

**Enterprise Fund**: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises (e.g. water, gas and electric utilities; airports; parking garages; or transit systems). The governing body intends that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Expenditures**: Actual spending of funds authorized by an appropriation.

**Fee for Services**: Fees charged for certain services provided to citizens and other public agencies. Examples of these fees include: planning and public works services such as sale of plans and specifications and blueprints, and plan or map check fees; park facilities usage including camping, parking and picnic area usage; document recording services, certified copies of vital statistics; animal services such as vaccination and im-pound fees.

**Final Budget**: The Adopted Budget adjusted by all revisions throughout the fiscal year as of June 30.

**Fiscal Year** (FY): A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County of Mono's fiscal year is July 1 through June 30.

**Full Time Equivalent (FTE)**: In concept, one person working full-time for one year. A normal fiscal year equals 2,080 staff hours. Two workers, each working half that number of hours, together equal one staff year. County salaries and benefits costs are based on the total number of FTEs approved in each budget unit.

**Fund**: A fiscal and accounting entity in which cash and other financial resources, all related liabilities and equities or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations. Funds may contain one or more budget units.

**Fund Balance**: The amount of dollar resources re-maining in a fund at year's end. Usually this is the differ- ence between total expenditures and total resources of a fund.

#### **Fund Balance Types:**

- Nonspendable Fund Balance: Amounts that cannot be spent because they are either (1) not in spendable form or (2) legally or contractually required to be maintained intact.
- Restricted Fund Balance: When constraints placed on the use of the resources are either (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.
- Committed Fund Balance: Amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Board of Supervisors. These committed amounts cannot be used for any other purpose unless the government removes or changes the specified use by taking the same type of action it employed to previously commit these amounts.
- Assigned Fund Balance: Amounts that are constrained by the Board's intent to use the funds for specific purposes, but are neither restricted nor committed
- Unassigned Fund Balance: The residual classification for the General Fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General Fund.

**General Fund**: The County's primary operating fund, which is used to account for all financial resources, except those required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP): The uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statement of an entity.

**General Purpose Revenue**: Revenue derived from sources not specific to any program or service delivery that may be used for any purpose that is a legal expenditure of County funds. Examples of General Purpose Revenue include property taxes, sales taxes, transient occupancy taxes, court fines, real property transfer tax and miscellaneous other sources. There are no restrictions as to the use of these monies - often referred to as discretionary revenue.

**General Reserve**: A reserve established to address unforeseen catastrophic situations. The general reserve can only be established or adjusted during the annual budget adoption process and is not available except during a legally declared emergency. Generally accepted accounting principles (GAAP) and Mono County policy provide that a local government should maintain a general reserve between 5% and 15% of expenditures.

**Goal**: A long-term organizational target or direction of development. It states what the organization wants to accomplish or become over the next several years. (Bryson)

#### Government Finance Officers Association (GFOA):

An organization comprised of government accounting and finance professionals throughout the United States and Canada, whose goals include but are not limited to improving financial management practices and encouraging excellence in financial reporting and budgeting by state and local governments.

**Internal Service Fund** (ISF): A proprietary type fund used to account for the financing of goods or services provided by one department to other departments of the County, or to other governmental units, on a full costreimbursement basis, including replacement of capital.

Maintenance of Effort (MOE): Occasionally required by state law or by an initiative, it requires the county to maintain a designated base level of spending, usually in order to receive additional revenues.

**Mandate**: A requirement from the State or federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard.

**Mission**: What the County is striving to do over a continuous period of time; its organizational purpose.

**Net County Cost**: Budgeted appropriations less estimate of revenue anticipated. The amount of General Fund dollars needed to balance the proposed budget.

**Objective**: A measurable target that must be met on the way to attaining a goal. A statement of anticipated accomplishment, usually measurable and time bound.

**Operating Transfers:** Operating transfers result when one fund provides a service on behalf of another fund or when one fund transfers revenues to fund expenditures in another fund. The providing fund budgets the amount required by the other fund in the "Operating Transfer Out" expenditure account. The receiving fund budgets the amount in one of the "Operating Transfer In" revenue accounts.

**Realignment Funds:** These funds come from vehicle license fee and sales tax revenue collected by the state and allocated to counties. The funds are a "backfill" of the loss of state General Fund support or a shift of program responsibility from the state to the county for health, social services and youth corrections.

**Recommended Budget:** The budget document developed by the CAO and county departments and formally approved by the Board of Supervisors to serve as the basis for public hearings and deliberations prior to the de-termination of the adopted budget.

**Requested Budget**: The budget as submitted and requested by the division, department or district.

**Reserves**: A portion of fund equity that is set aside and not appropriated or spent, or that is legally or contractually restricted for a specific future.

**Revenues**: Amounts received from taxes, fees, permits, licenses, interest earnings and intergovernmental sources.

**Special Revenue Fund:** A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. Usually eligible expenses are very specific and known to a reasonable degree of accuracy.

**Strategic Goal**: A long-term organizational target or direction of development. The established long range priorities that the organization strives to achieve.

**Unreserved/Undesignated Fund Balance**: The portion of fund balance that is available for financing the budget requirements for a current or future fiscal period. Also known as spendable fund balance.

#### **ABBREVIATIONS**

CAO: Chief Administrative Officer

CDBG: Community Development Block Grant

CSA: County Service Area

**CSAC:** California State Association of Counties

**CSS**: Department of Child Support Services

**CWS**: Child Welfare Services

**FEMA:** Federal Emergency Management Agency

FY: Fiscal Year

**GAAP**: Generally Accepted Accounting Principles

**GASB:** Governmental Accounting Standards Board

**GFOA**: Government Finance Officers Association

**GIS**: Geographic Information System

**IHSS:** In-Home Supportive Services

**ISF**: Internal Service Fund

IT: Information Technology

**NACO**: National Association of Counties

**OES:** Office of Emergency Services

**OPEB**: Other Post Employment Benefit

**TOT**: Transient Occupancy Tax

VLF: Vehicle License Fees

(Adopted May 2011)

#### INTRODUCTION

A budget policy is an adopted guideline that establishes goals for allocation of public resources in the manner best suited to the efficient provision of services to citizens and visitors present within the County. While not all of the goals may be achievable in the current year, the existence of such goals will serve to guide the Board of Supervisors in its decision-making.

The County of Mono has forged its budget policy out of the experiences of the last two decades, when expenditures grew considerably beyond the County's revenue capability. This resulted in layoffs, downsizing and service reductions throughout County government. It is recognized that maintaining a conservative budget approach and funding unfunded liabilities, whether maintenance of infrastructure/buildings or employee commitments, are vital to sound fiscal management.

#### I. GENERAL RESERVES

- A. Establish a general reserve in the amount of 5% to 15% of the average annual general fund expenditures.
- B. When the fiscal year budget permits, the Board shall consider placing remaining contingencies and a portion of the prior year fund balances in the general reserve until the maximum reserve of 15% of general fund expenditures is met.
- C. The general reserve will be carried forward in the budget from year to year. Except in cases of legally declared emergencies, the general reserve may only be established, cancelled, increased or decreased at the time the budget is adopted.

#### **II. CONTINGENCIES**

Establish an appropriation for contingencies at a minimum level of 1% of the budgeted general fund expenditures (but not to exceed 10% of total appropriations) in each fiscal year for opportunities and unanticipated expenditures. All expenditures from the contingency line item are at the discretion of the Board of Supervisors.

#### **III. FUND BALANCES**

Government Accounting Standards Board (GASB) Statement Number 54 requires the County to segregate fund balances into five basic categories. These categories are: Nonspendable Fund Balance (such as inventories or prepaid expenditures); Restricted Fund Balance (such as creditors, grant providers or contributors); Committed Fund Balance (to cover commitments the Board of Supervisors has made); Assigned Fund Balance (such as covering deficit fund balances); and Unassigned Fund Balance (everything not

(Adopted May 2011)

included in the other types of fund balance). Unassigned Fund Balance is available for carry-over and use in preparing the next year's budget.

The Finance Director/Auditor-Controller shall be responsible for segregating each fund balance by category and amount and informing the CAO and the Board of Supervisors of the amount of Unassigned Fund Balance available for use in preparing the budget for the upcoming year.

#### IV. FISCAL MANAGEMENT

- 1. Maintain a conservative budgeting approach.
- 2. Annually consider reduction of long-term debt and elimination of negative fund balances.
- 3. Establish the level of cost recovery, including overhead, from various fees and services.
- 4. Review fees annually, establish actual costs and adjust and establish new fees as needed.

#### V. INFRASTRUCTURE

Consider contributions from the general fund, grants and state/federal allocations, annually or whenever available, for the improvement of county infrastructure. Work with building partners, including but not limited to the Mono County Free Library, the Administrative Officer of the Court, etc., to reduce County costs to maintain and improve the County infrastructure.

#### VI. NEW SERVICES

Add new services only when a need has been identified and when adequate resources for staffing and funding are demonstrably available in multi-year financial plans.

#### VII. FACILITIES

Plan for new facilities only if operating and maintenance costs for those facilities are fully recognized and taken into account in multi-year financial plans. Provide adequate routine maintenance each year to avoid the higher cost of deferred maintenance.

#### VIII. OPERATIONAL EFFICIENCIES

- 1. Provide County services in the most cost-efficient manner.
- 2. When program funding is cut or eliminated, reduce or eliminate the program accordingly unless mandated otherwise.

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- 3. Provide staffing levels that take into account multi-year needs, reasonable workload per employee and minimize the possibility of layoffs resulting from inadequate revenues.
- 4. For special projects or certain expertise in the short-term, utilize temporary employees (not to exceed 1,000 hours) and consultants.
- 5. Utilize community expertise on a voluntary basis as appropriate.
- 6. Ensure that fee-supported services are staffed appropriately to render the services for which customers have paid.
- 7. Work through partnerships, JPA's, and regional relationships to share costs for local programs whenever possible.

#### IX. EMPLOYEE DEVELOPMENT

Attract and retain competent employees for the County work force by compensating employees fairly (consistent with smaller rural counties), provide adequate training opportunities, ensure safe working conditions, and maintain a professional work environment.

#### X. ECONOMIC DEVELOPMENT

Achieve organized, sustainable community development for the communities and citizens of Mono County through the budget process by providing an expanded and diversified economic base while preserving our scenic beauty, open space, small town charm and historical assets.

#### XI. BUDGET FORMATION

- A. The County will utilize a "base-year" operating budget. A base year budget is defined as follows:
  - a. The same staffing levels and the same allocated classifications as prior year's adopted budget. Note: This includes budgeting for promotions within an allocated classification series.
  - b. The same level of supplies, materials and services as purchased in prior years, increased to account for known price increases.
  - c. Replacement, in-kind, of capital equipment not to exceed \$10,000

(Adopted May 2011)

- B. The County will utilize a process to approve additions over and above the "base-year" budget by considering a list of policy items. Policy items are defined as follows:
  - a. Additional allocation of staff.
  - b. Reclassification of existing staff to higher classifications or salary range (other than promotions within approved series classifications).
  - c. Supplies, materials or services, \$1,000 above base year budget, excluding known price increases.
  - d. Any new capital equipment in excess of \$5,000 that are not replacement items.
  - e. Any capital improvement projects identified in the capital improvement project budget.
- C. The Board, CAO and Department Heads will consider both resources and priorities in determining which policy items will be funded.
- D. The County will strive to develop, consider and approve the County fiscal year budget consistent with the California Government Code schedule.
- E. The role of department heads will be to develop a department budget in a timely fashion and to submit the operating budget and policy items to the CAO and Finance Director.
- F. The role of the Finance Director will be to work with the department and consider departmental budgets for submission into the County proposed budget. The Finance Director will involve the CAO on both the expenditure and the revenue estimates for submission to the Board for approval.
- G. The Board will consider the budget and provide direction to staff.